



2026 MUNICIPAL BUDGET

OPERATING AND CAPITAL EXPENDITURES

Disclaimer:

Should there be any discrepancies between this document and the official Budget 2026 Excel sheet, the Excel sheet shall be taken as correct.

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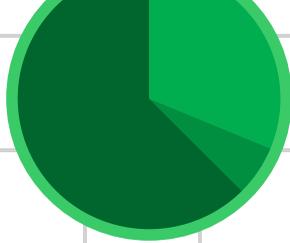


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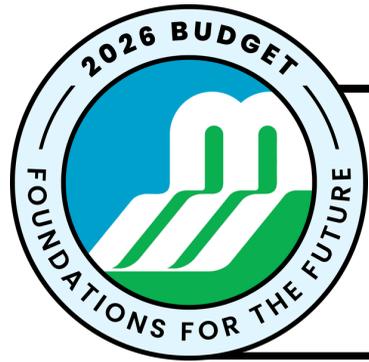
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Executive Summary

Each year, Council and the Municipality of Mississippi Mills must set its operating and capital budget. These documents outline areas such as projects planned for the year, costs of staffing, and how the Municipality plans on paying its expenses.

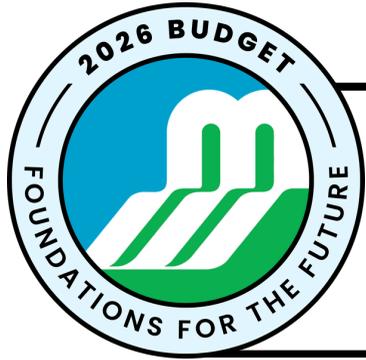
Set at just below \$56 million, Mississippi Mills' 2026 budget demonstrates a commitment to maintain and renew the Municipality's infrastructure and invest in assets in ways that supports growth. Projects and initiatives that support Council's six strategic priorities have been incorporated into the 2026 budget planning, with a focus on ensuring that Mississippi Mills is safe and sustainable, and an emphasis on a welcoming, inclusive, active, and healthy community. Based on the median assessment for a home of \$340,000, a household will see a yearly increase on their taxes of \$184.56, or \$15.38 a month. As a percentage, this represents an overall increase of 4.63% in taxes on residents.



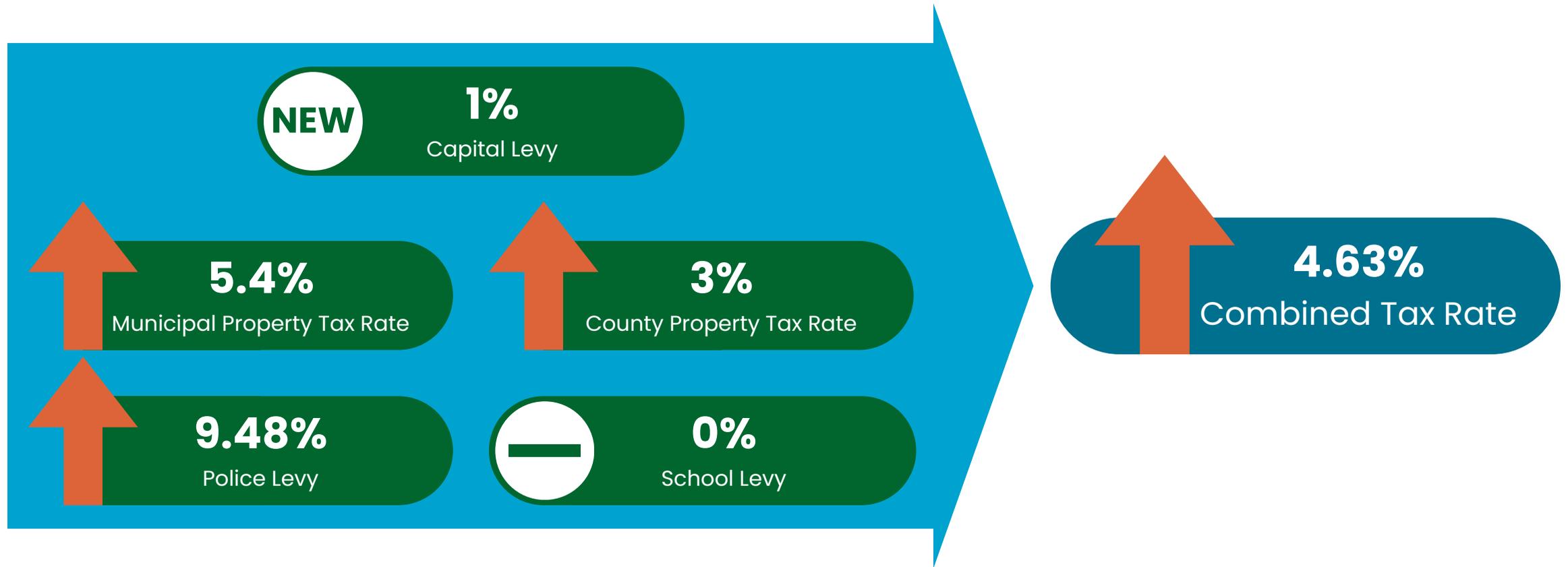
Priority Investment Areas

The Municipality's capital budget allocations ensure that funds are invested to renew and build infrastructure to support residents in our community now and as we grow.

In 2026, Childcare makes up just under half of the budget's capital investments (\$11.8 million out of \$25.5 million), followed by Roads and Public Works at \$7.7 million.



Budget Highlights





Median home value:
\$340,000
Yearly increase on its taxes:
\$184.56
Or \$15.38 a month



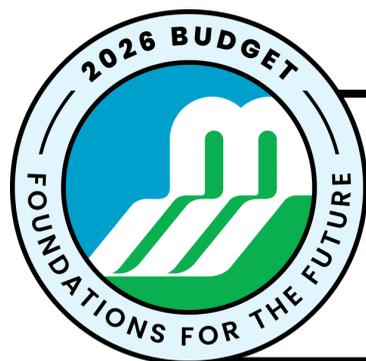
\$737,000
for fire department equipment



25,533,075
In capital projects

Which includes
\$10,500,000
for the new
childcare centre





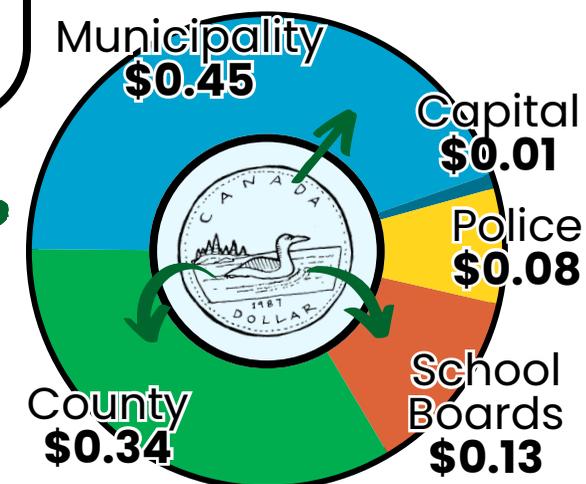
Property Taxes

Property taxes are collected on behalf of the Municipality and the school boards.

Of your property taxes, approximately **45.1% funds Lower-tier municipal services**, **0.5% to the municipal capital levy**, **34.4% funds upper-tier county municipal services**, and **12.5% funds the school boards**.



For every \$1 in taxes you pay...



The Municipality's share of taxes pays for municipal services such as:

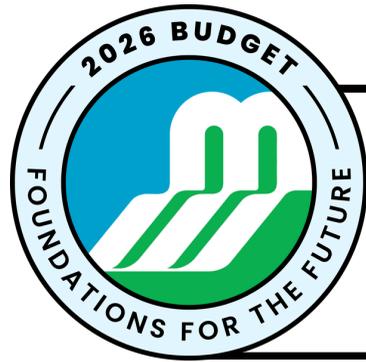
- Fire Services
- Libraries
- Parks maintenance
- Recreation programs
- Snow removal / winter maintenance
- Roads renewal and maintenance

The County's portion of your taxes pays for services such as:

- Public Works
- Emergency Services
- Social Services & Housing
- Long-Term Care
- Economic Development

The school boards' (educational) share of taxes are directed to:

- Upper Canada District School Board (UCDSB)
- Catholic District School Board of Eastern Ontario (CDSBEO)
- Conseil Scolaire Catholique Du District Centre/Est (CECCE)
- Conseil des Écoles Publiques de l'Est de l'Ontario (CEPEO)



Strategic Plan

The Strategic Plan is Council's roadmap, unifying Council's vision for the future to appropriately allocate resources for its term. For the 2023-2027 term, Council's priorities fall into six themes, as outlined below:



Safe & Sustainable

- Community Safety & Well-being Plan Implementation
- Climate Action Plan Implementation
- By-Law Service Review



Welcoming & Inclusive, Active Healthy Community

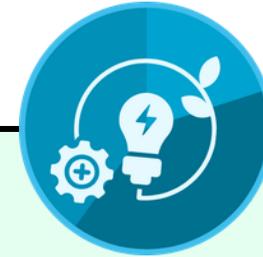
- Community Services Master Plan
- MM2048 - Infrastructure Master Plans
- Affordable Housing Grant Program
- Official Plan Amendment 28 - Rural Villages and Rural Vitality
- Update Urban and Rural Design Guidelines
- Bill 23 Amendments
- Public Realm / Secondary Plan

Strategic Plan (Cont'd)



Vibrant & Prosperous Economy

- Economic Development Strategic Plan



Modern, Efficient & Effective Municipal Operations

- Municipal Space Needs Study
- Development of Human Resources Plan
- Community Engagement Strategy
- Process Redesign
- Performance Measurement Framework
- Digital Plan Implementation



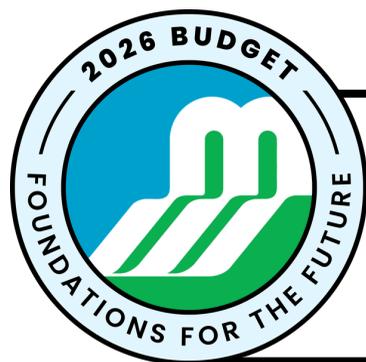
Sustainable Financial Stewardship

- Long Term Financial Plan



Accountable & Transparent Governance

- Plan for Advocacy and Partnerships
- Collaboration - Quality of Life



Office of the CAO

Corporate & Strategic Initiatives

Project Management

Municipal staff are committed to carrying out their work in the community in a way that is efficient and effective, with a priority placed on service and accessibility. Guided by the Strategic Plan, Council is focused on addressing the outlined priorities in day-to-day operations as well as projects and programming. The work that is planned for 2026 is intended to address the needs of the community, set the *foundations for the future*, and ensure transparency and responsible stewardship.

As part of the Municipality's focus on operational excellence, the project management office was launched in late 2023. This team works with all departments to report and track deliverables which are then presented to Council on a quarterly basis.

The reports to Council and the public include listing completed projects, timelines, budget implications, strategic planning initiatives, achievements and any roadblocks. The goal is that these reports

and the project management team will identify achievements, track trends, and provide data for any operational improvements and efficiencies.

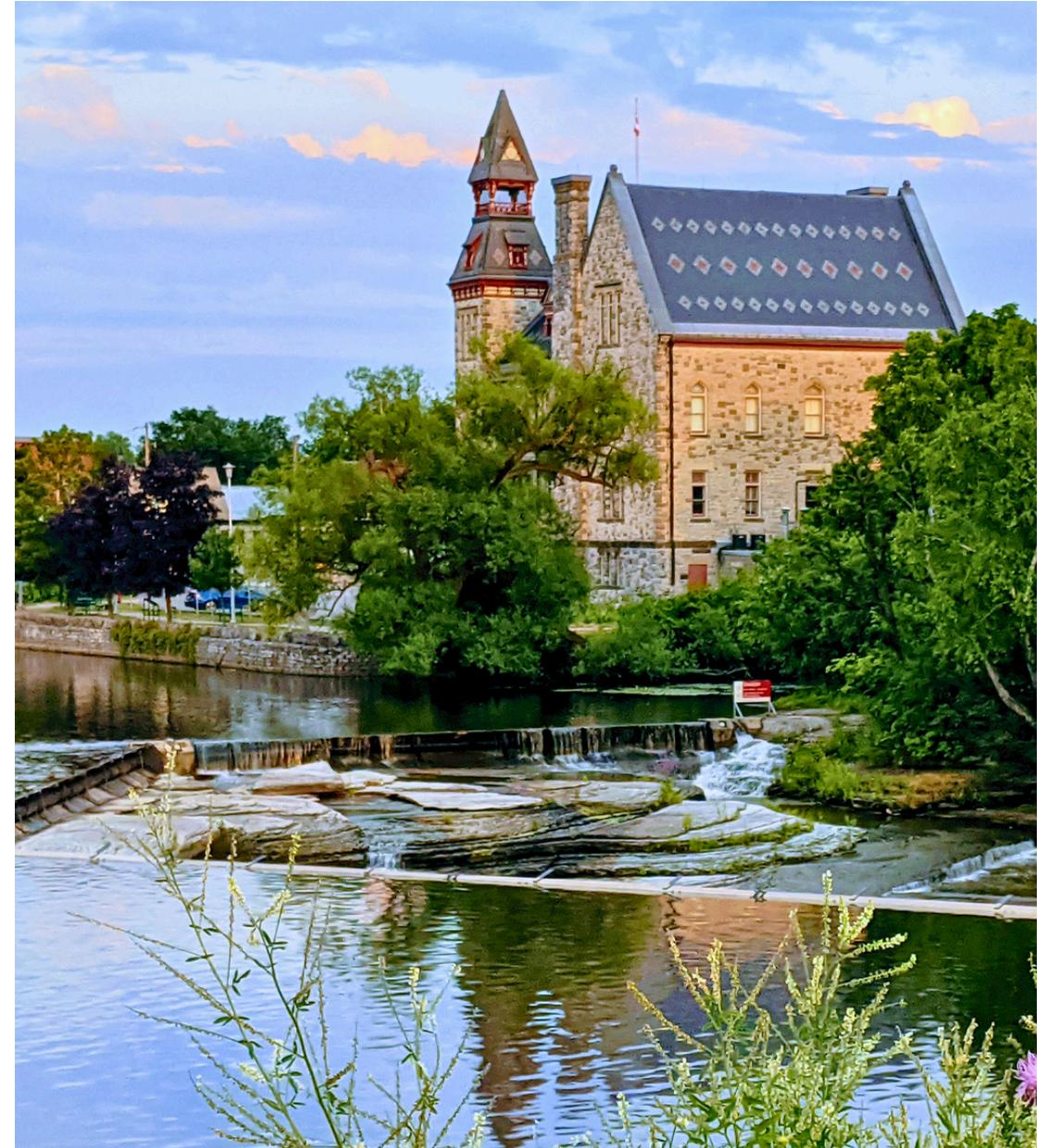


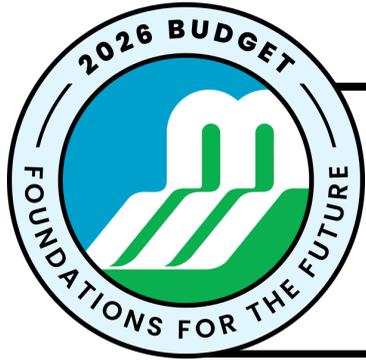
Human Resources

Modernization efforts continue in the Municipality's Human Resources Department, updating policies and practices to ensure it is strategically positioned to attract and retain appropriate human resources to meet its operational needs. In 2025, Human Resources completed its internal Employee Engagement Survey, helping to identify key areas of focus for 2026: communication, workload and work-life balance and compensation.

The department continues to make strides in several initiatives within the strategic plan with priority given to workforce planning and sourcing platforms for leadership development.

Looking ahead for 2026, Human Resources will be heavily engaged in recruitment activities to fill several key vacancies arising from retirements, contract expiries, maternity leaves, and summer student hiring.





2026 Budget Summary

The following two schedules show summarized planned spending for the Municipality for 2026 as compared to the 2025 budget, as well as three years of actuals (2024, 2023, and 2022):

- **2026 Summary** - Summary of operational spending and revenues, by department
- **Schedule A** - Summary of operational spending and revenues, and a calculation of the Municipal tax rate increase



MUNICIPALITY OF MISSISSIPPI MILLS
2026 Operating & Net Capital Budget Summary

| Line # | DESCRIPTION | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------------------|--------------------------------------|-----------------|-----------------|--------------|-------------|-----------------|-----------------|-----------------|
| TAX FUNDED SUMMARY: | | | | | | | | |
| 1 | GENERAL REVENUE | \$ (33,399,151) | \$ (33,320,266) | \$ (78,885) | 0.24% | \$ (29,602,001) | \$ (31,107,222) | \$ (29,455,913) |
| 2 | COUNCIL | \$ 351,035 | \$ 329,503 | \$ 21,532 | 6.53% | \$ 277,526 | \$ 242,215 | \$ 199,417 |
| 3 | ADMINISTRATION | \$ 2,957,522 | \$ 2,725,618 | \$ 231,905 | 8.51% | \$ 3,574,998 | \$ 2,300,910 | \$ 3,466,316 |
| 4 | ADMINISTRATION BUILDINGS | \$ 663,539 | \$ 445,654 | \$ 217,885 | 48.89% | \$ 498,649 | \$ 531,930 | \$ 433,871 |
| 5 | FIRE DEPARTMENT | \$ 1,694,697 | \$ 1,517,349 | \$ 177,348 | 11.69% | \$ 1,378,837 | \$ 1,307,721 | \$ 1,166,305 |
| 6 | POLICE | \$ 2,242,394 | \$ 2,021,564 | \$ 220,829 | 10.92% | \$ 1,904,741 | \$ 1,870,375 | \$ 1,972,809 |
| 7 | PROTECTION | \$ 287,348 | \$ 280,627 | \$ 6,721 | 2.40% | \$ 285,730 | \$ 235,869 | \$ 348,318 |
| 8 | TRANSPORTATION | \$ 6,169,433 | \$ 6,166,186 | \$ 3,247 | 0.05% | \$ 5,976,684 | \$ 7,757,830 | \$ 4,323,566 |
| 9 | WASTE MANAGEMENT (SEE NOTE BELOW) | \$ (0) | \$ 0.00 | \$ (0) | 0.00% | -\$ 209,679 | -\$ 286,901 | \$ (120,659) |
| 10 | SEPTAGE (SEE NOTE BELOW) | \$ - | \$ - | \$ - | 0.00% | -\$ 1,838 | \$ 50,000 | \$ 37,902 |
| 11 | BUILDING DEPARTMENT (SEE NOTE BELOW) | \$ (0) | \$ 0 | \$ (0) | 0.00% | \$ 0 | -\$ 549 | \$ - |
| 12 | DEVELOPMENT SERVICES & ENGINEERING | \$ 1,527,465 | \$ 2,462,181 | \$ (934,716) | -37.96% | \$ 487,493 | \$ 882,003 | \$ 524,378 |
| 13 | CHILDCARE SUMMARY | \$ - | \$ - | \$ - | 0.00% | \$ 131,843 | \$ 36,492 | \$ 213,176 |
| 14 | RECREATION SUMMARY | \$ 1,941,339 | \$ 1,885,428 | \$ 55,911 | 2.97% | \$ 1,364,033 | \$ 1,210,314 | \$ 1,227,262 |
| 15 | LIBRARY SUMMARY | \$ 832,145 | \$ 742,665 | \$ 89,480 | 12.05% | \$ 686,723 | \$ 641,097 | \$ 643,617 |
| 16 | COST SHARING | \$ 25,625 | \$ 25,000 | \$ 625 | 2.50% | \$ 27,810 | \$ - | \$ - |
| 17 | HERITAGE COMMITTEE | \$ 63,379 | \$ 63,079 | \$ 300 | 0.48% | \$ 42,387 | \$ 84,955 | \$ 23,269 |
| 18 | OTHER CULTURAL | \$ 99,628 | \$ 46,128 | \$ 53,500 | 115.98% | \$ 46,128 | \$ 36,296 | \$ 32,950 |
| 19 | CEDC | \$ 320,948 | \$ 614,096 | \$ (293,148) | -47.74% | \$ 578,708 | \$ 548,778 | \$ 948,905 |
| 20 | AGRICULTURE | \$ 66,142 | \$ 60,442 | \$ 5,700 | 9.43% | \$ 37,863 | \$ 28,885 | \$ 16,267 |
| 21 | COUNTY & SCHOOLS | \$ 14,156,513 | \$ 13,934,746 | \$ 221,766 | 1.59% | \$ 13,762,782 | \$ 13,300,506 | \$ 12,773,500 |
| 22 | WATER & SEWER (SEE NOTE BELOW) | \$ (0) | \$ 0 | \$ (0) | 0.00% | \$ 0 | \$ 878 | \$ 218 |
| 23 | NET | \$ 0 | \$ 0 | \$ 0 | | \$ 1,249,417 | \$ (327,618) | \$ (1,224,525) |

| DESCRIPTION | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------------------------------|----------------|----------------|--------------|-------------|----------------|----------------|----------------|
| USER FEE FUNDED SUMMARIES: | | | | | | | |
| 24 BUILDING DEPT. REVENUE | \$ (993,395) | \$ (867,919) | \$ (125,476) | 14% | \$ (786,912) | \$ (619,488) | \$ (626,187) |
| 25 BUILDING DEPT EXPENDITURES | \$ 993,395 | \$ 867,919 | \$ 125,476 | 14% | \$ 785,822 | \$ 618,940 | \$ 626,187 |
| NET | \$ (0) | \$ 0 | \$ (0) | 0 | -\$ 1,090 | -\$ 549 | \$ - |
| 26 WASTE MANAGEMENT REVENUE | \$ (1,754,548) | \$ (1,799,699) | \$ 45,151 | -3% | \$ (1,725,033) | \$ (1,915,152) | \$ (2,078,026) |
| 27 WASTE MANAGEMENT EXPENDITURES | \$ 1,754,548 | \$ 1,799,699 | \$ (45,151) | -3% | \$ 1,515,353 | \$ 1,610,983 | \$ 1,957,367 |
| NET | \$ (0) | \$ 0 | \$ (0) | 0% | -\$ 209,679 | -\$ 304,169 | \$ (120,659) |
| 28 SEPTAGE REVENUE | \$ (2,000) | \$ (2,000) | \$ - | 0% | -\$ 1,838 | \$ - | \$ (12,098) |
| 29 SEPTAGE EXPENDITURES | \$ 2,000 | \$ 2,000 | \$ - | 0% | \$ - | \$ 50,000 | \$ 50,000 |
| NET | \$ - | \$ - | \$ - | 0% | -\$ 1,838 | \$ 50,000 | \$ 37,902 |
| 30 WATER AND SEWER REVENUE | \$ (5,568,422) | \$ (5,551,476) | \$ (16,946) | 0% | -\$ 4,804,769 | -\$ 4,782,506 | \$ (4,484,595) |
| 31 WATER AND SEWER EXPENDITURES | \$ 5,568,422 | \$ 5,551,476 | \$ 16,946 | 0% | \$ 4,774,829 | \$ 4,783,384 | \$ 4,484,596 |
| NET | \$ (0) | \$ 0 | \$ (0) | 0% | -\$ 29,940 | \$ 878 | \$ 0 |

Municipality of Mississippi Mills - Schedule A 2026 Operating & Capital Budget and Tax Levy Requirement

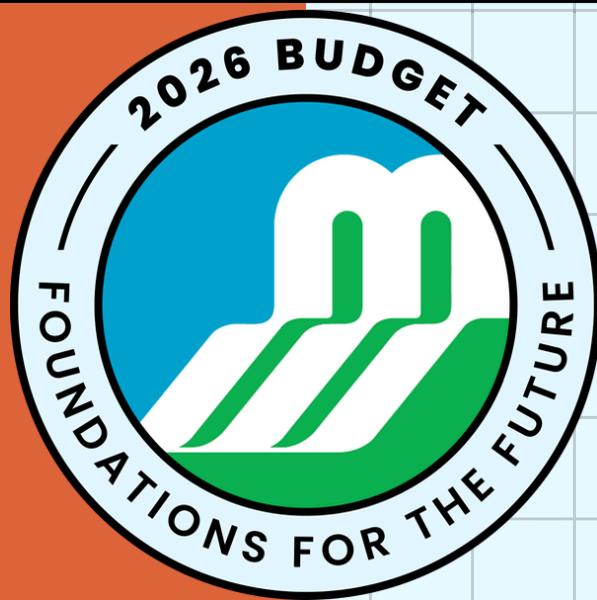
Expenditures

| | <u>Operating</u> | <u>Capital</u> | <u>Total</u> |
|---|--------------------------|--------------------------|--------------------------|
| Council | 351,035 | - | 351,035 |
| General Government | 3,556,062 | 333,000 | 3,889,062 |
| Fire Department | 1,634,697 | 737,000 | 2,371,697 |
| Building Department | 993,395 | - | 993,395 |
| Protection to Persons and Property | 2,529,742 | - | 2,529,742 |
| Road and Public Works | 5,363,283 | 7,590,498 | 12,953,781 |
| Waste Management | 1,714,548 | 40,000 | 1,754,548 |
| Agriculture and Drainage | 41,142 | 25,000 | 66,142 |
| Childcare | 4,319,305 | 11,786,124 | 16,105,429 |
| Parks and Recreation | 2,361,329 | 779,500 | 3,140,829 |
| Library | 866,736 | 74,500 | 941,236 |
| Heritage | 63,379 | - | 63,379 |
| Other Cultural | 99,628 | - | 99,628 |
| Development Services & Engineering | 1,457,465 | 870,000 | 2,327,465 |
| Community Economic Development | 320,948 | 40,000 | 360,948 |
| Subtotal Expenditures | <u>25,672,694</u> | <u>22,275,622</u> | <u>47,948,316</u> |
| Water & Sewer (Area rated to Almonte Ward but not included in tax rates) | 4,637,969 | \$ 3,257,453 | 7,895,422 |
| Septage (Not included in tax rates) | 2,000 | 0 | 2,000 |
| Total Expenditures | <u>30,312,663</u> | <u>25,533,075</u> | <u>55,845,738</u> |

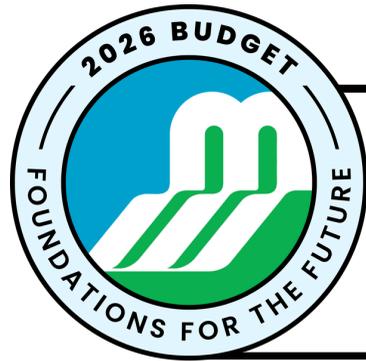
Revenues

| | |
|---|--------------------------|
| Provincial Grants | 3,984,035 |
| Federal Grants | 3,224,281 |
| Other Municipal Grants and Fees | 27,271 |
| Fees and Service Charges | 3,934,455 |
| Daycare Fees & Subsidies | 4,019,140 |
| Other Revenue | 1,680,296 |
| Transfer from Reserves | 8,120,936 |
| Grants in Lieu/Supp Taxes | 622,878 |
| Total Revenue Before Taxation | 25,613,292 |
| Bank Financing | 8,956,525 |
| Policing Levy | 2,242,394 |
| Levy Requirement from Taxation | <u>13,463,105</u> |
| Subtotal Revenue | <u>50,275,315</u> |
| Water & Sewer | 5,568,422 |
| Septage | 2,000 |
| Total Revenue | <u>55,845,738</u> |
| Total Revenue less grants and reserve transfers | 43,740,766 |

2026 MUNICIPAL BUDGET



GROWTH, INFRASTRUCTURE,
AND ASSET MANAGEMENT



Development Services and Engineering

The Mississippi Mills Development Services and Engineering department consists of building, planning, and engineering.

The year 2025 was a year marked by completed projects, including:

- The Public Realm Plan for Almonte Downtown and Ottawa Street
- The Downtown Almonte Secondary Plan
- Housing Accelerator Fund (HAF) Projects
 - The Urban Additional Residential Unit (ARU) Guide
 - The Community Housing Needs Assessment (HNA)
 - The Affordable Housing Partnership Information Package
 - Passing of By-law 25-095 (“four units as of right”)
 - The Affordable Housing Community Improvement Plan (CIP)
 - Passing of Official Plan Amendment (OPA) 35 (“Adding Enabling Policies to Allow for Future Potential Consideration of a Community Planning Permit System”)

As growth continues into 2026, the department will be busy working to make the permit process easier through an e-permitting system, as well as finalizing OPA 28 (Rural Villages and Rural Vitality) – a plan

that will ensure that the agricultural, rural, and village planning policies in the Community Official Plan reflect the needs of our community, now and in the future.

2026 Projects

Capital projects for this year include projects such as:

- **\$250,000** – Well improvement design
- **\$200,000** – Environmental Assessment for Third River Crossing
- **\$100,000** – Affordable Housing Community Improvement Plan implementation
- **\$50,000** – Vacant land study – infill for Almonte
- **\$50,000** – Assessment/feasibility of industrial lands for Almonte
- **\$50,000** – Design costs for sidewalk extension of Paterson Street
- **\$45,000** – Engineering Design and Approvals (Various Projects)
- **\$40,000** – Stormwater Master Plan data collection
- **\$25,000** – Rural Vitality Community Improvement Plan
- **\$25,000** – Heritage Conservation District update with current Ontario Heritage Act regulations

Development Services & Engineering - General 2026 Budget

note - 2023 and earlier budgets combined
Planning & General DSE; post 2024 these
departments are separated

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|----------------------------------|-------------------|-------------------|-----------------|-------------|-------------------|-------------------|-------------------|
| 1 | 1-811-0812-1110 | Salaries & Wages | \$ 174,865 | \$ 171,436 | \$ 3,429 | 2.0% | \$ 302,373 | \$ 463,550 | \$ 253,911 |
| 2 | 1-811-0812-1130 | Salaries & Wages-Student | \$ 13,260 | \$ 13,000 | \$ 260 | 2.0% | | \$ 39,480 | \$ 23,249 |
| 3 | 1-811-0812-1150 | Other Honorariums | \$ - | \$ - | \$ - | 0.0% | \$ 2,475 | \$ 5,775 | \$ 4,350 |
| 4 | 1-811-0812-2100 | CPP | \$ 6,177 | \$ 6,056 | \$ 121 | 2.0% | \$ 11,395 | \$ 21,156 | \$ 11,497 |
| 5 | 1-811-0812-2110 | EI | \$ 2,628 | \$ 2,576 | \$ 52 | 2.0% | \$ 4,289 | \$ 8,306 | \$ 4,558 |
| 6 | 1-811-0812-2120 | OMERS | \$ 21,420 | \$ 21,000 | \$ 420 | 2.0% | \$ 25,565 | \$ 47,384 | \$ 26,880 |
| 7 | 1-811-0812-2130 | Group Insurance | \$ 2,321 | \$ 2,264 | \$ 57 | 2.5% | \$ 1,787 | \$ 3,278 | \$ 1,627 |
| 8 | 1-811-0812-2140 | Medical | \$ 8,119 | \$ 7,921 | \$ 198 | 2.5% | \$ 3,917 | \$ 7,349 | \$ 3,937 |
| 9 | 1-811-0812-2150 | Dental | \$ 2,899 | \$ 2,828 | \$ 71 | 2.5% | \$ 2,044 | \$ 3,327 | \$ 1,721 |
| 10 | 1-811-0812-2170 | EHT | \$ 3,952 | \$ 3,874 | \$ 77 | 2.0% | \$ 5,693 | \$ 9,700 | \$ 5,284 |
| 11 | 1-811-0812-2180 | WSIB | \$ 5,014 | \$ 4,916 | \$ 98 | 2.0% | \$ 8,554 | \$ 9,569 | \$ 5,515 |
| 12 | 1-811-0812-3120 | Publications | \$ 32 | \$ 32 | \$ 1 | 2.5% | | \$ - | \$ - |
| 13 | 1-811-0812-3140 | Other M & S | \$ - | \$ - | \$ - | 0.0% | | \$ 959 | \$ 248 |
| 14 | 1-811-0812-4150 | Materials & Supplies | \$ 1,160 | \$ 1,132 | \$ 28 | 2.5% | \$ 20 | \$ 6,826 | \$ 8,665 |
| 15 | 1-811-0812-5100 | Postage & Courier Services | \$ 292 | \$ 285 | \$ 7 | 2.5% | | \$ 1,048 | \$ 1,118 |
| 16 | 1-811-0812-5120 | Telephone | \$ 779 | \$ 760 | \$ 19 | 2.5% | \$ 1,626 | \$ 2,058 | \$ 2,441 |
| 17 | 1-811-0812-5130 | Legal Fees | \$ 5,125 | \$ 5,000 | \$ 125 | 2.5% | \$ 4,970 | \$ 14,871 | \$ 58,581 |
| 18 | 1-811-0812-5150 | Other Professional Fees | \$ 86,913 | \$ 84,793 | \$ 2,120 | 2.5% | \$ 52,436 | \$ 19,586 | \$ 73,111 |
| 19 | 1-811-0812-5160 | Computer Services Expense | \$ 10,417 | \$ 5,701 | \$ 4,716 | 82.7% | \$ 2,076 | \$ 15,385 | \$ 9,078 |
| 20 | 1-811-0812-5161 | Computer Hardware | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 21 | 1-811-0812-5170 | Advertising | \$ 81 | \$ 79 | \$ 2 | 2.5% | \$ 963 | \$ 1,494 | \$ 943 |
| 22 | 1-811-0812-5180 | Travelling Expense | \$ 1,136 | \$ 1,109 | \$ 28 | 2.5% | \$ 37 | \$ 3,626 | \$ 741 |
| 23 | 1-811-0812-5210 | Memberships | \$ 649 | \$ 633 | \$ 16 | 2.5% | | \$ 1,683 | \$ 1,178 |
| 24 | 1-811-0812-5220 | Association & Convention | \$ 1,623 | \$ 1,584 | \$ 40 | 2.5% | \$ 1,510 | \$ 5,578 | \$ 1,440 |
| 25 | 1-811-0812-7200 | Capital Expenditure | \$ 70,000 | \$ 75,000 | \$ (5,000) | -6.7% | \$ 55,761 | \$ 190,015 | \$ 24,306 |
| 26 | 1-811-0812-8200 | Affordable Housing Grant program | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 27 | 1-811-0812-7730 | To Reserves | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| Total Expenditures | | | \$ 418,863 | \$ 411,980 | \$ 6,883 | 1.7% | \$ 487,493 | \$ 882,003 | \$ 524,378 |

**Development Services & Engineering - Planning
2026 Budget**

note - 2023 and earlier budgets combined
Planning & General Development Services
and Engineering; post 2024 these
departments are separated

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|----------------------------------|-------------------|-------------------|------------------|-------------|-------------------|-------------------|-------------------|
| 1 | 1-811-0811-1100 | Remuneration and Benefits | \$ (44,739) | \$ (43,862) | \$ (877) | 2.0% | \$ (42,175) | \$ (41,348) | \$ - |
| 2 | 1-811-0811-1110 | Salaries & Wages | \$ 363,720 | \$ 356,589 | \$ 7,132 | 2.0% | \$ 279,988 | \$ 463,550 | \$ 253,911 |
| 3 | 1-811-0811-1130 | Salaries & Wages-Student | \$ 26,520 | \$ 26,000 | \$ 520 | 2.0% | \$ 40,435 | \$ 39,480 | \$ 23,249 |
| 4 | 1-811-0811-1150 | Other Honorariums | \$ - | \$ - | \$ - | 0.0% | \$ 3,000 | \$ 5,775 | \$ 4,350 |
| 5 | 1-811-0811-2100 | CPP | \$ 17,374 | \$ 17,033 | \$ 341 | 2.0% | \$ 17,844 | \$ 21,156 | \$ 11,497 |
| 6 | 1-811-0811-2110 | EI | \$ 6,803 | \$ 6,687 | \$ 116 | 1.7% | \$ 6,945 | \$ 8,306 | \$ 4,558 |
| 7 | 1-811-0811-2120 | OMERS | \$ 41,636 | \$ 40,621 | \$ 1,016 | 2.5% | \$ 30,748 | \$ 47,384 | \$ 26,880 |
| 8 | 1-811-0811-2130 | Group Insurance | \$ 3,587 | \$ 3,499 | \$ 87 | 2.5% | \$ 1,882 | \$ 3,278 | \$ 1,627 |
| 9 | 1-811-0811-2140 | Medical | \$ 15,261 | \$ 14,889 | \$ 372 | 2.5% | \$ 6,994 | \$ 7,349 | \$ 3,937 |
| 10 | 1-811-0811-2150 | Dental | \$ 5,348 | \$ 5,218 | \$ 130 | 2.5% | \$ 3,357 | \$ 3,327 | \$ 1,721 |
| 11 | 1-811-0811-2170 | EHT | \$ 8,377 | \$ 7,902 | \$ 476 | 6.0% | \$ 6,427 | \$ 9,700 | \$ 5,284 |
| 12 | 1-811-0811-2180 | WSIB | \$ 9,594 | \$ 9,431 | \$ 163 | 1.7% | \$ 9,437 | \$ 9,569 | \$ 5,515 |
| 13 | 1-811-0811-3120 | Publications | \$ 111 | \$ 108 | \$ 3 | 2.5% | \$ - | \$ - | \$ - |
| 14 | 1-811-0811-3140 | Other M & S | \$ - | \$ - | \$ - | 0.0% | \$ 636 | \$ 959 | \$ 248 |
| 15 | 1-811-0811-4150 | Materials & Supplies | \$ 3,839 | \$ 3,774 | \$ 65 | 1.7% | \$ 3,222 | \$ 6,826 | \$ 8,665 |
| 16 | 1-811-0811-5100 | Postage & Courier Services | \$ 993 | \$ 969 | \$ 24 | 2.5% | \$ 587 | \$ 1,048 | \$ 1,118 |
| 17 | 1-811-0811-5120 | Telephone | \$ 2,648 | \$ 2,583 | \$ 65 | 2.5% | \$ 3,738 | \$ 2,058 | \$ 2,441 |
| 18 | 1-811-0811-5130 | Legal Fees | \$ 5,125 | \$ 5,000 | \$ 125 | 2.5% | \$ 9,292 | \$ 14,871 | \$ 58,581 |
| 19 | 1-811-0811-5150 | Other Professional Fees | \$ 27,579 | \$ 26,906 | \$ 673 | 2.5% | \$ 37,153 | \$ 19,586 | \$ 73,111 |
| 20 | 1-811-0811-5160 | Computer Services Expense | \$ 40,232 | \$ 25,000 | \$ 15,232 | 60.9% | \$ 17,454 | \$ 15,385 | \$ 9,078 |
| 21 | 1-811-0811-5165 | Computer Hardware | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 22 | 1-811-0811-5170 | Advertising | \$ 276 | \$ 269 | \$ 7 | 2.5% | \$ 3,450 | \$ 1,494 | \$ 943 |
| 23 | 1-811-0811-5180 | Travelling Expense | \$ 3,861 | \$ 3,767 | \$ 94 | 2.5% | \$ 2,458 | \$ 3,626 | \$ 741 |
| 24 | 1-811-0811-5210 | Memberships | \$ 4,100 | \$ 4,000 | \$ 100 | 2.5% | \$ 5,164 | \$ 1,683 | \$ 1,178 |
| 25 | 1-811-0811-5220 | Association & Convention | \$ 5,516 | \$ 5,381 | \$ 135 | 2.5% | \$ 4,982 | \$ 5,578 | \$ 1,440 |
| 26 | 1-811-0811-7200 | Capital Expenditure | \$ - | \$ - | \$ - | 0.0% | \$ 69,073 | \$ 190,015 | \$ 24,306 |
| 27 | 1-811-0811-8200 | Affordable Housing Grant program | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 28 | 1-811-0811-7730 | To Reserves | \$ - | \$ - | \$ - | 0.0% | \$ 36,344 | \$ - | \$ - |
| Total Expenditures | | | \$ 547,762 | \$ 521,765 | \$ 25,997 | 5.0% | \$ 558,434 | \$ 840,654 | \$ 524,378 |

BUILDING DEPARTMENT
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------|-----------------|----------------------------|---------------------|---------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| Revenue | | | | | | | | | |
| 1 | 1-109-1058-0670 | Building Admin. Fees | \$ (5,021) | \$ (4,899) | \$ (122) | 2.5% | \$ (2,691) | \$ (4,663) | \$ (56,380) |
| 2 | 1-109-9402-0010 | Building Permits | \$ (985,826) | \$ (628,548) | \$ (357,278) | 56.8% | \$ (342,688) | \$ (372,503) | \$ (567,482) |
| 3 | 1-109-9440-0010 | Building Sign Fees | \$ (2,548) | \$ (2,486) | \$ (62) | 2.5% | \$ (1,175) | \$ (1,725) | \$ (2,325) |
| 4 | 1-109-9450-0010 | Contract Building Fees | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 5 | 1-109-9490-0010 | Transfer from Reserves | \$ - | \$ (231,987) | \$ 231,987 | -100.0% | \$ (440,358) | \$ (240,598) | \$ - |
| | | | \$ (993,395) | \$ (867,919) | \$ (125,476) | 14.5% | \$ (786,912) | \$ (619,488) | \$ (626,187) |
| Expenditures | | | | | | | | | |
| 6 | 1-211-0241-1110 | Salaries & Wages | \$ 495,368 | \$ 485,655 | \$ 9,713 | 2.0% | \$ 435,515 | \$ 351,240 | \$ 301,206 |
| 7 | 1-211-0241-1130 | Salaries & Wages-Student | \$ 24,406 | \$ 13,000 | \$ 11,406 | 87.7% | \$ 20,347 | \$ 13,691 | \$ - |
| 8 | 1-211-0241-1150 | Other Honorariums | \$ - | \$ - | \$ - | 0.0% | \$ 375 | \$ 225 | \$ 225 |
| 9 | 1-211-0241-2100 | CPP | \$ 24,503 | \$ 24,023 | \$ 480 | 2.0% | \$ 20,417 | \$ 18,144 | \$ 16,234 |
| 10 | 1-211-0241-2110 | EI | \$ 9,962 | \$ 9,792 | \$ 169 | 1.7% | \$ 7,766 | \$ 7,109 | \$ 7,005 |
| 11 | 1-211-0241-2120 | Omers | \$ 48,990 | \$ 47,795 | \$ 1,195 | 2.5% | \$ 33,096 | \$ 32,618 | \$ 37,312 |
| 12 | 1-211-0241-2130 | Group Insurance | \$ 3,248 | \$ 3,169 | \$ 79 | 2.5% | \$ 3,289 | \$ 2,677 | \$ 2,433 |
| 13 | 1-211-0241-2140 | Medical | \$ 18,298 | \$ 17,852 | \$ 446 | 2.5% | \$ 13,807 | \$ 8,664 | \$ 7,949 |
| 14 | 1-211-0241-2150 | Dental | \$ 6,481 | \$ 6,323 | \$ 158 | 2.5% | \$ 6,942 | \$ 3,947 | \$ 3,485 |
| 15 | 1-211-0241-2170 | EHT | \$ 10,342 | \$ 9,755 | \$ 587 | 6.0% | \$ 8,868 | \$ 7,283 | \$ 6,969 |
| 16 | 1-211-0241-2180 | WSIB | \$ 12,214 | \$ 12,006 | \$ 208 | 1.7% | \$ 13,064 | \$ 7,237 | \$ 7,898 |
| 17 | 1-211-0241-3100 | Office Supplies | \$ 6,897 | \$ 6,780 | \$ 117 | 1.7% | \$ 6,988 | \$ 5,624 | \$ 8,058 |
| 18 | 1-211-0241-5100 | Postage & Courier Services | \$ 883 | \$ 861 | \$ 22 | 2.5% | \$ 1,093 | \$ 777 | \$ 185 |
| 19 | 1-211-0241-5120 | Telephone | \$ 6,493 | \$ 6,335 | \$ 158 | 2.5% | \$ 2,890 | \$ 2,777 | \$ 5,359 |
| 20 | 1-211-0241-5130 | Legal Fees | \$ 6,249 | \$ 6,097 | \$ 152 | 2.5% | \$ 62,178 | \$ 10,238 | \$ 13,760 |
| 21 | 1-211-0241-5150 | Other Professional Fees | \$ 27,054 | \$ 26,394 | \$ 660 | 2.5% | \$ 18,107 | \$ 16,482 | \$ 45,149 |
| 22 | 1-211-0241-5160 | Computer Services Expense | \$ 33,576 | \$ 31,473 | \$ 2,103 | 6.7% | \$ 7,462 | \$ 18,586 | \$ 13,226 |
| 23 | 1-211-0241-5161 | Computer Hardware | \$ 15,903 | \$ 15,000 | \$ 903 | 6.0% | \$ - | \$ - | \$ - |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|-----------------------------------|-------------------|-------------------|-------------------|--------------|-------------------|-------------------|-------------------|
| 24 | 1-211-0241-5170 | Advertising | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 1,574 |
| 25 | 1-211-0241-5180 | Travelling Expense | \$ 2,208 | \$ 2,154 | \$ 54 | 2.5% | \$ 1,212 | \$ 289 | \$ - |
| 26 | 1-211-0241-5200 | Equipment Rentals, Other | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| 27 | 1-211-0241-5210 | Memberships | \$ 3,035 | \$ 2,961 | \$ 74 | 2.5% | \$ 4,890 | \$ 2,069 | \$ 2,784 |
| 28 | 1-211-0241-5220 | Association & Convention | \$ 4,971 | \$ 4,850 | \$ 121 | 2.5% | \$ 4,100 | \$ 379 | \$ 1,234 |
| 29 | 1-211-0241-5240 | Insurance (Building Etc.) | \$ 10,164 | \$ 8,838 | \$ 1,326 | 15.0% | \$ 6,961 | \$ 5,985 | \$ 5,700 |
| 30 | 1-211-0241-5290 | Misc. Vehicle Expense | \$ 3,420 | \$ 3,336 | \$ 83 | 2.5% | \$ 5,638 | \$ 2,348 | \$ 2,836 |
| 31 | 1-211-0241-5310 | Personnel (Clothing, Etc.) | \$ 3,984 | \$ 3,887 | \$ 97 | 2.5% | \$ 297 | \$ 2,287 | \$ 2,538 |
| 32 | 1-211-0241-5430 | Personnel (Courses/Memberships, I | \$ 8,522 | \$ 8,314 | \$ 208 | 2.5% | \$ 5,783 | \$ 6,554 | \$ 6,894 |
| 33 | 1-211-0241-5610 | Fuel & Oil | \$ 5,377 | \$ 5,377 | \$ - | 0.0% | \$ 2,037 | \$ 1,537 | \$ 3,017 |
| 34 | 1-211-0241-5680 | Contracted Services | \$ - | \$ 10,874 | \$ (10,874) | -100.0% | \$ - | \$ - | \$ 16,812 |
| 35 | 1-211-0241-6300 | Admin. Costs allocated | \$ 90,076 | \$ 95,018 | \$ (4,942) | -5.2% | \$ 92,700 | \$ 90,174 | \$ 72,737 |
| 36 | 1-211-0241-7200 | Capital Expenditure | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| 37 | 1-211-0241-7730 | Transfer to Reserves | \$ 110,770 | | \$ 110,770 | 0.0% | \$ - | \$ - | \$ 33,607 |
| Total Expenditures | | | \$ 993,395 | \$ 867,919 | \$ 125,476 | 14.5% | \$ 785,822 | \$ 618,940 | \$ 626,187 |
| Net Building Dept. | | | \$ (0) | \$ 0 | \$ 0 | 0.0% | \$ 0 | \$ (549) | \$ - |

HERITAGE COMMITTEE
2026 Budget

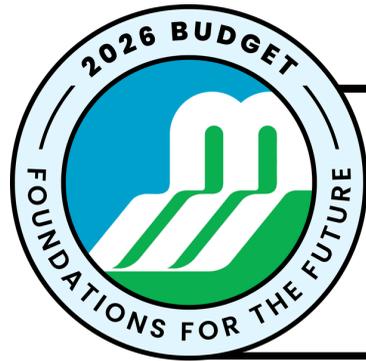
| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|---------------------------|------------------|------------------|---------------|--------------|------------------|------------------|------------------|
| 1 | 1-711-0713-1150 | Honarariums | \$ 1,000 | \$ 1,000 | \$ - | 0.00% | \$ 600 | \$ 600 | \$ 600 |
| 2 | 1-711-0713-3110 | Heritage Awards (Doors Op | \$ 1,000 | \$ 1,000 | \$ - | 0.00% | | \$ - | \$ - |
| 3 | 1-711-0713-4150 | Materials & Supplies | \$ 250 | \$ 250 | \$ - | 0.00% | | \$ - | \$ 1 |
| 4 | 1-711-0713-5150 | Other Professional Fees | \$ 15,000 | \$ 15,000 | \$ - | 0.00% | | \$ - | \$ - |
| 5 | 1-711-0713-5180 | Travelling Expense | \$ 800 | \$ 750 | \$ 50 | 6.67% | | \$ - | \$ 620 |
| 6 | 1-711-0713-5220 | Association & Convention | \$ 1,000 | \$ 750 | \$ 250 | 33.33% | \$ 123 | \$ 533 | \$ 75 |
| 7 | 1-711-0713-5260 | Other S & R | \$ 5,000 | \$ 5,000 | \$ - | 0.00% | | | \$ - |
| 8 | 1-711-0713-5500 | Receptions | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 9 | 1-711-0713-8200 | Grants & Donations | \$ - | \$ - | \$ - | 0.00% | | \$ 52,675 | \$ - |
| 10 | 1-711-0713-8500 | Tax Relief Program | \$ 18,137 | \$ 18,137 | \$ - | 0.00% | \$ 14,908 | \$ 12,853 | \$ 14,471 |
| 11 | 1-711-0713-8505 | Heritage grant program | \$ 21,192 | \$ 21,192 | \$ - | 0.00% | \$ 26,606 | \$ 18,293 | \$ 7,502 |
| | | | \$ 63,379 | \$ 63,079 | \$ 300 | 0.48% | \$ 42,387 | \$ 84,955 | \$ 23,269 |

Housing and Growth - Housing Accelerator Fund (HAF)
2026 Budget

| | | | 2026 | 2025 | \$ | % |
|---------------------------|-----------------|--------------------------------|------------------|--------------------|---------------------|---------------|
| Line # | Account | Description | Budget | Budget | Change | Change |
| 1 | 1-811-0813-1100 | Salaries & Wages (reallocated) | \$164,615 | \$161,388 | \$ 3,228 | 2.0% |
| 2 | 1-811-0813-1110 | Salaries & Wages (new) | \$231,427 | \$166,667 | \$ 64,761 | 38.9% |
| 3 | 1-811-0813-1150 | Other Honorariums | \$0 | \$0 | \$ - | 0.0% |
| 3 | 1-811-0813-2100 | CPP | \$19,829 | \$16,425 | \$ 3,404 | 20.7% |
| 4 | 1-811-0813-2110 | EI | \$7,624 | \$6,315 | \$ 1,309 | 20.7% |
| 5 | 1-811-0813-2120 | OMERS | \$46,310 | \$38,360 | \$ 7,950 | 20.7% |
| 6 | 1-811-0813-2130 | Group Insurance | \$3,551 | \$2,942 | \$ 610 | 20.7% |
| 7 | 1-811-0813-2140 | Medical | \$16,090 | \$13,328 | \$ 2,762 | 20.7% |
| 8 | 1-811-0813-2150 | Dental | \$3,833 | \$3,175 | \$ 658 | 20.7% |
| 9 | 1-811-0813-2170 | EHT | \$9,008 | \$7,462 | \$ 1,546 | 20.7% |
| 10 | 1-811-0813-2180 | WSIB | \$10,752 | \$8,906 | \$ 1,846 | 20.7% |
| 11 | 1-811-0813-3120 | Publications | \$87 | \$85 | \$ 2 | 2.5% |
| 13 | 1-811-0813-3140 | Other M & S | \$0 | \$0 | \$ - | 0.0% |
| 12 | 1-811-0813-4150 | Materials & Supplies | \$3,021 | \$2,969 | \$ 51 | 1.7% |
| 13 | 1-811-0813-5100 | Postage & Courier Services | \$552 | \$539 | \$ 13 | 2.5% |
| 14 | 1-811-0813-5120 | Telephone | \$2,083 | \$2,032 | \$ 51 | 2.5% |
| 17 | 1-811-0813-5130 | Legal Fees | \$0 | \$0 | \$ - | 0.0% |
| 18 | 1-811-0813-5150 | Other Professional Fees | \$0 | \$0 | \$ - | 0.0% |
| 15 | 1-811-0813-5160 | Computer Services Expense | \$10,250 | \$10,000 | \$ 250 | 2.5% |
| 16 | 1-811-0813-5161 | Computer Hardware | \$21,204 | \$20,000 | \$ 1,204 | 6.0% |
| 20 | 1-811-0813-5170 | Advertising | \$0 | \$0 | \$ - | 0.0% |
| 17 | 1-811-0813-5180 | Travelling Expense | \$3,038 | \$2,964 | \$ 74 | 2.5% |
| 18 | 1-811-0813-5210 | Memberships | \$3,226 | \$3,147 | \$ 79 | 2.5% |
| 19 | 1-811-0813-5220 | Association & Convention | \$4,339 | \$4,234 | \$ 106 | 2.5% |
| 20 | 1-811-0813-7200 | Capital Expenditure | \$0 | \$1,057,500 | \$ (1,057,500) | -100.0% |
| Total Expenditures | | | \$560,840 | \$1,528,436 | \$ (967,596) | -63.3% |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|--|-------------------|----------------------------|---------------------|-------------------|---------------------|----------------|------------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | DEVELOPMENT SERVICES & ENGINEERING | | | | | | | | | |
| 69 | 2-811-0811-0833 | Design costs for sidewalk extension of Paterson St - Jack Dalgity St. to 219 Paterson | \$ 50,000 | | | | | | \$ 25,000 | | \$ 25,000 |
| 70 | 2-811-0811-0834 | Heritage Conservation District update with current Ont Heritage Act regs | \$ 10,000 | | \$ 10,000 | | | | | | \$ - |
| 71 | 2-811-0811-0835 | Community Improvement Plan - Rural Vitality | \$ 25,000 | | \$ 25,000 | | | | | | \$ - |
| 72 | 2-811-0811-0836 | Community Improvement Plan Implementation - Affordable Housing | \$ 100,000 | | | \$ 100,000 | | | | | \$ - |
| 73 | 2-811-0811-0837 | Assessment/feasibility of Industrial lands for Almonte - prep for 5 year review of Official Plan | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| 74 | 2-811-0811-0838 | Vacant Land Study - Infill for Almonte - prep for 5 year review of Official Plan | \$ 50,000 | | \$ 50,000 | | | | | | \$ - |
| 75 | 2-811-0811-0839 | Engineering Design and Approvals (Various Projects) | \$ 45,000 | | | | | | | | \$ 45,000 |
| 76 | 2-811-0811-0840 | Stormwater Master Plan data collection | \$ 40,000 | | | \$ 28,000 | \$ 12,000 | | | | \$ - |
| 77 | 2-811-0811-0841 | EA for Third River Crossing | \$ 200,000 | | | \$ 100,000 | \$ 100,000 | | | | \$ - |
| 78 | 2-811-0811-0842 | Well Improvement Design Well 7 & 8 | \$ 250,000 | | | | \$ 250,000 | | | | \$ - |
| | | TOTAL PLANNING | \$ 820,000 | \$ - | \$ 85,000 | \$ 278,000 | \$ 362,000 | \$ - | \$ 25,000 | \$ - | \$ 70,000 |
| | | HOUSING AND GROWTH | | | | | | | | | |
| 79 | 2-811-0813-0806 | Bury Drain - 34 Victoria and 111 Menzie | \$ 50,000 | \$ 50,000 | | | | | | | \$ - |
| | | TOTAL HOUSING AND GROWTH | \$ 50,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |



Roads and Public Works

The key services for the Roads and Public Works Department include operations, maintenance and asset management of the Municipality's core assets, regulatory compliance and waste services.

Assets include items such as:

- Our municipal roads
- The work vehicles such as plows and salt trucks
- The water and waste water infrastructure
- The buildings that house the operations
- Waste transfer depots
- Etc.

While operations and maintenance include items such as:

- Winter operations - snow clearing, salting, etc.
- Water and Waste Water main replacements
- Road maintenance - beautification, pothole repairs, etc.
- Vegetation management - mowing, brush-cutting, spraying, etc.

For more information on vegetation management, visit our [Vegetation Management page](#) on our website.

In 2021, due to provincial legislation, the responsibility for recycling collection shifted from municipalities to the producer of the products themselves. Since 2023, the recycling program in Mississippi Mills has been managed by [Circular Materials](#), a not-for-profit producer responsibility recycling organization committed to building efficient and effective recycling systems to minimize waste, and ensure materials are reused again and again. This means that the Municipality no longer administers the recycling program, and instead Circular Materials has contracted Miller Waste to administer the provincial recycling program in the region. Locally, Miller Waste has sub-contracted the curbside collection of recycling to Topps Environmental Solutions (TES); however, administration remains under Miller Waste.

For garbage collection, the Municipality has contracted TES to administer the service.

Transportation

The Municipality maintains more than 360 kilometres of roads in Mississippi Mills. The department includes 17 full-time employees, two part-time landfill staff, three seasonal staff, and one casual employee.

The total replacement costs of the Municipality's core infrastructure assets is estimated at \$368.7 million:

- **41%** road network (\$150 million)
- **28%** municipal facilities (\$105 million)
- **12%** stormwater infrastructure (\$45 million)
- **8%** bridges and culverts (\$29 million)
- **7%** fleet equipment (\$25 million)
- **2%** parks and recreation infrastructure (\$7 million)
- **2%** other road-related assets (\$7 million)

2026 Projects – Transportation

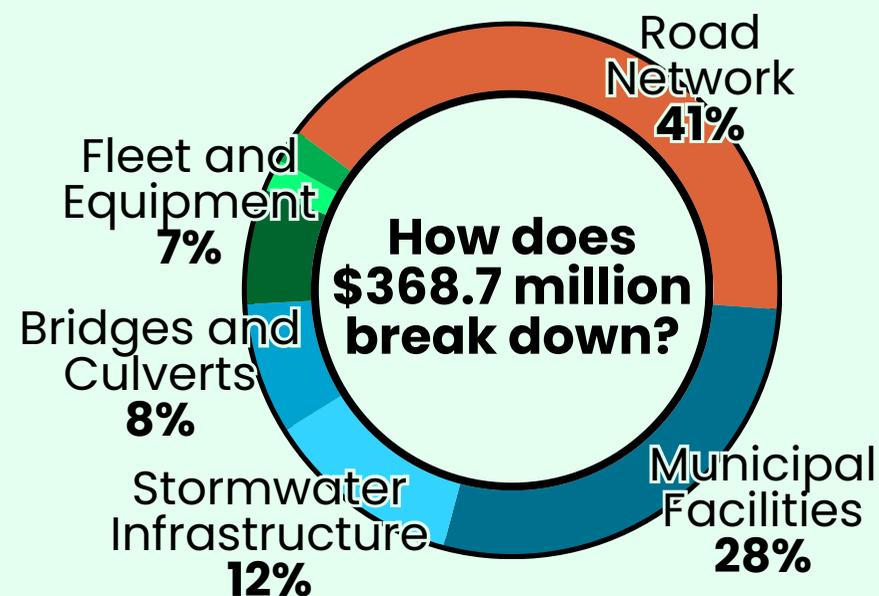
The 2026 budget contains over \$7.4 million in capital projects for the Roads and Public Works department. Projects include:

- **\$2,781,000** – Hard surface renewals
- **\$1,906,998** – Old Almonte Road rehabilitation
- **\$825,000** – Hugh Graham Bridge renewal
- **\$485,000** – Snow plow replacement
- **\$361,000** – Gravel replacement (Ramsay Ward)
- **\$219,000** – Sidewalk plow

If the Municipality was to replace all of its core infrastructure assets today, it would cost

\$368,700,000

This value is also known as the "Current Replacement Value" or CRV



Winter Maintenance

The Municipality is responsible for winter road maintenance including plowing, sanding and salting more than 360 kilometres of roadway. The Municipality must comply with Ontario's Minimum Maintenance Standard for all roads.

TRANSPORTATION
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------------------|-----------------|-----------------------------|----------------|----------------|--------------|-------------|----------------|----------------|----------------|
| Administration | | | | | | | | | |
| 1 | 1-301-0301-1110 | Salaries & Wages | \$ 380,674 | \$ 373,210 | \$ 7,464 | 2.0% | \$ 272,620 | \$ 304,177 | \$ 235,292 |
| 2 | 1-301-0301-1130 | Admin/Traffic Count Student | \$ 23,345 | \$ 22,887 | \$ 458 | 2.0% | \$ 38,917 | \$ 18,413 | \$ 18,430 |
| 3 | 1-301-0301-1145 | Overtime | \$ 5,410 | \$ 5,304 | \$ 106 | 2.0% | \$ 299 | \$ 291 | \$ 78 |
| 4 | 1-301-0301-1150 | Other Honorariums | \$ 1,530 | \$ 1,500 | \$ 30 | 2.0% | \$ 600 | \$ 1,500 | \$ 1,275 |
| 5 | 1-301-0301-1170 | Vacation Pay | \$ 106,715 | \$ 104,622 | \$ 2,092 | 2.0% | \$ 90,667 | \$ 80,890 | \$ 70,821 |
| 6 | 1-301-0301-2000 | Sick Leave | \$ 19,380 | \$ 19,000 | \$ 380 | 2.0% | \$ 33,244 | \$ 18,160 | \$ 17,479 |
| 7 | 1-301-0301-2005 | Family Leave | \$ 11,220 | \$ 11,000 | \$ 220 | 2.0% | \$ 11,149 | \$ 10,922 | \$ 7,877 |
| 8 | 1-301-0301-2010 | Statutory Holidays | \$ 66,124 | \$ 64,828 | \$ 1,297 | 2.0% | \$ 53,454 | \$ 49,962 | \$ 46,183 |
| 9 | 1-301-0301-2020 | Bereavement Leave | \$ 1,623 | \$ 1,591 | \$ 32 | 2.0% | \$ 2,694 | \$ 451 | \$ 392 |
| 10 | 1-301-0301-2100 | CPP | \$ 48,691 | \$ 47,736 | \$ 955 | 2.0% | \$ 47,670 | \$ 47,429 | \$ 43,033 |
| 11 | 1-301-0301-2110 | EI | \$ 19,476 | \$ 19,094 | \$ 382 | 2.0% | \$ 18,792 | \$ 18,462 | \$ 17,060 |
| 12 | 1-301-0301-2120 | Omers | \$ 86,561 | \$ 84,864 | \$ 1,697 | 2.0% | \$ 104,324 | \$ 92,449 | \$ 78,917 |
| 13 | 1-301-0301-2130 | Group Insurance | \$ 8,141 | \$ 7,942 | \$ 199 | 2.5% | \$ 9,746 | \$ 9,885 | \$ 8,792 |
| 14 | 1-301-0301-2140 | Medical | \$ 64,969 | \$ 63,385 | \$ 1,585 | 2.5% | \$ 37,350 | \$ 33,488 | \$ 33,574 |
| 15 | 1-301-0301-2150 | Dental | \$ 17,356 | \$ 16,932 | \$ 423 | 2.5% | \$ 18,354 | \$ 15,246 | \$ 14,814 |
| 16 | 1-301-0301-2170 | EHT | \$ 19,476 | \$ 19,094 | \$ 382 | 2.0% | \$ 19,142 | \$ 18,772 | \$ 18,022 |
| 17 | 1-301-0301-2180 | WSIB | \$ 30,296 | \$ 29,702 | \$ 594 | 2.0% | \$ 42,054 | \$ 26,961 | \$ 28,319 |
| 18 | 1-301-0301-3100 | Office Supplies | \$ 32,554 | \$ 32,000 | \$ 554 | 1.7% | \$ 25,872 | \$ 17,928 | \$ 20,125 |
| 19 | 1-301-0301-3180 | Climate / Emergency Event | \$ 1,053 | \$ 1,027 | \$ 26 | 2.5% | \$ 48 | | |
| 20 | 1-301-0301-5100 | Postage & Courier Services | \$ - | \$ - | \$ - | 0.0% | \$ 223 | \$ 290 | \$ 184 |
| 21 | 1-301-0301-5120 | Telephone | \$ - | \$ - | \$ - | 0.0% | \$ 1,983 | \$ 3,467 | \$ 2,118 |
| 22 | 1-301-0301-5130 | Legal Fees | \$ 2,705 | \$ 2,639 | \$ 66 | 2.5% | \$ 2,335 | \$ 9,229 | \$ - |
| 23 | 1-301-0301-5145 | Engineering Fees | \$ 12,359 | \$ 12,058 | \$ 301 | 2.5% | \$ 661 | \$ 4,614 | \$ 14,430 |
| 24 | 1-301-0301-5160 | Computer Services Expense | \$ 10,976 | \$ - | \$ 10,976 | 100.0% | | | |
| 25 | 1-301-0301-5161 | Computer Hardware | \$ - | \$ - | \$ - | 0.0% | | | |
| 26 | 1-301-0301-5170 | Advertising | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 27 | 1-301-0301-5180 | Travelling Expense | \$ 8,711 | \$ 8,499 | \$ 212 | 2.5% | \$ 6,199 | \$ 4,674 | \$ 3,399 |
| 28 | 1-301-0301-5220 | Association & Convention | \$ - | \$ - | \$ - | 0.0% | \$ 1,760 | \$ - | \$ - |
| 29 | 1-301-0301-5230 | Seminars | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ 75 | \$ - |
| 30 | 1-301-0301-5240 | Insurance (Building Etc.) | \$ 84,064 | \$ 73,099 | \$ 10,965 | 15.0% | \$ 57,571 | \$ 49,500 | \$ 42,315 |
| 31 | 1-301-0301-5260 | Other S & R | \$ 10,865 | \$ 10,680 | \$ 185 | 1.7% | \$ 2,267 | \$ 18,348 | \$ 5,100 |
| 32 | 1-301-0301-5310 | Personnel (Clothing, Etc.) | \$ 22,659 | \$ 22,106 | \$ 553 | 2.5% | \$ 16,729 | \$ 18,221 | \$ 16,717 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------|------------------------|---------------------------------------|---------------------|---------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| 33 | 1-301-0301-5330 | Communications | \$ 21,449 | \$ 20,925 | \$ 523 | 2.5% | \$ 12,641 | \$ 14,282 | \$ 11,368 |
| 34 | 1-301-0301-5360 | Technical Courses | \$ 30,000 | \$ 20,059 | \$ 9,941 | 49.6% | \$ 21,896 | \$ 26,721 | \$ 21,689 |
| 35 | 1-301-0301-5430 | Personnel (Courses/Memberships, Etc.) | \$ 4,500 | \$ 3,167 | \$ 1,333 | 42.1% | \$ 4,288 | \$ 4,175 | \$ 2,972 |
| 36 | 1-301-0301-5610 | Fuel & Oil | \$ - | \$ - | \$ - | 0.0% | \$ 1,954 | \$ 5,052 | \$ 9,370 |
| 37 | 1-301-0301-5640 | Machine Rental (town) | \$ (37,604) | \$ (36,687) | \$ (917) | 2.5% | \$ - | \$ - | \$ - |
| 38 | 1-301-0301-5650 | Town Equipt. Rental Adjustment | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ (463,827) |
| 39 | 1-301-0301-6200 | Long Term Debt Charges-Roads | \$ 592,164 | \$ 840,320 | \$ (248,157) | -29.5% | \$ 580,421 | \$ 489,580 | \$ 517,171 |
| 40 | 1-301-0301-7200 | Capital Expenditure | \$ 746,150 | \$ 749,475 | \$ (3,325) | -0.4% | \$ 1,837,770 | \$ 2,621,090 | \$ 701,405 |
| 41 | 1-301-0301-7730 | To Reserves | \$ - | \$ 49,528 | \$ (49,528) | -100.0% | \$ 107,119 | \$ 114,119 | \$ 131,056 |
| | | Total Administration | \$ 2,453,589 | \$ 2,701,588 | \$ (247,999) | -9.2% | \$ 3,482,816 | \$ 4,148,824 | \$ 1,675,951 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------------------|-----------------|--|-------------------|-------------------|-------------------|---------------|-------------------|-------------------|-------------------|
| Almonte Ward Garage | | | | | | | | | |
| 42 | 1-305-0303-1140 | Almonte Ward Garage Labour | \$ 7,425 | \$ 1,137 | \$ 6,288 | 553.0% | \$ 7,209 | \$ 2,760 | \$ 2,145 |
| 43 | 1-305-0303-1145 | Overtime | \$ - | \$ - | \$ - | 0.0% | \$ 811 | \$ 1,139 | \$ 2,021 |
| 44 | 1-305-0303-5260 | Almonte Ward Garage-Other | \$ 1,184 | \$ 1,109 | \$ 75 | 6.8% | \$ 1,149 | \$ 2,653 | \$ 2,138 |
| | | Total | \$ 8,609 | \$ 2,246 | \$ 6,364 | 283.4% | \$ 9,170 | \$ 6,551 | \$ 6,304 |
| Pak. Ward Garage | | | | | | | | | |
| 45 | 1-305-0306-1140 | Pak. Ward Garage Labour | \$ 4,718 | \$ 3,594 | \$ 1,124 | 31.3% | \$ 4,581 | \$ 2,244 | \$ 4,066 |
| 46 | 1-305-0306-1145 | Overtime | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ 14 | \$ 40 |
| 47 | 1-305-0306-4110 | Pak. Ward Garage Hydro | \$ 4,139 | \$ 4,038 | \$ 101 | 2.5% | \$ 3,728 | \$ 3,799 | \$ 3,376 |
| 48 | 1-305-0306-4115 | Pak. Ward Garage Heating | \$ 3,420 | \$ 3,336 | \$ 83 | 2.5% | \$ 3,037 | \$ 3,095 | \$ 2,703 |
| 49 | 1-305-0306-4140 | Pak. Ward Garage Maintenance & Cleaning | \$ 5,411 | \$ 5,279 | \$ 132 | 2.5% | \$ 966 | \$ 1,580 | \$ 930 |
| 50 | 1-305-0306-5120 | Pak. Ward Garage Telephone | \$ 2,400 | \$ 2,639 | \$ (239) | -9.1% | \$ 1,967 | \$ 1,632 | \$ 1,449 |
| 51 | 1-305-0306-5240 | Pak. Ward Garage Insurance | \$ 2,802 | \$ 2,437 | \$ 365 | 15.0% | \$ 1,919 | \$ 1,650 | \$ 1,400 |
| 52 | 1-305-0306-5260 | Pak. Ward Garage Other | \$ 812 | \$ 792 | \$ 20 | 2.5% | \$ 178 | \$ 114 | \$ 216 |
| 53 | 1-305-0306-5380 | Pak. Ward Garage Alarm Monitoring | \$ 1,082 | \$ 1,056 | \$ 26 | 2.5% | \$ 562 | \$ 562 | \$ 521 |
| 54 | 1-305-0306-5670 | Pak. Ward Garage Tools, Stock Etc. | \$ 5,500 | \$ 8,901 | \$ (3,401) | -38.2% | \$ 5,176 | \$ 5,326 | \$ 8,272 |
| | | Total | \$ 30,284 | \$ 32,071 | \$ (1,788) | -5.6% | \$ 22,114 | \$ 20,015 | \$ 22,973 |
| Ramsay Ward Garage | | | | | | | | | |
| 55 | 1-305-0307-1140 | Ramsay Ward Garage Labour | \$ 12,642 | \$ 12,394 | \$ 248 | 2.0% | \$ 12,164 | \$ 11,635 | \$ 15,782 |
| 56 | 1-305-0307-1145 | Ramsay Ward Garage Overtime | \$ 304 | \$ 298 | \$ 6 | 2.0% | \$ 4 | \$ 20 | \$ 549 |
| 57 | 1-305-0307-4110 | Ramsay Ward Garage Hydro | \$ 25,971 | \$ 25,338 | \$ 633 | 2.5% | \$ 22,064 | \$ 24,007 | \$ 21,451 |
| 58 | 1-305-0307-4115 | Ramsay Ward Garage Heating | \$ 13,000 | \$ 11,603 | \$ 1,397 | 12.0% | \$ 9,272 | \$ 10,937 | \$ 9,800 |
| 59 | 1-305-0307-4140 | Ramsay Ward Garage Cleaning, Maint. Etc. | \$ 10,000 | \$ 11,640 | \$ (1,640) | -14.1% | \$ 6,836 | \$ 8,970 | \$ 5,835 |
| 60 | 1-305-0307-5120 | Ramsay Ward Garage Telephone | \$ 1,000 | \$ 1,900 | \$ (900) | -47.4% | \$ 568 | \$ 1,346 | \$ 808 |
| 61 | 1-305-0307-5240 | Ramsay Ward Garage Insurance (Building Et | \$ 4,670 | \$ 4,061 | \$ 609 | 15.0% | \$ 3,198 | \$ 2,750 | \$ 2,340 |
| 62 | 1-305-0307-5260 | Ramsay Ward Garage Other S & R | \$ 5,500 | \$ 1,816 | \$ 3,684 | 202.9% | \$ 4,738 | \$ 1,712 | \$ 761 |
| 63 | 1-305-0307-5380 | Ramsay Ward Garage Alarm Monitoring | \$ 1,000 | \$ 1,267 | \$ (267) | -21.1% | \$ 769 | \$ 1,105 | \$ 2,853 |
| 64 | 1-305-0307-5670 | Ramsay Ward Garage Tools, Stock Etc. | \$ 30,000 | \$ 40,653 | \$ (10,653) | -26.2% | \$ 19,070 | \$ 37,228 | \$ 37,019 |
| 65 | 1-305-0307-5680 | Ramsay Ward Garage Contract (Hydro replac | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ 1,547 | \$ 823 |
| | | Total | \$ 104,087 | \$ 110,970 | \$ (6,882) | -6.2% | \$ 78,684 | \$ 101,257 | \$ 98,022 |
| | | Total Roads & Public Works Facilities | \$ 142,980 | \$ 145,287 | \$ (2,307) | -1.6% | \$ 109,967 | \$ 127,823 | \$ 127,299 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------------------------|-----------------|--|-------------------|-------------------|-------------------|--------------|------------------|------------------|------------------|
| Street Lighting | | | | | | | | | |
| 66 | 1-311-0305-1140 | Street Lighting Labour | \$ 725 | \$ 711 | \$ 14 | 2.0% | \$ 681 | \$ - | \$ - |
| 67 | 1-311-0305-1145 | Overtime | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ 45 | \$ 40 |
| 68 | 1-311-0305-4110 | Street Lighting Hydro | \$ 69,486 | \$ 67,791 | \$ 1,695 | 2.5% | \$ 63,917 | \$ 61,947 | \$ 60,797 |
| 69 | 1-311-0305-5640 | Street Lighting Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 70 | 1-311-0305-5680 | Street Lighting Contract | \$ 12,000 | \$ 16,000 | \$ (4,000) | -25.0% | \$ 10,814 | \$ 17,651 | \$ 9,634 |
| | | | | | | | \$ - | \$ - | \$ - |
| | | Total Street Lighting | \$ 82,211 | \$ 84,502 | \$ (2,291) | -2.7% | \$ 75,412 | \$ 79,643 | \$ 70,470 |
| Bridges & Culverts | | | | | | | | | |
| 71 | 1-311-0311-1140 | Bridges & Culverts Labour | \$ 17,746 | \$ 17,398 | \$ 348 | 2.0% | \$ 8,087 | \$ 6,468 | \$ 5,607 |
| 72 | 1-311-0311-1145 | Bridges & Culverts Overtime | \$ 938 | \$ 920 | \$ 18 | 2.0% | \$ 992 | \$ 362 | \$ 154 |
| 73 | 1-311-0311-4110 | Bridges & Culverts Hydro | \$ 1,082 | \$ 1,056 | \$ 26 | 2.5% | \$ 544 | \$ 627 | \$ - |
| 74 | 1-311-0311-5640 | Bridges & Culverts Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 2,482 |
| 75 | 1-311-0311-5670 | Bridges & Culverts Materials | \$ 65,000 | \$ 65,000 | \$ - | 0.0% | \$ 40,072 | \$ 22,338 | \$ 16,560 |
| | | | | | | | | | |
| | | Total Bridges & Culverts | \$ 84,766 | \$ 84,374 | \$ 393 | 0.5% | \$ 49,696 | \$ 29,795 | \$ 24,803 |
| Beautification (new 2024) | | | | | | | | | |
| 76 | 1-311-0314-1140 | Beautification Labour | \$ 59,201 | \$ 58,040 | \$ 1,161 | 2.0% | \$ 22,921 | | |
| 77 | 1-311-0314-1145 | Beautification Overtime | \$ - | \$ - | \$ - | 0.0% | \$ - | | |
| 78 | 1-311-0314-5290 | Beautification Vehicle Maintenance | \$ 5,593 | \$ 5,457 | \$ 136 | 2.5% | \$ 1,246 | | |
| 79 | 1-311-0314-5520 | Beautification Projects | \$ 36,388 | \$ 35,500 | \$ 888 | 2.5% | \$ 22,261 | | |
| 80 | 1-311-0314-5530 | Flower Baskets | \$ 21,051 | \$ 20,538 | \$ 513 | 2.5% | \$ 14,867 | | |
| 81 | 1-311-0314-5540 | Installation of Christmas Décor | \$ 13,069 | \$ 12,750 | \$ 319 | 2.5% | \$ 6,432 | | |
| 82 | 1-311-0314-7200 | Capital Expenditures | \$ 60,000 | \$ 39,000 | \$ 21,000 | 53.8% | | | |
| | | | | | | | | | |
| | | Total Beautification | \$ 195,302 | \$ 171,285 | \$ 24,017 | 14.0% | \$ 67,728 | \$ - | |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------------------|-----------------|--|-------------------|-------------------|------------------|-------------|-------------------|-------------------|-------------------|
| Roadside Maintenance | | | | | | | | | |
| 83 | 1-311-0330-1140 | Roadside Maintenance Labour | \$ 167,680 | \$ 164,392 | \$ 3,288 | 2.0% | \$ 115,031 | \$ 63,605 | |
| 84 | 1-311-0330-1145 | Roadside Maintenance Overtime | \$ 15,043 | \$ 14,748 | \$ 295 | 2.0% | \$ 5,284 | \$ 1,269 | |
| 85 | 1-311-0330-5640 | Roadside Maintenance Machine Rental (Town) | \$ - | \$ - | \$ - | 0.0% | | | |
| 86 | 1-311-0330-5670 | Roadside Maintenance Materials | \$ 53,418 | \$ 50,385 | \$ 3,033 | 6.0% | \$ 18,455 | \$ 11,302 | |
| 87 | 1-311-0330-5679 | Roadside Maintenance vegetation Management | \$ 50,000 | \$ 52,788 | \$ (2,787) | -5.3% | \$ 32,365 | \$ 2,130 | |
| 88 | 1-311-0330-5680 | Roadside Maintenance Contract | \$ 275,725 | \$ 269,000 | \$ 6,725 | 2.5% | \$ 168,372 | \$ 104,868 | |
| Total Roadside Maintenance | | | \$ 561,866 | \$ 551,312 | \$ 10,553 | 1.9% | \$ 339,508 | \$ 183,174 | \$ 226,283 |
| Paved Road Maintenance | | | | | | | | | |
| 89 | 1-311-0331-1140 | Paved Road Labour | \$ 78,966 | \$ 77,417 | \$ 1,548 | 2.0% | \$ 47,511 | \$ 48,479 | \$ 40,097 |
| 90 | 1-311-0331-1145 | Paved Road Overtime | \$ 2,152 | \$ 2,110 | \$ 42 | 2.0% | \$ 386 | \$ 184 | \$ 34 |
| 91 | 1-311-0331-5640 | Paved Road Machine Rental (Town) | \$ - | \$ - | \$ - | 0.0% | | | \$ 9,950 |
| 92 | 1-311-0331-5670 | Paved Road Materials | \$ 71,216 | \$ 67,172 | \$ 4,044 | 6.0% | \$ 74,971 | \$ 69,144 | \$ 46,048 |
| 93 | 1-311-0331-5680 | Paved Road Contract | \$ 36,425 | \$ 35,537 | \$ 888 | 2.5% | \$ 20,946 | \$ 17,709 | \$ - |
| Total Paved Road Maintenance | | | \$ 188,758 | \$ 182,236 | \$ 6,523 | 3.6% | \$ 143,814 | \$ 135,515 | \$ 96,129 |
| Unpaved Road Maintenance | | | | | | | | | |
| 94 | 1-311-0341-1140 | Unpaved Road Maintenance Labour | \$ 78,022 | \$ 76,492 | \$ 1,530 | 2.0% | \$ 54,135 | \$ 35,627 | \$ 5,934 |
| 95 | 1-311-0341-1145 | Unpaved Road Maintenance Overtime | \$ 4,070 | \$ 3,990 | \$ 80 | 2.0% | \$ 5,265 | \$ 5,439 | \$ 412 |
| 96 | 1-311-0341-5640 | Unpaved Road Maintenance Machine Rental | \$ - | \$ - | \$ - | 0.0% | | | \$ 3,124 |
| 97 | 1-311-0341-5670 | Unpaved Road Maintenance Materials | \$ 175,103 | \$ 165,160 | \$ 9,943 | 6.0% | \$ 188,445 | \$ 150,644 | \$ 11,310 |
| Total Unpaved Road Maintenance | | | \$ 257,194 | \$ 245,642 | \$ 11,552 | 4.7% | \$ 247,845 | \$ 191,710 | \$ 20,780 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--|-----------------|---|-------------------|-------------------|------------------|-------------|-------------------|-------------------|-------------------|
| Snowplowing | | | | | | | | | |
| 98 | 1-311-0351-1140 | Snowplowing Labour | \$ 83,555 | \$ 81,917 | \$ 1,638 | 2.0% | \$ 26,706 | \$ 39,489 | \$ 46,738 |
| 99 | 1-311-0351-1145 | Snowplowing Overtime | \$ 47,851 | \$ 46,912 | \$ 938 | 2.0% | \$ 30,990 | \$ 34,198 | \$ 47,022 |
| 100 | 1-311-0351-5640 | Snowplowing Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 153,935 |
| | | Total | \$ 131,405 | \$ 128,829 | \$ 2,577 | 2.0% | \$ 57,696 | \$ 73,686 | \$ 247,696 |
| Snow Removal | | | | | | | | | |
| 101 | 1-311-0352-1140 | Snow Removal Labour | \$ 30,594 | \$ 29,994 | \$ 600 | 2.0% | \$ 17,880 | \$ 26,748 | \$ 23,352 |
| 102 | 1-311-0352-1145 | Snow Removal Overtime | \$ 28,148 | \$ 27,596 | \$ 552 | 2.0% | \$ 10,639 | \$ 21,529 | \$ 26,045 |
| 103 | 1-311-0352-5640 | Snow Removal Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 56,321 |
| 104 | 1-311-0352-5670 | Snow Removal Materials | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 105 | 1-311-0352-5680 | Snow Removal Contract | \$ 113,138 | \$ 110,379 | \$ 2,759 | 2.5% | \$ 81,268 | \$ 86,419 | \$ 138,596 |
| | | Total | \$ 171,881 | \$ 167,969 | \$ 3,911 | 2.3% | \$ 109,786 | \$ 134,696 | \$ 244,314 |
| Sanding & Salting | | | | | | | | | |
| 106 | 1-311-0353-1140 | Sanding & Salting Labour | \$ 27,857 | \$ 27,311 | \$ 546 | 2.0% | \$ 19,496 | \$ 25,869 | \$ 16,173 |
| 107 | 1-311-0353-1145 | Sanding & Salting Overtime | \$ 16,724 | \$ 16,396 | \$ 328 | 2.0% | \$ 8,118 | \$ 15,707 | \$ 10,920 |
| 108 | 1-311-0353-5640 | Sanding & Salting Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 54,120 |
| 109 | 1-311-0353-5670 | Sanding & Salting Materials | \$ 577,983 | \$ 545,164 | \$ 32,819 | 6.0% | \$ 317,160 | \$ 357,363 | \$ 345,174 |
| | | Total | \$ 622,564 | \$ 588,871 | \$ 33,693 | 5.7% | \$ 344,775 | \$ 398,940 | \$ 426,388 |
| Culvert Thawing & CB Cleaning | | | | | | | | | |
| 110 | 1-311-0354-1140 | Labour | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ 133 | \$ 5,736 |
| 111 | 1-311-0354-1145 | Overtime | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 1,020 |
| 112 | 1-311-0354-5640 | Culvert Thawing & CB Cleaning Machine Rental | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| | | Total | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 6,755 |
| Plowing/Sanding Sidewalks | | | | | | | | | |
| 113 | 1-311-0356-1140 | Plowing/Sanding Sidewalks Labour | \$ 15,057 | \$ 14,761 | \$ 295 | 2.0% | \$ 8,323 | \$ 11,036 | \$ 8,468 |
| 114 | 1-311-0356-1145 | Plowing/Sanding Sidewalks Overtime | \$ 7,120 | \$ 6,981 | \$ 140 | 2.0% | \$ 5,021 | \$ 6,341 | \$ 5,489 |
| 115 | 1-311-0356-5640 | Plowing/Sanding Sidewalks Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 12,934 |
| 116 | 1-311-0356-5670 | Plowing/Sanding Sidewalks Materials | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 117 | 1-311-0356-5680 | Plowing/Sanding Sidewalks Contract | \$ 12,703 | \$ 12,393 | \$ 310 | 2.5% | \$ 8,182 | \$ 11,682 | \$ 10,023 |
| | | Total | \$ 34,880 | \$ 34,135 | \$ 745 | 2.2% | \$ 21,525 | \$ 29,059 | \$ 36,914 |
| | | Total Winter Control | \$ 960,730 | \$ 919,805 | \$ 40,926 | 4.4% | \$ 533,783 | \$ 636,382 | \$ 962,067 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---|-----------------|--|-------------------|-------------------|-----------------|-------------|------------------|------------------|------------------|
| Safety Devices | | | | | | | | | |
| 118 | 1-311-0361-1140 | Safety Devices Labour | \$ 19,027 | \$ 18,654 | \$ 373 | 2.0% | \$ 19,765 | \$ 8,777 | \$ 12,383 |
| 119 | 1-311-0361-1145 | Safety Devices Overtime | \$ 662 | \$ 649 | \$ 13 | 2.0% | \$ 742 | \$ 135 | \$ 544 |
| 120 | 1-311-0361-4110 | Safety Devices Hydro | \$ - | \$ - | \$ - | 0.0% | \$ 2,776 | \$ 2,607 | \$ - |
| 121 | 1-311-0361-5640 | Safety Devices Machine Rental | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 2,282 |
| 122 | 1-311-0361-5670 | Safety Devices Materials | \$ 19,364 | \$ 16,378 | \$ 2,986 | 18.2% | \$ 18,503 | \$ 11,051 | \$ 10,839 |
| 123 | 1-311-0361-5680 | Safety Devices Contract | \$ 76,875 | \$ 75,000 | \$ 1,875 | 2.5% | \$ 45,087 | \$ 50,454 | \$ 37,251 |
| Total Safety Devices | | | \$ 115,929 | \$ 110,682 | \$ 5,247 | 4.7% | \$ 86,874 | \$ 73,025 | \$ 63,299 |
| Entrances & Addressing | | | | | | | | | |
| 124 | 1-311-0371-1140 | Entrances & Addressing Labour | \$ 3,435 | \$ 3,368 | \$ 67 | 2.0% | \$ 3,372 | \$ 2,013 | \$ 1,284 |
| 125 | 1-311-0371-5640 | Entrances & Addressing Machine Rental (tow | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 165 |
| 126 | 1-311-0371-5670 | Entrances & Addressing Materials | \$ 1,895 | \$ 1,787 | \$ 108 | 6.0% | \$ 1,301 | \$ 2,596 | \$ 9,395 |
| Total Entrances & Addressing | | | \$ 5,330 | \$ 5,155 | \$ 175 | 3.4% | \$ 4,673 | \$ 4,609 | \$ 10,844 |
| Municipal Property | | | | | | | | | |
| 127 | 1-312-0374-1140 | Municipal Property Labour | \$ 57,367 | \$ 56,243 | \$ 1,125 | 2.0% | \$ 44,441 | \$ 29,861 | \$ 13,924 |
| 128 | 1-312-0374-1145 | Municipal Property Overtime | \$ 3,007 | \$ 2,948 | \$ 59 | 2.0% | \$ 3,636 | \$ 3,233 | \$ 566 |
| 129 | 1-312-0374-5640 | Municipal Property Machine Rental (Town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 2,552 |
| 130 | 1-312-0374-5670 | Municipal Property Materials | \$ 8,732 | \$ 8,236 | \$ 496 | 6.0% | \$ 8,400 | \$ 5,905 | \$ 2,702 |
| 131 | 1-312-0374-5680 | Municipal Property Contract | \$ 579 | \$ 565 | \$ 14 | 2.5% | \$ 468 | \$ 27 | \$ - |
| Total Municipal Property | | | \$ 69,686 | \$ 67,992 | \$ 1,694 | 2.5% | \$ 56,945 | \$ 39,027 | \$ 19,743 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------------------|-----------------|---|---------------------|---------------------|-------------------|--------------|---------------------|---------------------|---------------------|
| Light Duty Vehicles | | | | | | | | | |
| 132 | 1-313-0380-1140 | Light Duty Vehicles Labour | \$ 2,846 | \$ 2,790 | \$ 56 | 2.0% | \$ 7,322 | \$ 6,404 | \$ 2,727 |
| 133 | 1-313-0380-5240 | Light Duty Vehicles Insurance | \$ 7,642 | \$ 6,645 | \$ 997 | 15.0% | \$ 5,234 | \$ 4,500 | \$ 3,900 |
| 134 | 1-313-0380-5600 | Light Duty Vehicles M & R Parts (tires, gener | \$ 19,084 | \$ 18,000 | \$ 1,084 | 6.0% | \$ 17,825 | \$ 9,128 | \$ 6,786 |
| 135 | 1-313-0380-5610 | Light Duty Vehicles Fuel & Oil | \$ 36,289 | \$ 36,289 | \$ - | 0.0% | \$ 36,745 | \$ 23,813 | \$ 34,090 |
| 136 | 1-313-0380-5690 | Light Duty Vehicles Licences | \$ 1,786 | \$ 1,743 | \$ 44 | 2.5% | \$ - | \$ - | \$ 1,061 |
| Total Light Duty Vehicles | | | \$ 67,647 | \$ 65,467 | \$ 2,180 | 3.3% | \$ 67,125 | \$ 43,845 | \$ 48,564 |
| Large Trucks | | | | | | | | | |
| 137 | 1-313-0381-1140 | Large Trucks Labour | \$ 42,307 | \$ 41,477 | \$ 830 | 2.0% | \$ 51,428 | \$ 32,050 | \$ 48,192 |
| 138 | 1-313-0381-1145 | Large Trucks Overtime | \$ - | \$ - | \$ - | 0.0% | \$ 866 | \$ 471 | \$ 659 |
| 139 | 1-313-0381-5240 | Large Trucks Insurance | \$ 25,662 | \$ 22,315 | \$ 3,347 | 15.0% | \$ 17,575 | \$ 15,111 | \$ 9,495 |
| 140 | 1-313-0381-5600 | Large Trucks M&R Parts | \$ 151,609 | \$ 143,000 | \$ 8,609 | 6.0% | \$ 145,179 | \$ 118,124 | \$ 136,011 |
| 141 | 1-313-0381-5610 | Large Trucks Fuel & Oil | \$ 86,772 | \$ 86,772 | \$ - | 0.0% | \$ 52,531 | \$ 54,024 | \$ 91,234 |
| 142 | 1-313-0381-5690 | Large Trucks Licenses | \$ 28,677 | \$ 27,977 | \$ 699 | 2.5% | \$ 2,262 | \$ 1,511 | \$ 42,440 |
| 143 | 1-313-0381-6200 | Large Trucks Loan Payments | \$ 172,891 | \$ 85,682 | \$ 87,209 | 101.8% | \$ 25,770 | \$ 17,076 | \$ 49,995 |
| Total Large Trucks | | | \$ 507,917 | \$ 407,223 | \$ 100,694 | 24.7% | \$ 295,611 | \$ 238,367 | \$ 378,027 |
| Large Equipment | | | | | | | | | |
| 144 | 1-313-0382-1140 | Large Equipment Labour | \$ 34,797 | \$ 34,114 | \$ 682 | 2.0% | \$ 47,871 | \$ 23,752 | \$ 25,945 |
| 145 | 1-313-0382-1145 | Large Equipment Overtime | \$ - | \$ - | \$ - | 0.0% | \$ 375 | \$ - | \$ 238 |
| 146 | 1-313-0382-5600 | Large Equipment M&R Parts | \$ 120,333 | \$ 113,500 | \$ 6,833 | 6.0% | \$ 103,353 | \$ 66,418 | \$ 120,608 |
| 147 | 1-313-0382-5610 | Large Equipment Fuel & Oil | \$ 82,561 | \$ 82,561 | \$ - | 0.0% | \$ 61,674 | \$ 63,237 | \$ 113,386 |
| 148 | 1-313-0382-5640 | Large Equipment Machine Rental | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 149 | 1-313-0382-6200 | Large Equipment Loan Payments | \$ 191,402 | \$ 144,566 | \$ 46,836 | 32.4% | \$ 161,535 | \$ 174,132 | \$ 165,437 |
| Total Large Equipment | | | \$ 429,092 | \$ 374,741 | \$ 54,351 | 14.5% | \$ 374,807 | \$ 327,540 | \$ 425,614 |
| Other Equipment | | | | | | | | | |
| 150 | 1-313-0383-1140 | Other Equipment Labour | \$ 6,573 | \$ 6,444 | \$ 129 | 2.0% | \$ 2,957 | \$ 499 | \$ 4,749 |
| 151 | 1-313-0383-1145 | Other Equipment Overtime | \$ 359 | \$ 352 | \$ 7 | 2.0% | \$ 21 | \$ 19 | \$ 93 |
| 152 | 1-313-0383-5260 | Other Equipment Other S&R | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 153 | 1-313-0383-5600 | Other Equipment M & R Parts | \$ 37,500 | \$ 40,097 | \$ (2,597) | -6.5% | \$ 25,685 | \$ 17,448 | \$ 21,623 |
| 154 | 1-313-0383-5610 | Other Equipment Fuel & Oil | \$ 2,002 | \$ 2,002 | \$ - | 0.0% | \$ 11,420 | \$ 8,036 | \$ 1,141 |
| Total Other Equipment | | | \$ 46,434 | \$ 48,895 | \$ (2,461) | -5.0% | \$ 40,083 | \$ 26,002 | \$ 27,606 |
| Total Vehicles & Equipment | | | \$ 1,051,090 | \$ 896,326 | \$ 154,764 | 17.3% | \$ 777,626 | \$ 635,753 | \$ 712,333 |
| Total Expenditures | | | \$ 6,169,433 | \$ 6,166,186 | \$ 3,247 | 0.1% | \$ 5,976,684 | \$ 7,757,830 | \$ 4,010,002 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|--|--------------|----------------------------|---------------------|------------|---------------------|----------------|---------------|-----------|-------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | ROADS & PUBLIC WORKS | | | | | | | | | |
| | | ROADS/BRIDGES: | | | | | | | | | |
| 15 | 2-301-0301-0325 | Pavement Management (Patching and Crack Sealing Etc.) | \$ 77,250 | | | \$ 77,250 | | | | | \$ - |
| 16 | 2-301-0301-0338 | Sidewalk Repairs | \$ 281,500 | | | \$ 164,500 | | | | | \$ 117,000 |
| 17 | 2-301-0301-0341 | Gravel - Pakenham | \$ 143,150 | | | | | | | | \$ 143,150 |
| 18 | 2-301-0301-0342 | Gravel - Ramsay | \$ 361,000 | | | | | | | | \$ 361,000 |
| 19 | 2-301-0301-0519 | Guiderail Replacement | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| | | HARDTOPPING PROJECTS | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| 20 | 2-301-0301-0435 | Hard Surface Renewals | \$ 2,781,000 | \$ 482,736 | \$ 1,449,411 | \$ - | | \$ 848,853 | | | \$ - |
| 21 | 2-301-0301-0520 | Growth Related Project (Old Almonte Road) | \$ 1,906,998 | | \$ 953,500 | \$ 190,700 | \$ 762,798 | | | | \$ - |
| | | BRIDGES | | | | | | | | | |
| 22 | 2-301-0301-0521 | Hugh Graham Bridge Renewal | \$ 825,000 | | | | | \$ 825,000 | | | \$ - |
| | | EQUIPMENT | | | | | | | | | |
| 23 | 2-301-0301-0522 | Replacement Snow Plow | \$ 485,000 | | | | | \$ 485,000 | | | \$ - |
| 24 | 2-301-0301-0523 | Truck frame Maintenance (3 Trucks) Sandblast and Paint Frames | \$ 30,000 | | | | | | | | \$ 30,000 |
| 25 | 2-301-0301-0524 | Survey Equipment (Equipment and licences) | \$ 30,000 | | | | | | | | \$ 30,000 |
| 26 | 2-301-0301-0525 | Sidewalk Plow | \$ 219,600 | | | | \$ 219,600 | | | | \$ - |
| | | FACILITIES | | | | | | | | | |
| 27 | 2-301-0301-0526 | Upgrades to accomodate work stations and Common space improvements in Ramsay and Pakenham Facilities | \$ 15,000 | | | \$ 15,000 | | | | | \$ - |
| | | OTHER | | | | | | | | | |
| 28 | 2-301-0301-0508 | Asset Management Software (Citywide) Phase 2 | \$ 25,000 | | | \$ 25,000 | | | | | \$ - |
| 29 | 2-301-0301-0527 | Engineering Design and Approvals (Various Projects) | \$ 45,000 | | | | | | | | \$ 45,000 |
| 30 | 2-301-0301-0528 | Technology Upgrades to facilitate transition to digital documentation and work orders | \$ 25,000 | | | \$ 25,000 | | | | | \$ - |
| 31 | 2-301-0301-0529 | Intersection Marker Lighting (4 Intersections - only 1 to be completed in 2026) | \$ 20,000 | | | | | | | | \$ 20,000 |
| | | ACTIVE TRANSPORTATION | | | | | | | | | |
| 32 | 2-301-0301-0467 | Traffic Calming | \$ 20,000 | | | \$ 20,000 | | | | | \$ - |
| 33 | 2-301-0301-0530 | Safe and Active School Route | \$ 150,000 | | | \$ 150,000 | | | | | \$ - |
| | | TOTAL PUBLIC WORKS | \$ 7,340,498 | \$ 482,736 | \$ 2,402,911 | \$ 717,450 | \$ 982,398 | \$ 2,158,853 | \$ - | \$ - | \$ 746,150 |

Waste Management

The Roads and Public Works Department also administers a wide variety of on-going waste management programs, all designed to help reduce waste in our environment. Currently, there are three Waste and Recycle Depots located within the municipality.

- **Pakenham Depot** and **Howie Road Depot** accept a variety of recyclable items only.
- The **Beckwith Transfer Station** accepts a larger stream of different waste material.

The Municipality mails out two landfill passes every August, redeemable at the **Beckwith Transfer Station**.

The curbside waste collection services are administered by third parties:

- Garbage collection: Topps Environmental Solutions (**TES**)
- Recycling collection: Uploaded to the Province since 2023.
 - **Circular Materials** (the administrator on behalf of the Province) has contracted **Miller Waste** to administer the recycling program in the region. Locally, Miller Waste has sub-contracted the collection to **TES**.

Garbage is collected weekly with an one bag limit (extra bags can be put out with the purchase of a \$2 bag tag). Recycling is also collected weekly, but with alternating accepted materials. In the years ahead, the Municipality is exploring options to include organic waste diversions in its curbside collections.



Waste Management – 2026 Projects

The budget contains **\$40,000** in capital projects for Waste Management. Projects include:

- **\$25,000** – Soils Dump Upgrades
- **\$15,000** – Landfill Closure Plan

WASTE MANAGEMENT
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------------------|-----------------|--------------------|-----------------------|-----------------------|------------------|--------------|-----------------------|-----------------------|-----------------------|
| Revenue | | | | | | | | | |
| 1 | 1-105-1058-0607 | Garbage Tags | \$ (10,506) | \$ (10,250) | \$ (256) | 2.5% | \$ (19,154) | \$ (21,292.00) | \$ (18,698) |
| 2 | 1-105-1058-0608 | Garbage Fees | \$ (1,744,042) | \$ (1,744,042) | \$ - | 0.0% | \$ (1,681,293) | \$ (1,692,054.02) | \$ (1,627,416) |
| 3 | 1-105-1058-0609 | Blue Box Receipts | \$ - | \$ - | \$ - | 0.0% | \$ (21) | \$ (580.56) | \$ (423) |
| 4 | 1-105-1058-0660 | Recycling Revenue | \$ - | \$ (5,125) | \$ 5,125 | -100.0% | \$ (24,564) | \$ (201,225.44) | \$ (430,564) |
| 5 | 1-107-9408-0010 | Dump Fees | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 6 | 1-107-9409-0010 | Composting Units | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ (926) |
| 7 | 1-107-9490-0010 | Reserves | \$ - | \$ (40,282) | \$ 40,282 | -100.0% | \$ - | \$ - | \$ - |
| Total Revenue | | | \$ (1,754,548) | \$ (1,799,699) | \$ 45,151 | -2.5% | \$ (1,725,033) | \$ (1,915,152) | \$ (2,078,026) |
| Expenditures | | | | | | | | | |
| Administration | | | | | | | | | |
| 8 | 1-411-0440-1140 | Labour | \$ 42,989 | \$ 42,146 | \$ 843 | 2.0% | \$ 30,918 | \$ 20,849.31 | \$ 39,622 |
| 9 | 1-411-0440-1145 | Overtime | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ 49.14 | \$ 48 |
| 10 | 1-411-0440-1170 | Vacation Pay | \$ 679 | \$ 665 | \$ 13 | 2.0% | \$ 445 | \$ 386.17 | \$ 530 |
| 11 | 1-411-0440-2005 | Family Leave | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 12 | 1-411-0440-2010 | Statutory Holidays | \$ 773 | \$ 757 | \$ 15 | 2.0% | \$ 473 | \$ 242.50 | \$ 540 |
| 13 | 1-411-0440-5170 | Advertising | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 14 | 1-411-0440-5180 | Travelling Expense | \$ 812 | \$ 792 | \$ 20 | 2.5% | \$ - | \$ - | \$ - |
| 15 | 1-411-0440-5360 | Technical Courses | \$ 1,190 | \$ 1,161 | \$ 29 | 2.5% | \$ 1,020 | \$ 1,221.12 | \$ - |
| Total | | | \$ 46,442 | \$ 45,522 | \$ 920 | 2.0% | \$ 32,856 | \$ 22,748 | \$ 40,740 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-------------------------|-----------------|---|---------------------|---------------------|------------------|-------------|-------------------|---------------------|---------------------|
| Waste Collection | | | | | | | | | |
| 16 | 1-411-0441-1140 | Waste Collection Labour | \$ 7,650 | \$ 7,500 | \$ 150 | 2.0% | \$ 2,223 | \$ 6,776.59 | \$ 7,444 |
| 17 | 1-411-0441-5100 | Waste Collection Postage & Courier Services | \$ 5,952 | \$ 5,807 | \$ 145 | 2.5% | \$ 6,041 | \$ 5,724.32 | \$ 5,544 |
| 18 | 1-411-0441-5260 | Waste Collection Other S & R | \$ 3,151 | \$ 3,097 | \$ 54 | 1.7% | | \$ - | \$ 2,034 |
| 19 | 1-411-0441-5640 | Waste Collection Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ 9 |
| 20 | 1-411-0441-5680 | Garbage Collection Contract | \$ 894,067 | \$ 872,261 | \$ 21,807 | 2.5% | \$ 652,626 | \$ 612,004.50 | \$ 747,599 |
| 21 | 1-411-0441-5690 | Contract Landfill Depot Passes (Disposal) | \$ 199,619 | \$ 194,750 | \$ 4,869 | 2.5% | \$ 189,446 | \$ 169,020.02 | \$ 174,730 |
| 22 | 1-411-0441-5710 | Recycling Collection Contract | \$ 84,050 | \$ 82,000 | \$ 2,050 | 2.5% | \$ 41,694 | \$ 553,986.03 | \$ 825,404 |
| 23 | 1-411-0441-5720 | Waste Collection Waste Diversion Program | \$ 68,291 | \$ 66,625 | \$ 1,666 | 2.5% | \$ 58,173 | \$ 56,998.25 | \$ 46,948 |
| 24 | 1-411-0441-5730 | Waste Collection Spring Large Item | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| Total | | | \$ 1,262,779 | \$ 1,232,039 | \$ 30,740 | 2.5% | \$ 950,204 | \$ 1,404,510 | \$ 1,809,712 |

Landfill Site

| | | | | | | | | | |
|--------------|-----------------|--|-------------------|-------------------|--------------------|---------------|-------------------|-------------------|------------------|
| 25 | 1-411-0451-1140 | Landfill Site Labour | \$ 11,465 | \$ 11,240 | \$ 225 | 2.0% | \$ 7,159 | \$ 6,110.07 | \$ 7,826 |
| 26 | 1-411-0451-1145 | Landfill Site Overtime | \$ 552 | \$ 541 | \$ 11 | 2.0% | | \$ 798.84 | \$ 94 |
| 27 | 1-411-0451-4110 | Landfill Site Hydro | \$ 2,208 | \$ 2,154 | \$ 54 | 2.5% | \$ 741 | \$ 2,262.22 | \$ 1,056 |
| 28 | 1-411-0451-5120 | Landfill Site Telephone | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 29 | 1-411-0451-5145 | Landfill Site Engineering Fees | \$ 2,705 | \$ 2,639 | \$ 66 | 2.5% | \$ 1,526 | \$ - | \$ - |
| 30 | 1-411-0451-5240 | Landfill Site Insurance (Building Etc.) | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 31 | 1-411-0451-5260 | Landfill Site Other S & R | \$ 75,356 | \$ 74,075 | \$ 1,281 | 1.7% | \$ 141,591 | \$ 66,459.69 | \$ 63,271 |
| 32 | 1-411-0451-5640 | Landfill Site Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ 1,184 |
| 33 | 1-411-0451-5670 | Landfill Site Materials | \$ 32,004 | \$ 30,187 | \$ 1,817 | 6.0% | \$ 35,157 | \$ 13,986.49 | \$ 1,828 |
| 34 | 1-411-0451-5680 | Landfill Site Contract | \$ 15,707 | \$ 15,324 | \$ 383 | 2.5% | \$ 10,400 | \$ 12,719.99 | \$ 10,294 |
| 35 | 1-411-0451-7200 | Capital Expenditure | \$ 40,000 | \$ 25,000 | \$ 15,000 | 60.0% | | \$ 61,107.43 | \$ - |
| 36 | 1-411-0451-5710 | Environmental Sampling Pakenham Landfill | \$ 11,788 | \$ 11,500 | \$ 287 | 2.5% | \$ 8,619 | | |
| 37 | 1-411-0451-5720 | Environmental Sampling Howie Road Landfill | \$ 47,150 | \$ 46,000 | \$ 1,150 | 2.5% | \$ 44,014 | | |
| 38 | 1-411-0451-5730 | Environmental Sampling Ramsay Landfill | \$ 27,111 | \$ 26,450 | \$ 661 | 2.5% | \$ 22,667 | | |
| 39 | 1-411-0451-7730 | To Reserves | \$ 146,630 | \$ 245,078 | \$ (98,448) | -40.2% | \$ 240,487 | \$ - | \$ - |
| Total | | | \$ 412,676 | \$ 490,188 | \$ (77,512) | -15.8% | \$ 512,361 | \$ 163,445 | \$ 85,553 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------------|-----------------|--|---------------------|---------------------|--------------------|--------------|---------------------|------------------------|---------------------|
| Pak. Waste Recycle Depot | | | | | | | | | |
| 40 | 1-411-0452-1140 | Pak. Waste Recycle Depot Labour | \$ 6,365 | \$ 6,240 | \$ 125 | 2.0% | \$ 5,812 | \$ 4,381.46 | \$ 5,983 |
| 41 | 1-411-0452-1145 | Pak. Waste Recycle Depot Overtime | \$ 583 | \$ 572 | \$ 11 | 2.0% | \$ - | \$ 3,292.35 | \$ 514 |
| 42 | 1-411-0452-5260 | Pak. Waste Recycle Depot Other S&R | \$ 8,357 | \$ 8,215 | \$ 142 | 1.7% | \$ 2,493 | \$ 1,898.86 | \$ 8,062 |
| 43 | 1-411-0452-5640 | Pak. Waste Recycle Depot Machine Rental (town) | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 1,141 |
| 44 | 1-411-0452-5670 | Pak. Waste Recycle Depot Materials | \$ - | \$ - | \$ - | 0.0% | \$ 148.50 | \$ - | \$ - |
| 45 | 1-411-0452-5680 | Pak. Waste Recycle Depot Contract | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| Total | | | \$ 15,306 | \$ 15,027 | \$ 278 | 1.9% | \$ 8,305 | \$ 9,721 | \$ 15,700 |
| Waste Diversion Program | | | | | | | | | |
| | 1-411-0455-1140 | Waste Disposal General - Overtime | \$ - | \$ - | \$ - | 0.0% | \$ 2,661 | | |
| 46 | 1-411-0460-5550 | Env. Advisory Committee Waste Diversion Program Postage & Courier Services | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 47 | 1-411-0460-5100 | Waste Diversion Program Promotional/Educational | \$ 15,720 | \$ 15,337 | \$ 383 | 2.5% | \$ 7,156 | \$ 10,359.13 | \$ 4,707 |
| 48 | 1-411-0460-5410 | Waste Diversion Prog.Subscriptions/Books/Magazines | \$ 541 | \$ 528 | \$ 13 | 2.5% | \$ 1,410 | \$ - | \$ 916 |
| 49 | 1-411-0460-5460 | Waste Diversion Program Composters | \$ 1,084 | \$ 1,058 | \$ 26 | 2.5% | \$ 400 | \$ 200.00 | \$ 40 |
| 50 | 1-411-0460-5480 | | | | | | | | |
| Total | | | \$ 17,345 | \$ 16,922 | \$ 423 | 2.5% | \$ 11,628 | \$ 10,559 | \$ 5,663 |
| Total Expenditures | | | \$ 1,754,548 | \$ 1,799,699 | \$ (45,151) | -2.5% | \$ 1,515,353 | \$ 1,610,983 | \$ 1,957,367 |
| Net Waste Management | | | \$ (0) | \$ 0 | \$ (0) | 0.0% | \$ (209,679) | \$ (286,900.92) | \$ (120,659) |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|-------------------------------|------------------|----------------------------|------------------------|-------------|------------------------|-------------------|------------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | WASTE MANAGEMENT | | | | | | | | | |
| 34 | 2-411-0401-1767 | Landfill Closure Plan | \$ 15,000 | | | | | | | | \$ 15,000 |
| 35 | 2-411-0401-1768 | Soils Dump Upgrades | \$ 25,000 | | | | | | | | \$ 25,000 |
| | | TOTAL WASTE MANAGEMENT | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |

Water & Sewer

Treatment of water and wastewater is managed through a contract with the [Ontario Clean Water Agency](#), and the distribution of the watermains and wastewater collection system is managed and operated internally by Public Works.

It's important to note that water and wastewater costs are 100 per cent covered by user fees paid by those on municipal water/wastewater services.

The wastewater treatment plant located at 212 Wolf Grove Road presently offers capacity to serve the growth needs of Almonte Ward through to 2031, when the population of the serviced area is expected to reach over 8,000. In the long term (2038-2048), the population of Almonte is projected to exceed 13,500 in population. The Water and Wastewater Master Plan (WWMP) – part of the larger MM2048 master plan initiative – was accepted by Council in December of 2024, ensuring that we have the plans and guidelines to prepare our water and sewer systems for long-term growth.

The treatment plant also provides environmentally responsible treatment alternatives for septage materials which are pumped and hauled from private septic systems in the rural areas of Pakenham and Ramsay. In addition, the treatment plant serves to address the following community needs:

- Addressing the needs of long term and sustainable growth
- Meeting the current provincial water quality requirements for effluent discharges to the Mississippi River
- Resolve health and safety concerns regarding the structural integrity of the lagoons
- Provide an environmentally responsible treatment alternative to address hauled sewage
- Improve air quality concerns in the area

The Public Works department also operates an RV Disposal Station, free of charge, providing residents and visitors to Mississippi Mills with a more convenient option for disposal of holding tank waste for mobile campers and recreational vehicles.

For more information on water and sewer services in Mississippi Mills, visit our [Water and Sewage page](#) on our website.

Did You Know?



Water and wastewater costs are 100 per cent covered by user fees - Only those who use it pay for it.





Water & Sewer – 2026 Projects

The budget contains **\$3,257,453** in capital projects for Water and Sewer. Projects include:

- **\$1,075,000** – Condition Related Replacement (King Street)
- **\$600,000** – County Road 29 Watermain Construction (Old Almonte Road to northern urban boundary of Almonte)
- **\$431,570** – CIPP Lining and Infiltration Program
- **\$412,000** – Design for watermain extension from Well 6 to 3rd River Crossing
- **\$169,750** – OCWA Wastewater Treatment Capital
- **\$120,000** – Radio Frequency Meter Replacement
- **\$108,000** – OCWA Sanitary Pump Station Capital
- **\$100,000** – Attenuation pond Maintenance
- **\$20,000** – Asset Management Software (Citywide) Phase 2

**Water and Sewer
2026 Budget**

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|------------------------------------|-----------------------|-----------------------|--------------------|--------------|-----------------------|-----------------------|-----------------------|
| | | Revenue | | | | | | | |
| 1 | 1-107-9464-0010 | Interest & Dividends-ORPC | \$ (55,330) | \$ (28,300) | \$ (27,030) | 95.51% | \$ (34,358) | \$ (93,623) | \$ (78,495) |
| 2 | 1-107-9465-0010 | Interest and Dividends-MRPC | \$ (147,216) | \$ (147,216) | \$ - | 0.00% | \$ (112,500) | \$ (112,500) | \$ - |
| 3 | 1-107-9466-0010 | Rental Income-MRPC | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 4 | 1-108-0910-0010 | Water Bill Revenue | \$ (5,086,775) | \$ (4,857,687) | \$ (229,088) | 4.72% | \$ (4,332,776) | \$ (4,189,819) | \$ (4,140,575) |
| 5 | 1-108-0911-0010 | Miscellaneous Waterworks | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 6 | 1-108-1058-0590 | Waterworks-Remote meters | \$ (48,175) | \$ (47,000) | \$ (1,175) | 2.50% | \$ (13,277) | \$ (19,912) | \$ (48,942) |
| 7 | 1-108-1058-0591 | Waterworks-W&S Connections | \$ (10,250) | \$ (10,000) | \$ (250) | 2.50% | \$ (1,300) | \$ (4,505) | \$ (9,535) |
| 8 | 1-108-1058-0592 | Waterworks-Hydrant Rental | \$ (3,895) | \$ (3,800) | \$ (95) | 2.50% | \$ - | \$ (3,600) | \$ (3,500) |
| 9 | 1-108-1058-0593 | Waterworks-Other Fees & S/C | \$ (4,746) | \$ (4,630) | \$ (116) | 2.50% | \$ (300) | \$ (60) | \$ (90) |
| 10 | 1-108-9455-0010 | Interest on overdue water accounts | \$ (22,243) | \$ (21,700) | \$ (542) | 2.50% | \$ (20,813) | \$ (18,514) | \$ (6,665) |
| 11 | 1-108-9460-0010 | Interest Income | \$ (28,000) | \$ (28,000) | \$ - | 0.00% | \$ (127,651) | \$ (178,179) | \$ (35,000) |
| 12 | 1-108-9461-0010 | Reserve Funds | \$ (161,793) | \$ (161,793) | \$ - | 0.00% | \$ (161,793) | \$ (161,793) | \$ (161,793) |
| 13 | 1-108-9490-0010 | Reserves | \$ - | \$ (241,350) | \$ 241,350 | -100.00% | \$ - | \$ - | \$ - |
| | | Total Revenue | \$ (5,568,422) | \$ (5,551,476) | \$ (16,946) | 0.31% | \$ (4,804,769) | \$ (4,782,506) | \$ (4,484,595) |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|---------------------------------------|---------------------|---------------------|--------------------|---------------|---------------------|---------------------|---------------------|
| | | Expenditures | | | | | | | |
| | | General Expenses | | | | | | | |
| 14 | 1-501-0501-1140 | Labour | \$ 138,320 | \$ 135,608 | \$ 2,712 | 2.00% | \$ 73,586 | \$ 69,047 | \$ 58,452 |
| 15 | 1-501-0501-1145 | Overtime | \$ 2,679 | \$ 2,627 | \$ 53 | 2.00% | \$ 25 | \$ 366 | \$ 136 |
| 16 | 1-501-0501-1170 | Vacation Pay | \$ 13,882 | \$ 13,609 | \$ 272 | 2.00% | \$ 13,827 | \$ 15,759 | \$ 11,331 |
| 17 | 1-501-0501-2000 | Sick Leave | \$ 4,481 | \$ 4,394 | \$ 88 | 2.00% | \$ 5,383 | \$ 4,916 | \$ 6,758 |
| 18 | 1-501-0501-2005 | Family Leave | \$ 3,826 | \$ 3,751 | \$ 75 | 2.00% | \$ 2,470 | \$ 3,360 | \$ 4,217 |
| 19 | 1-501-0501-2010 | Statutory Holidays | \$ 12,570 | \$ 12,324 | \$ 246 | 2.00% | \$ 11,913 | \$ 12,292 | \$ 9,518 |
| 20 | 1-501-0501-2020 | Bereavment Leave | \$ 214 | \$ 210 | \$ 4 | 2.00% | \$ - | \$ - | \$ 238 |
| 21 | 1-501-0501-2100 | CPP | \$ 13,047 | \$ 12,791 | \$ 256 | 2.00% | \$ 24,503 | \$ 22,564 | \$ 17,409 |
| 22 | 1-501-0501-2110 | EI | \$ 5,680 | \$ 5,568 | \$ 111 | 2.00% | \$ 9,380 | \$ 8,763 | \$ 6,820 |
| 23 | 1-501-0501-2120 | Omers | \$ 28,692 | \$ 28,130 | \$ 563 | 2.00% | \$ 27,241 | \$ 27,178 | \$ 20,222 |
| 24 | 1-501-0501-2130 | Group Insurance | \$ 2,486 | \$ 2,426 | \$ 61 | 2.50% | \$ - | \$ - | \$ - |
| 25 | 1-501-0501-2140 | Medical | \$ 14,712 | \$ 14,353 | \$ 359 | 2.50% | \$ - | \$ - | \$ - |
| 26 | 1-501-0501-2150 | Dental | \$ 3,492 | \$ 3,407 | \$ 85 | 2.50% | \$ - | \$ - | \$ - |
| 27 | 1-501-0501-2170 | EHT | \$ 6,132 | \$ 6,012 | \$ 120 | 2.00% | \$ 9,717 | \$ 9,266 | \$ 7,341 |
| 28 | 1-501-0501-2180 | WSIB | \$ 6,285 | \$ 6,162 | \$ 123 | 2.00% | \$ 986 | \$ 2,741 | \$ 2,877 |
| 29 | 1-501-0501-3000 | Long Term Debt Charges | \$ 1,141,717 | \$ 1,084,163 | \$ 57,554 | 5.31% | \$ 889,293 | \$ 839,135 | \$ 856,142 |
| 30 | 1-501-0501-5100 | Postage & Courier Services | \$ 541 | \$ 528 | \$ 13 | 2.50% | \$ - | \$ - | \$ - |
| 31 | 1-501-0501-5120 | Telephone | \$ 8,268 | \$ 8,066 | \$ 202 | 2.50% | \$ 2,796 | \$ 5,419 | \$ 2,020 |
| 32 | 1-501-0501-5140 | Audit Fees | \$ 4,000 | \$ 2,639 | \$ 1,361 | 51.55% | \$ 3,726 | \$ 2,544 | \$ 1,221 |
| 33 | 1-501-0501-5150 | Other Professional Fees | \$ 36,949 | \$ 36,048 | \$ 901 | 2.50% | \$ 27,426 | \$ 10,810 | \$ 13,472 |
| 34 | 1-501-0501-5160 | Computer Services Expense | \$ 2,744 | \$ - | \$ 2,744 | 100.00% | | | |
| 35 | 1-501-0501-5161 | Computer Hardware | \$ - | \$ - | \$ - | 0.00% | | | |
| 36 | 1-501-0501-5170 | Advertising | \$ 271 | \$ 264 | \$ 7 | 2.50% | \$ - | \$ - | \$ 102 |
| 37 | 1-501-0501-5240 | Insurance (Building Etc.) | \$ 24,716 | \$ 21,492 | \$ 3,224 | 15.00% | \$ 16,927 | \$ 14,554 | \$ 14,125 |
| 38 | 1-501-0501-5310 | Personnel (Clothing, Etc.) | \$ 3,307 | \$ 3,226 | \$ 81 | 2.50% | \$ 2,988 | \$ 2,943 | \$ 2,257 |
| 39 | 1-501-0501-5360 | Technical Courses | \$ 23,464 | \$ 22,892 | \$ 572 | 2.50% | \$ 14,187 | \$ 17,549 | \$ 13,874 |
| 40 | 1-501-0501-5430 | Personnel (Courses/Memberships, Etc.) | \$ 1,082 | \$ 1,056 | \$ 26 | 2.50% | \$ 397 | \$ 140 | \$ 280 |
| 41 | 1-501-0501-5640 | Machine Rental (town) | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 42 | 1-501-0501-5743 | Sample Monitoring of Wells | \$ 18,396 | \$ 17,948 | \$ 449 | 2.50% | \$ 2,646 | | |
| 43 | 1-501-0501-5744 | Annual Cleaning and CCTV Program | \$ 102,250 | \$ 90,000 | \$ 12,250 | 13.61% | \$ - | | |
| 44 | 1-501-0501-7200 | Capital Expenditure | \$ 930,453 | \$ 1,243,932 | \$ (313,479) | -25.20% | \$ 627,221 | \$ - | \$ 831,627 |
| 45 | 1-501-0501-7730 | To Reserves | \$ 232,979 | \$ 70,654 | \$ 162,325 | 229.74% | \$ 920,071 | \$ 1,674,497 | \$ 602,094 |
| | | Total General Expenses | \$ 2,787,635 | \$ 2,854,277 | \$ (66,643) | -2.33% | \$ 2,686,709 | \$ 2,743,841 | \$ 2,482,533 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--|-----------------|---|-------------------|-------------------|-----------------|--------------|-------------------|-------------------|-------------------|
| Vehicles & Equipment | | | | | | | | | |
| 46 | 1-501-0502-1140 | Labour | \$ 3,175 | \$ 3,113 | \$ 62 | 2.00% | \$ 3,437 | \$ 6,075 | \$ 3,050 |
| 47 | 1-501-0502-1145 | Overtime | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 48 | 1-501-0502-5240 | Insurance | \$ 4,364 | \$ 3,795 | \$ 569 | 15.00% | \$ - | \$ 2,750 | \$ 2,355 |
| 49 | 1-501-0502-5600 | M&R Parts | \$ 16,278 | \$ 15,354 | \$ 924 | 6.02% | \$ 16,621 | \$ 14,217 | \$ 4,502 |
| 50 | 1-501-0502-5610 | Fuel & Oil | \$ 14,147 | \$ 14,147 | \$ - | 0.00% | \$ 6,838 | \$ 7,874 | \$ 11,371 |
| 51 | 1-501-0502-5690 | Licences | \$ 1,503 | \$ 1,467 | \$ 37 | 2.50% | \$ - | \$ 59 | \$ 1,476 |
| Total Vehicles & Equipment Expenses | | | \$ 39,468 | \$ 37,876 | \$ 1,592 | 4.20% | \$ 26,896 | \$ 30,975 | \$ 22,754 |
| Sanitary Collection | | | | | | | | | |
| 52 | 1-501-0511-1140 | Sanitary Collection Labour | \$ 16,122 | \$ 15,806 | \$ 316 | 2.00% | \$ 11,680 | \$ 13,889 | \$ 7,052 |
| 53 | 1-501-0511-1145 | Sanitary Collection Overtime | \$ 4,727 | \$ 4,635 | \$ 93 | 2.00% | \$ 823 | \$ 2,490 | \$ 3,281 |
| 54 | 1-501-0511-5640 | Sanitary Collection Machine Rental (town) | \$ - | \$ - | \$ - | 0.00% | \$ 275 | \$ - | \$ 3,521 |
| 55 | 1-501-0511-5670 | Sanitary Collection Materials | \$ 19,817 | \$ 18,691 | \$ 1,125 | 6.02% | \$ 7,394 | \$ 16,448 | \$ 14,815 |
| 56 | 1-501-0511-5680 | Sanitary Collection Contract | \$ 38,633 | \$ 37,690 | \$ 942 | 2.50% | \$ 33,209 | \$ 39,352 | \$ 23,477 |
| Total | | | \$ 79,299 | \$ 76,823 | \$ 2,476 | 3.2% | \$ 53,383 | \$ 72,179 | \$ 52,146 |
| Water Distribution | | | | | | | | | |
| 57 | 1-501-0512-5100 | Water Distribution Postage & Courier Services | \$ 13,797 | \$ 13,461 | \$ 337 | 2.50% | \$ 5,662 | \$ 11,933 | \$ 10,126 |
| Maintenance & Repairs | | | | | \$ - | | | | |
| 58 | 1-501-0513-1140 | Maintenance & Repairs Labour | \$ 109,058 | \$ 106,920 | \$ 2,138 | 2.00% | \$ 126,330 | \$ 105,820 | \$ 88,413 |
| 59 | 1-501-0513-1145 | Maintenance & Repairs Overtime | \$ 15,221 | \$ 14,922 | \$ 298 | 2.00% | \$ 10,687 | \$ 11,933 | \$ 14,754 |
| 60 | 1-501-0513-4110 | Maintenance & Repairs Hydro | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 61 | 1-501-0513-5640 | Maintenance & Repairs Machine Rental (town) | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ 30,367 |
| 62 | 1-501-0513-5670 | Maintenance & Repairs Materials | \$ 48,613 | \$ 45,852 | \$ 2,760 | 6.02% | \$ 36,367 | \$ 18,868 | \$ 49,444 |
| 63 | 1-501-0513-5680 | Maintenance & Repairs Contract | \$ 62,296 | \$ 60,777 | \$ 1,519 | 2.50% | \$ 54,858 | \$ 28,217 | \$ 42,700 |
| Total | | | \$ 235,188 | \$ 228,471 | \$ 6,717 | 2.9% | \$ 228,241 | \$ 164,838 | \$ 225,678 |
| Valve Inspection & Maint. | | | | | | | | | |
| 64 | 1-501-0514-1140 | Valve Inspection & Maint. Labour | \$ 10,930 | \$ 10,716 | \$ 214 | 2.00% | \$ 120 | \$ 2,893 | \$ 2,341 |
| 65 | 1-501-0514-1145 | Valve Inspection & Maint. Overtime | \$ 820 | \$ 804 | \$ 16 | 2.00% | #N/A | \$ - | \$ - |
| 66 | 1-501-0514-5640 | Valve Inspection Machine Rental (town) | \$ - | \$ - | \$ - | 0.00% | #N/A | \$ - | \$ 1,244 |
| 67 | 1-501-0514-5670 | Valve Inspection & Maint. Materials | \$ 18,578 | \$ 17,523 | \$ 1,055 | 6.02% | \$ 1,109 | \$ 1,885 | \$ 3,619 |
| Total | | | \$ 30,328 | \$ 29,043 | \$ 1,285 | 4.4% | \$ 27,722 | \$ 4,778 | \$ 7,204 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--|-----------------|--|---------------------|---------------------|------------------|---------------|---------------------|---------------------|---------------------|
| Meter Install, Maint. & Replacement | | | | | | | | | |
| 68 | 1-501-0515-1140 | Meter Install, Maint. & Replacement Labour | \$ 6,689 | \$ 6,558 | \$ 131 | 2.00% | \$ 3,700 | \$ 6,968 | \$ 2,691 |
| 69 | 1-501-0515-1145 | Meter Install, Maint. & Replacement Overtime | \$ 503 | \$ 493 | \$ 10 | 2.00% | \$ 21 | \$ - | \$ - |
| 70 | 1-501-0515-5640 | Meter Install, Maint. & Repl.Machine Rental (town) | \$ - | \$ - | \$ - | 0.00% | #N/A | \$ - | \$ 813 |
| 71 | 1-501-0515-5670 | Meter Install, Maint. & Replacement Materials | \$ 50,532 | \$ 47,663 | \$ 2,869 | 6.02% | \$ 45,855 | \$ 40,027 | \$ 30,987 |
| | | Total | \$ 57,724 | \$ 54,714 | \$ 3,010 | 5.8% | \$ 51,828 | \$ 46,995 | \$ 34,491 |
| Meter Reading & Billing | | | | | | | | | |
| 72 | 1-501-0516-1140 | Meter Reading & Billing Labour | \$ 7,160 | \$ 8,000 | \$ (840) | -10.50% | \$ 4,621 | \$ 6,843 | \$ 4,847 |
| 73 | 1-501-0516-1145 | Meter Reading & Billing Overtime | \$ 109 | \$ 107 | \$ 2 | 2.00% | \$ - | \$ 62 | \$ 25 |
| 74 | 1-501-0516-3100 | Meter Reading & Billing Office Supplies | \$ 10,096 | \$ 9,924 | \$ 172 | 1.73% | \$ 459 | \$ 3,131 | \$ - |
| 75 | 1-501-0516-5640 | Meter Reading & Billing Machine Rental (town) | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ 1,043 |
| 76 | 1-501-0516-5670 | Materials | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ 1,256 |
| | | Total | \$ 17,365 | \$ 18,031 | \$ (666) | -3.69% | \$ 5,080 | \$ 10,036 | \$ 7,171 |
| Pump Houses, Lift Stns. | | | | | | | | | |
| 77 | 1-501-0517-1140 | Pump Houses, Lift Stns. Labour | \$ 1,672 | \$ 1,640 | \$ 33 | 2.00% | \$ - | \$ 233 | \$ 416 |
| 78 | 1-501-0517-1145 | Pump Houses, Lift Stns. Overtime | \$ 557 | \$ 547 | \$ 11 | 2.00% | \$ - | \$ - | \$ - |
| 79 | 1-501-0517-5145 | Pump Houses, Lift Stns. Engineering Fees | \$ 4,329 | \$ 4,223 | \$ 106 | 2.50% | \$ 2,533 | \$ - | \$ - |
| 80 | 1-501-0517-5700 | Contract-OCWA (WT & SPS) Fixed Cost | \$ 2,193,125 | \$ 2,125,000 | \$ 68,125 | 3.21% | \$ 1,589,621 | \$ 1,532,194 | \$ 1,490,665 |
| 81 | 1-501-0517-5705 | Contract-OCWA (WWTP) Cost Plus | \$ - | \$ - | \$ - | 0.00% | \$ 71,170 | \$ 65,593 | \$ 48,958 |
| 82 | 1-501-0517-8600 | Pump Houses, Lift Stns Grant in Lieu | \$ 80,200 | \$ 80,200 | \$ - | 0.00% | \$ 2,475 | \$ 77,501 | \$ 76,346 |
| | | Total | \$ 2,279,883 | \$ 2,211,609 | \$ 68,274 | 3.09% | \$ 1,665,799 | \$ 1,675,522 | \$ 1,616,385 |
| Ontario One Call | | | | | | | | | |
| 83 | 1-501-0518-1140 | Ontario One Call Labour | \$ 25,500 | \$ 25,000 | \$ 500 | 2.00% | \$ 20,148 | \$ 20,607 | \$ 19,276 |
| 84 | 1-501-0518-1145 | Ontario One Call Overtime | \$ 765 | \$ 750 | \$ 15 | 2.00% | \$ 152 | \$ 339 | \$ 51 |
| 85 | 1-501-0518-5670 | Ontario One Call Materials | \$ 365 | \$ 345 | \$ 21 | 6.02% | \$ 1,756 | \$ 558 | \$ 594 |
| 86 | 1-501-0518-5640 | Ontario One Call Machine Rental (town) | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ 5,751 |
| 87 | 1-501-0518-5680 | Ontario One Call Contract | \$ 1,104 | \$ 1,077 | \$ 27 | 2.50% | \$ 1,454 | \$ 784 | \$ 654 |
| | | Total | \$ 27,734 | \$ 27,172 | \$ 563 | 2.07% | \$ 23,509 | \$ 22,287 | \$ 26,327 |
| Total Expenditures | | | \$ 5,568,422 | \$ 5,551,476 | \$ 16,946 | 0.31% | \$ 4,774,829 | \$ 4,783,384 | \$ 4,484,814 |
| NET WATER & SEWER | | | \$ (0) | \$ 0 | \$ 0 | 0.00% | \$ 0 | \$ 878 | \$ 218 |

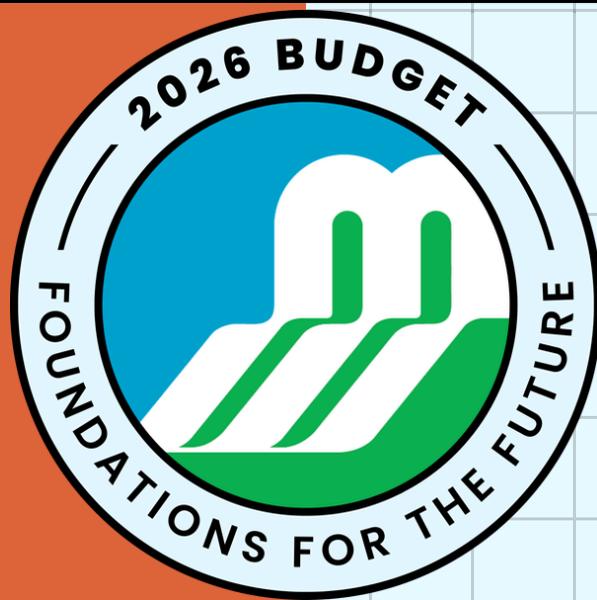
**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|--|---------------------|----------------------------|------------------------|-------------------|------------------------|---------------------|------------------|-------------|-------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | WATER AND SEWER | | | | | | | | | |
| 36 | 2-501-0531-4469 | Watermain extension from Well 6 to 3rd River Crossing (between Carss and the Brown Lands Subdivision)- Design* | \$ 412,000 | | | \$ 41,200 | \$ 370,800 | | | | \$ - |
| 37 | 2-501-0531-4470 | CR 29 Watermain Construction from Old Almonte to northern urban boundary of Almonte | \$ 600,000 | | | | \$ 300,000 | \$ 300,000 | | | \$ - |
| 38 | 2-501-0531-4318 | Radio Frequency Meter Replacement | \$ 120,000 | | | \$ 120,000 | | | | | \$ - |
| 39 | 2-501-0531-4347 | OCWA Water Treatment Capital LTFP | \$ 221,133 | | | | | | | | \$ 221,133 |
| 40 | 2-501-0531-4348 | OCWA Wastewater Treatment Capital | \$ 169,750 | | | | | | | | \$ 169,750 |
| 41 | 2-501-0531-4374 | OCWA Sanitary Pump Station Capital | \$ 108,000 | | | | | | | | \$ 108,000 |
| 42 | 2-501-0531-4471 | Condition Related Replacement King St | \$ 1,075,000 | | | | | \$ 1,075,000 | | | \$ - |
| 43 | 2-501-0531-4472 | CIPP Lining and Infiltration Program | \$ 431,570 | | | \$ - | | | | | \$ 431,570 |
| 44 | 2-501-0531-4458 | Asset Management Software (Citywide) Phase 2 | \$ 20,000 | | | \$ 20,000 | | | | | \$ - |
| 45 | 2-501-0531-4459 | Attenuation pond Maintenance | \$ 100,000 | | | \$ 100,000 | | | | | \$ - |
| | | TOTAL WATER & SEWER | \$ 3,257,453 | \$ - | \$ - | \$ 281,200 | \$ 670,800 | \$ 1,375,000 | \$ - | \$ - | \$ 930,453 |

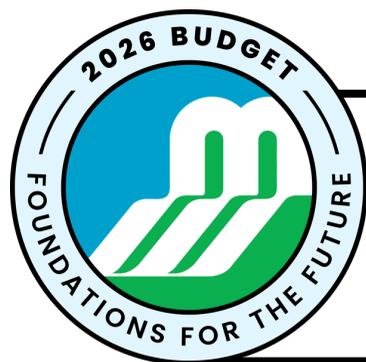
**SEPTAGE
2026 Budget**

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------------------|-----------------|----------------------|-----------------|-----------------|--------------|-------------|-------------------|------------------|------------------|
| <u>Revenue</u> | | | | | | | | | |
| 1 | 1-105-1058-0610 | Septage Fees | \$ (2,000) | \$ (2,000) | \$ - | 0% | \$ (1,838) | \$ - | \$ (12,098) |
| <u>Expenditures</u> | | | | | | | | | |
| 2 | 1-911-0911-5700 | Contract Costs | \$ - | \$ - | \$ - | 0% | \$ - | \$ 30,000 | \$ 30,000 |
| 3 | 1-911-0911-7200 | Capital Expenditures | | | \$ - | 0% | \$ - | | \$ - |
| 4 | 1-911-0911-7730 | To Reserves | \$ 2,000 | \$ 2,000 | \$ - | 0% | \$ - | \$ 20,000 | \$ 20,000 |
| Total Expenditures | | | \$ 2,000 | \$ 2,000 | \$ - | 0% | \$ - | \$ 50,000 | \$ 50,000 |
| Net Septage | | | \$ - | \$ - | \$ - | 0% | \$ (1,838) | \$ 50,000 | \$ 37,902 |

2026 MUNICIPAL BUDGET



SAFE AND SUSTAINABLE



Protective Services

The Protective Services Department oversees services such as:

- The Mississippi Mills Fire Department
- Police (contracted out to the Ontario Provincial Police - OPP)
- Emergency Management
- By-law Enforcement
- Animal Control

Mississippi Mills Fire Department (MMFD)

The MMFD is continuing to see growth and revenue opportunities with its Regional Training Centre, attracting fire departments from this region and beyond—From North Grenville to even Iqaluit—to complete training here in Mississippi Mills.

To learn more about the Mississippi Mills Regional Training Centre, visit www.mississippimills.ca/MMRTC.

The MMFD has two stations in Mississippi Mills: Station 1 in Almonte (478 Almonte Street) and Station 2 in Pakenham (106 Jeanie Street).

These two stations serves a mix of urban and rural properties, covering a total of 511 square kilometres. The department also provides services to neighbouring municipalities through Mutual and Automatic Aid Agreements. On average, the MMFD receives around 200 emergency call outs per year (there were **247 calls** in 2025). Our firefighters are required to respond to calls for emergency assistance, including but not limited to fires, medical emergencies, motor vehicle accidents, water/ice rescue, and hazardous material incidents. The MMFD consists of five full-time employees and 50 volunteer firefighters. The full time employees are the fire chief, deputy chief, administrative assistant, fire prevention officer, and the Strategic Coordinator for the Regional Training Centre.



FIRE DEPARTMENT
2026 Budget

| Line # | Account | Description | | 2026 Budget | | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|------------------------------------|----|----------------|----|----------------|--------------|-------------|----------------|----------------|----------------|
| 1 | 1-210-0211-1100 | Remuneration | \$ | 336,575 | \$ | 329,976 | \$ 6,600 | 2.0% | \$ 293,070 | \$ 281,179 | \$ 239,020 |
| 2 | 1-210-0211-1110 | Salaries & Wages | \$ | 427,781 | \$ | 339,275 | \$ 88,506 | 26.1% | \$ 358,549 | \$ 322,587 | \$ 222,931 |
| 3 | 1-210-0211-1150 | Other Honorariums | \$ | - | \$ | - | \$ - | 0.0% | \$ 675 | \$ 675 | \$ - |
| 4 | 1-210-0211-1160 | Mutual Aid | \$ | 757 | \$ | 743 | \$ 15 | 2.0% | \$ 546 | \$ - | \$ - |
| 5 | 1-210-0211-1170 | Vacation Pay | \$ | 22,074 | \$ | 19,799 | \$ 2,275 | 11.5% | \$ 17,584 | \$ 15,089 | \$ 13,471 |
| 6 | 1-210-0211-2100 | CPP | \$ | 21,801 | \$ | 19,554 | \$ 2,247 | 11.5% | \$ 15,407 | \$ 14,369 | \$ 9,431 |
| 7 | 1-210-0211-2110 | EI | \$ | 8,069 | \$ | 7,237 | \$ 832 | 11.5% | \$ 5,638 | \$ 5,585 | \$ 3,810 |
| 8 | 1-210-0211-2120 | Omers | \$ | 40,205 | \$ | 36,061 | \$ 4,144 | 11.5% | \$ 38,226 | \$ 36,219 | \$ 16,656 |
| 9 | 1-210-0211-2130 | Group Insurance | \$ | 2,503 | \$ | 2,234 | \$ 269 | 12.0% | \$ 2,800 | \$ 3,383 | \$ 14,549 |
| 10 | 1-210-0211-2140 | Medical | \$ | 13,392 | \$ | 11,953 | \$ 1,439 | 12.0% | \$ 8,671 | \$ 6,117 | \$ 3,695 |
| 11 | 1-210-0211-2150 | Dental | \$ | 2,774 | \$ | 2,476 | \$ 298 | 12.0% | \$ 4,265 | \$ 2,776 | \$ 1,601 |
| 12 | 1-210-0211-2170 | EHT | \$ | 11,945 | \$ | 10,714 | \$ 1,231 | 11.5% | \$ 13,015 | \$ 12,092 | \$ 8,818 |
| 13 | 1-210-0211-2180 | WSIB | \$ | 21,214 | \$ | 19,027 | \$ 2,187 | 11.5% | \$ 18,588 | \$ 11,512 | \$ 11,250 |
| 14 | 1-210-0211-3100 | Office Supplies | \$ | 3,280 | \$ | 2,832 | \$ 448 | 15.8% | \$ 1,257 | \$ 2,753 | \$ 3,063 |
| 15 | 1-210-0211-3130 | Special Circumstances Expense | \$ | - | \$ | - | \$ - | 0.0% | | | \$ - |
| 16 | 1-210-0211-3140 | Other M & S | \$ | 2,716 | \$ | 2,670 | \$ 46 | 1.7% | \$ 2,387 | \$ 2,199 | \$ 1,052 |
| 17 | 1-210-0211-3180 | Climate / Emergency Event | \$ | 1,053 | \$ | 1,027 | \$ 26 | 2.5% | | | |
| 18 | 1-210-0211-4110 | Hydro Station 1 | \$ | 6,168 | \$ | 6,018 | \$ 150 | 2.5% | \$ 11,912 | \$ 10,542 | \$ 5,099 |
| 19 | 1-210-0211-4111 | Hydro Station 2 | \$ | 2,164 | \$ | 2,112 | \$ 53 | 2.5% | \$ 1,937 | \$ 2,283 | \$ 1,592 |
| 20 | 1-210-0211-4115 | Heating Station 1 | \$ | 9,739 | \$ | 9,502 | \$ 238 | 2.5% | | \$ 1,749 | \$ 6,773 |
| 21 | 1-210-0211-4116 | Heating Station 2 | \$ | 4,761 | \$ | 4,645 | \$ 116 | 2.5% | \$ 3,602 | \$ 1,686 | \$ 3,490 |
| 22 | 1-210-0211-4120 | Water | \$ | 1,353 | \$ | 1,320 | \$ 33 | 2.5% | \$ 1,119 | \$ 1,452 | \$ 850 |
| 23 | 1-210-0211-4140 | Cleaning, Maint and other supplies | \$ | 9,621 | \$ | 9,457 | \$ 164 | 1.7% | \$ 24,518 | \$ 15,482 | \$ 21,860 |
| 24 | 1-210-0211-5100 | Postage & Courier Services | \$ | 325 | \$ | 317 | \$ 8 | 2.5% | \$ 94 | \$ - | \$ 524 |
| 25 | 1-210-0211-5120 | Telephone | \$ | 5,026 | \$ | 4,307 | \$ 719 | 16.7% | \$ 3,177 | \$ 2,385 | \$ 2,910 |
| 26 | 1-210-0211-5125 | Internet | \$ | - | \$ | - | \$ - | 0.0% | | | |
| 27 | 1-210-0211-5160 | Computer Services Expense | \$ | 12,025 | \$ | 3,167 | \$ 8,858 | 279.7% | \$ 4,448 | \$ 1,505 | \$ 2,281 |
| 28 | 1-210-0211-5161 | Computer Hardware | \$ | 2,500 | \$ | - | \$ 2,500 | 0.0% | | | |
| 29 | 1-210-0211-5180 | Travelling Expense | \$ | 1,848 | \$ | 1,584 | \$ 264 | 16.7% | \$ 1,437 | \$ 539 | \$ - |
| 30 | 1-210-0211-5200 | Equipment Rentals, Other | \$ | 6,937 | \$ | 6,767 | \$ 169 | 2.5% | \$ 5,568 | \$ 3,460 | \$ 3,396 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-------------------------------------|-----------------|------------------------------|---------------------|---------------------|-------------------|--------------|---------------------|---------------------|---------------------|
| 31 | 1-210-0211-5210 | Memberships | \$ 1,601 | \$ 1,372 | \$ 229 | 16.7% | \$ 1,075 | \$ 675 | \$ (740) |
| 32 | 1-210-0211-5220 | Association & Convention | \$ 6,160 | \$ 5,279 | \$ 881 | 16.7% | \$ 3,041 | \$ 4,589 | \$ 3,642 |
| 33 | 1-210-0211-5240 | Insurance (Building Etc.) | \$ 88,195 | \$ 76,692 | \$ 11,504 | 15.0% | \$ 66,701 | \$ 58,503 | \$ 38,991 |
| 34 | 1-210-0211-5260 | Other S & R | \$ 7,062 | \$ 6,942 | \$ 120 | 1.7% | \$ 6,293 | \$ 8,900 | \$ 6,154 |
| 35 | 1-210-0211-5280 | Contract Fees | \$ 25,755 | \$ 25,127 | \$ 628 | 2.5% | \$ 23,093 | \$ 12,425 | \$ 19,781 |
| 36 | 1-210-0211-5300 | Misc. Equipment Expense | \$ 45,207 | \$ 42,640 | \$ 2,567 | 6.0% | \$ 35,755 | \$ 38,996 | \$ 30,614 |
| 37 | 1-210-0211-5310 | Personnel (Clothing, Etc.) | \$ 14,331 | \$ 12,282 | \$ 2,049 | 16.7% | \$ 11,016 | \$ 8,866 | \$ 5,798 |
| 38 | 1-210-0211-5320 | Fire Prevention Inspections | \$ 1,082 | \$ 1,056 | \$ 26 | 2.5% | \$ 957 | \$ 1,469 | \$ 2,653 |
| 39 | 1-210-0211-5330 | Communications | \$ 9,415 | \$ 9,185 | \$ 230 | 2.5% | \$ 7,302 | \$ 8,520 | \$ 5,162 |
| 40 | 1-210-0211-5340 | Automatic Aid | \$ 14,956 | \$ 14,592 | \$ 365 | 2.5% | \$ 18,065 | \$ 13,796 | \$ 15,466 |
| 41 | 1-210-0211-5350 | Hydrant Rental | \$ 3,788 | \$ 3,695 | \$ 92 | 2.5% | | \$ 3,600 | \$ 3,500 |
| 42 | 1-210-0211-5360 | Training | \$ 40,617 | \$ 36,951 | \$ 3,665 | 9.9% | \$ 37,059 | \$ 22,676 | \$ 48,295 |
| 43 | 1-210-0211-5370 | Bunker Gear | \$ 38,167 | \$ 36,000 | \$ 2,167 | 6.0% | | | |
| 44 | 1-210-0211-5630 | Contract Repairs/Maintenance | \$ 21,574 | \$ 21,047 | \$ 526 | 2.5% | \$ 22,946 | \$ 13,719 | \$ 8,744 |
| 45 | 1-210-0211-6200 | Loan Repayment-Fire Halls | \$ - | \$ - | \$ - | 0.0% | | \$ 24,243 | \$ 70,602 |
| 46 | 1-210-0211-6215 | Loan Payments-SCBA | \$ - | \$ - | \$ - | 0.0% | | \$ 7,336 | \$ 17,606 |
| 47 | 1-210-0211-6220 | Loan Payments-Fire Trucks | \$ 182,367 | \$ 138,765 | \$ 43,602 | 31.4% | \$ 105,786 | \$ 108,106 | \$ 108,106 |
| 48 | 1-210-0211-7200 | Capital Expenditure | \$ 60,000 | \$ 63,500 | \$ (3,500) | -5.5% | \$ 43,888 | \$ 77,857 | \$ 36,871 |
| 49 | 1-210-0211-7730 | To Reserves | \$ - | \$ 15,057 | \$ (15,057) | -100.0% | \$ 15,490 | \$ 62,349 | \$ 63,887 |
| Subtotal | | | \$ 1,538,882 | \$ 1,364,953 | \$ 173,929 | 12.7% | \$ 1,236,956 | \$ 1,234,240 | \$ 1,083,255 |
| 50 | 1-210-0212-5360 | Training - Regional Center | \$ 87,067 | \$ 84,943 | \$ 2,124 | 2.5% | \$ 80,385 | \$ 72,185.48 | \$ 17,408 |
| Vehicles and Equipment | | | | | | | | | |
| 51 | 1-210-0213-5600 | M&R Parts | \$ 1,132 | \$ 1,068 | \$ 64 | 6.0% | \$ 775 | \$ 1,027 | \$ - |
| 52 | 1-210-0213-5610 | Fuel & Oil | \$ 17,131 | \$ 17,131 | \$ - | 0.0% | \$ 18,203 | \$ 16,120 | \$ 16,951 |
| 53 | 1-210-0213-5620 | Licenses | \$ 130 | \$ 127 | \$ 3 | 2.5% | | \$ - | \$ - |
| 54 | 1-210-0213-5630 | Repairs & Maintenance | \$ 50,355 | \$ 49,127 | \$ 1,228 | 2.5% | \$ 42,518 | \$ 42,646 | \$ 48,691 |
| Total Vehicles and Equipment | | | \$ 68,748 | \$ 67,452 | \$ 1,296 | 1.9% | \$ 61,496 | \$ 1,296 | \$ 65,642 |
| Total Fire | | | \$ 1,694,697 | \$ 1,517,349 | \$ 177,348 | 11.7% | \$ 1,378,837 | \$ 1,307,721 | \$ 1,166,305 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|-------------------------------|-------------------|----------------------------|------------------------|------------------|------------------------|-------------------|------------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | FIRE DEPARTMENT | | | | | | | | | |
| 12 | 2-210-0211-0303 | SCBA's/Cylinders/Masks | \$ 597,000 | | | | | \$ 597,000 | | | \$ - |
| 13 | 2-210-0211-0304 | SCBA Washer | \$ 60,000 | | | | | \$ - | | | \$ 60,000 |
| 14 | 2-210-0211-0305 | SCBA Air Filling Machine | \$ 80,000 | | | \$ 48,600 | \$ 31,400 | | | | \$ - |
| | | TOTAL FIRE | \$ 737,000 | | | \$ 48,600 | \$ 31,400 | \$ 597,000 | \$ - | \$ - | \$ 60,000 |

Policing

Policing in Mississippi Mills is contracted out to the Ontario Provincial Police (OPP), similar to most municipalities in Ontario but unlike nearby neighbours such as Smiths Falls and Ottawa.

The Police Services Act legislates policing in Ontario and authorizes the OPP to provide:

- Crime prevention
- Law enforcement
- Assistance for victims of crime
- Public order maintenance
- Etc.

The OPP contract had a large impact on this year's budget. This is due to the repeal of Bill 124 in 2024, a bill which capped Ontario public-sector wages, including the OPP. In 2025, Mississippi Mills received \$339,441 in financial relief from the Province of Ontario to ease the sudden funding gap, bringing the total police levy for 2025 to \$1,990,398. In the 2026 budget, the police budget is increasing 10.92% (\$220,829), bringing the total budget to \$2,242,394.

There are no capital projects this year for policing.



OPP non-emergency line: 1 (888) 310-1122
OPP Carleton Place Detachment: (613) 257-5610
OPP Arnprior Detachment: (613) 623-3131

PROTECTION TO PERSONS AND PROPERTY-POLICE

2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|-----------------------------------|---------------------|---------------------|-------------------|---------------|---------------------|---------------------|---------------------|
| 1 | 1-211-0221-1150 | Other Honorariums | \$ 1,000 | \$ 1,000 | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 2 | 1-211-0221-3140 | Other M & S | \$ 801 | \$ 801 | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 3 | 1-211-0221-5120 | Telephone | \$ 703 | \$ 686 | \$ 17 | 2.50% | \$ 752 | \$ 350 | \$ 824 |
| 4 | 1-211-0221-5180 | Travelling Expense | \$ 2,164 | \$ 2,112 | \$ 53 | 2.50% | \$ - | \$ - | \$ 172 |
| 5 | 1-211-0221-5220 | Association & Convention | \$ 7,034 | \$ 6,862 | \$ 172 | 2.50% | \$ - | \$ 234 | \$ 917 |
| 6 | 1-211-0221-5360 | Police Services Board | \$ 21,650 | \$ 19,976 | \$ 1,674 | 8.38% | \$ 2,425 | \$ - | \$ - |
| 7 | 1-211-0221-5370 | OPP Contract | \$ 2,209,041 | \$ 1,990,127 | \$ 218,914 | 11.00% | \$ 1,893,540 | \$ 1,869,790 | \$ 1,927,968 |
| 8 | 1-211-0221-5400 | OPP Special Policing-Ride Program | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 9 | 1-211-0221-7730 | To Reserves | \$ - | \$ - | \$ - | 0.00% | \$ 8,024 | \$ - | \$ 42,928 |
| Total Expenditures | | | \$ 2,242,394 | \$ 2,021,564 | \$ 220,829 | 10.92% | \$ 1,904,741 | \$ 1,870,375 | \$ 1,972,809 |

By-law Enforcement

The Municipality responds on a complaint driven basis for By-law enforcement. Residents with concerns about property standards, noise, winter parking or other miscellaneous by-law infractions are encouraged to file a formal complaint with the Municipality.

In 2025, By-law received **598** formal complaints, of which the top three complaints received were:

- **218** - Parking issues
- **128** - Animal control
- **77** - Property standards

By-law Enforcement is contracted out to Municipal Law Enforcement Services Inc. (MLES), who also provides By-law services to surrounding municipalities in the counties of Renfrew and Lanark.

There are no capital projects for By-law Enforcement this year.

Animal Control

The Municipality's animal control regulations are based on the consolidated [By-law 14-21](#). Residents are required to register their dogs with the Municipality every year. Registration fees help cover animal control costs.



Emergency Management

The [Emergency Management and Civil Protection Act](#) requires Ontario Municipalities to implement a mandatory emergency management program.

Mississippi Mills has a Municipal Emergency Control Management Group (MECG) which meets regularly to direct the Municipality's response in the event of an emergency and implements the Municipality's Emergency Response Plan.

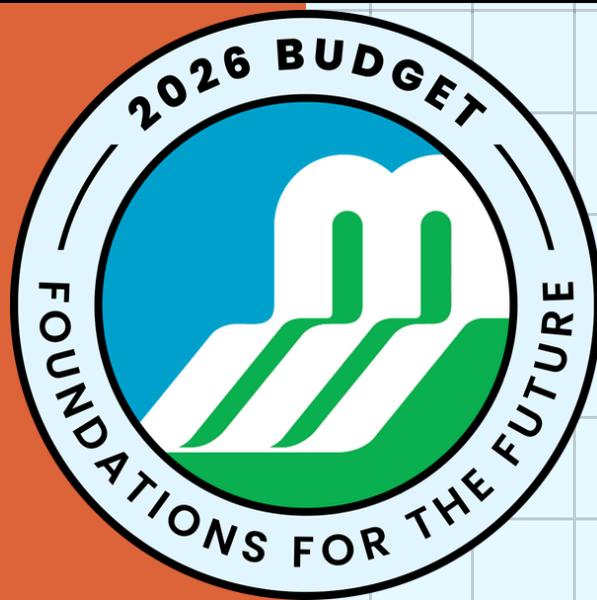
Residents can find information on emergency preparedness and flood seasons on our [Emergency Services page](#) on our website.

PROTECTION TO PERSONS & PROPERTY
2026 Budget

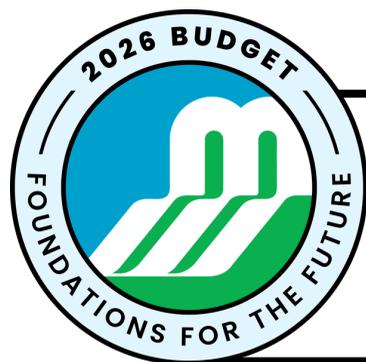
| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|--------------------------------------|-------------------|-------------------|-----------------|-------------|-------------------|------------------|------------------|
| MVC | | | | | | | | | |
| 1 | 1-211-0231-8110 | Grant to MVC | \$ 112,074 | \$ 109,341 | \$ 2,734 | 2.5% | \$ 106,674 | \$ 98,387 | \$ 91,660 |
| Crossing Guards | | | | | | | | | |
| 2 | 1-211-0251-1110 | Labour | \$ 10,336 | \$ 10,133 | \$ 203 | 2.0% | \$ 7,290 | \$ 5,691 | \$ 4,943 |
| 3 | 1-211-0251-2100 | CPP | \$ - | \$ - | \$ - | 0.0% | \$ 254 | \$ 108 | \$ 59 |
| 4 | 1-211-0251-2110 | EI | \$ - | \$ - | \$ - | 0.0% | \$ 169 | \$ 130 | \$ 109 |
| 5 | 1-211-0251-2170 | EHT | \$ - | \$ - | \$ - | 0.0% | \$ 142 | \$ 111 | \$ 96 |
| 6 | 1-211-0251-2180 | WSIB | \$ - | \$ - | \$ - | 0.0% | \$ 213 | \$ 119 | \$ 107 |
| 7 | 1-211-0251-3140 | Other M&S | \$ 550 | \$ 541 | \$ 9 | 1.7% | \$ - | \$ - | \$ - |
| | | Total | \$ 10,886 | \$ 10,674 | \$ 212 | 2.0% | \$ 8,067 | \$ 6,160 | \$ 5,314 |
| Animal Control | | | | | | | | | |
| 8 | 1-211-0261-3140 | Animal Control Other M & S | \$ 435 | \$ 427 | \$ 7 | 1.7% | \$ - | \$ 295 | \$ 341 |
| 9 | 1-211-0261-5680 | Animal Control Contract | \$ 29,857 | \$ 29,129 | \$ 728 | 2.5% | \$ 3,623 | \$ 25,133 | \$ 24,267 |
| | | Total | \$ 30,292 | \$ 29,556 | \$ 736 | 2.5% | \$ 3,623 | \$ 25,428 | \$ 24,607 |
| By-Law Enforcement | | | | | | | | | |
| 10 | 1-211-0281-1100 | Remuneration and Benefits | \$ 44,739 | \$ 43,862 | \$ 877 | 2.0% | \$ 42,175 | \$ 57,544 | \$ 30,833 |
| 11 | 1-211-0281-3140 | Other M&S | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 476 |
| 12 | 1-211-0281-5100 | Bylaw Enforcement-Postage & Courier | \$ 271 | \$ 264 | \$ 7 | 2.5% | \$ 172 | \$ 217 | \$ 251 |
| 13 | 1-211-0281-5130 | Bylaw Enforcement Legal Fees | \$ 541 | \$ 528 | \$ 13 | 2.5% | \$ - | \$ - | \$ 5,175 |
| 14 | 1-211-0281-5180 | Bylaw Enforcement Travelling Expense | \$ 108 | \$ 106 | \$ 3 | 2.5% | \$ - | \$ - | \$ - |
| 15 | 1-211-0281-5680 | Bylaw Enforcement Contract | \$ 69,952 | \$ 68,246 | \$ 1,706 | 2.5% | \$ 98,167 | \$ 41,851 | \$ 40,459 |
| | | Total | \$ 115,611 | \$ 113,005 | \$ 2,606 | 2.3% | \$ 140,514 | \$ 99,612 | \$ 77,195 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------------------------|-----------------|---|-------------------|-------------------|-----------------|-------------|-------------------|-------------------|-------------------|
| Accessibility | | | | | | | | | |
| 16 | 1-211-0290-3100 | Accessibility Office Supplies | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 17 | 1-211-0290-5180 | Accessibility Travelling Expense | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 18 | 1-211-0290-5220 | Accessibility Conferences | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 19 | 1-211-0290-5410 | Accessibility Promotional/Educational | \$ 271 | \$ 264 | \$ 7 | 2.5% | \$ - | \$ - | \$ - |
| 20 | 1-211-0290-5420 | Accessibility Reference Materials | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 21 | 1-211-0290-7200 | Accessibility Capital Expenditure | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 22 | 1-211-0290-7730 | Accessibility To Reserves | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| | | Total | \$ 271 | \$ 264 | \$ 7 | 2.5% | \$ - | \$ - | \$ - |
| Livestock | | | | | | | | | |
| 23 | 1-211-0291-1100 | Livestock Remuneration | \$ 2,154 | \$ 2,112 | \$ 42 | 2.0% | \$ 600 | \$ 480 | \$ 360 |
| 24 | 1-211-0291-3140 | Livestock Other M & S | \$ 109 | \$ 107 | \$ 2 | 1.7% | \$ - | \$ - | \$ - |
| 25 | 1-211-0291-5180 | Travelling Expense | \$ - | \$ - | \$ - | 0.0% | \$ 176 | \$ 85 | \$ 79 |
| 26 | 1-211-0291-5800 | Livestock Valuations | \$ 4,371 | \$ 4,264 | \$ 107 | 2.5% | \$ 15,116 | \$ 4,177 | \$ 6,019 |
| | | Total | \$ 6,633 | \$ 6,482 | \$ 151 | 2.3% | \$ 15,892 | \$ 4,742 | \$ 6,458 |
| Emergency Management | | | | | | | | | |
| 27 | 1-211-0293-3100 | Emergency Management Office Supplies | \$ 761 | \$ 748 | \$ 13 | 1.7% | \$ 355 | \$ - | \$ - |
| 28 | 1-211-0293-5180 | Emergency Management Travelling Expense | \$ 162 | \$ 158 | \$ 4 | 2.5% | \$ - | \$ - | \$ - |
| 29 | 1-211-0293-5220 | Emergency Management Conferences & Training | \$ 2,705 | \$ 2,639 | \$ 66 | 2.5% | \$ 631 | \$ - | \$ 500 |
| 30 | 1-211-0293-5390 | Emergency Management R & M (Generator) | \$ - | \$ - | \$ - | 0.0% | | \$ - | \$ - |
| 31 | 1-211-0293-5410 | Emergency Management Public Awareness | \$ 920 | \$ 897 | \$ 22 | 2.5% | \$ 1,173 | \$ 172 | \$ 732 |
| 32 | 1-211-0293-5412 | Emergency Control Operations | \$ 7,034 | \$ 6,862 | \$ 172 | 2.5% | \$ 8,799 | \$ 5,272 | \$ 5,168 |
| | | Total | \$ 11,582 | \$ 11,305 | \$ 277 | 2.4% | \$ 10,959 | \$ 277 | \$ 6,400 |
| | | Total Expenditures | \$ 287,348 | \$ 280,627 | \$ 6,721 | 2.4% | \$ 285,730 | \$ 235,869 | \$ 348,318 |

2026 MUNICIPAL BUDGET



WELCOMING AND INCLUSIVE,
ACTIVE AND HEALTHY COMMUNITY



Recreation and Culture

The Recreation and Culture Department strives to maintain a superb quality of life for our residents. The department is responsible for:

- Overseeing more than 20 parks throughout the entire Municipality
- Coordinating sports and leisure activities for seniors, adults, and youth
- Managing sports and cultural facilities including community centres, baseball diamonds, soccer fields, splash pad, skate parks, playgrounds, and Almonte Old Town Hall
- Coordinating a variety of community events, including Canada Day celebrations, Light Up the Night, and Santa Claus parades
- Supporting local community organizations with promotion, equipment and guidance

In 2025, the Community Impact Grant Program was reorganized to streamline the grant process. The community can now apply to one or more of the seven grant streams, including Neighbourhood Micro Grants, Live Local Activation Grants, Spark Grants, Community Capacity Building Grants, Impact Grants, Partnership Grants, and In-



Kind Support. Grant applications are now accepted in two intakes; first intake ends November 30 and the second intake ends March 15.

For more information on the Community Impact Grant Program, visit www.mississippimills.ca/Grants.

Recreation and Culture - 2026 Projects

After its initial successes, the department plans on running the MM Youth Summer Sports Camp again this year.

Capital projects for this year include:

- **\$430,000** - Almonte tennis courts rehabilitation
- **\$55,000** - John Levi Community Centre - roof
- **\$50,000** - Online booking system for hall rentals/ice bookings
- **\$50,000** - Tractor Pakenham
- **\$30,000** - 5 Span Park (Pakenham) upgrades
- **\$30,000** - Paving work (John Levi Community Centre)
- **\$24,000** - Almonte Lawn Bowling Club - green covering
- **\$20,000** - Mulch/retaining wall work (Appleton Bay Park)
- **\$18,000** - John Levi Community Centre - railing safety
- **\$17,000** - Hot water tank (John Levi Community Centre)
- **\$15,000** - Almonte dog park upgrades
- **\$15,000** - Floor auto-scrubber- John Levi Community Centre
- **\$10,000** - John Levi Community Centre - accessibility
- **\$10,000** - Almonte volleyball courts (Gemmill Park)
- **\$3,000** - Almonte Curling Club defibrillator
- **\$2,500** - Cedar Hill School House - window replacements



RECREATION

2026 Budget - Summary

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|----------------------|---------------------|---------------------|------------------|-------------|---------------------|---------------------|---------------------|
| 1 | 1-711-0711-7200 | Capital | \$ 179,500 | \$ 88,000 | \$ 91,500 | 104.0% | \$ 3,257 | \$ 34,644 | \$ 44,032 |
| 2 | 1-711-0711-7730 | Transfer to Reserves | \$ 36,030 | \$ 36,030 | \$ - | 0% | \$ 46,530 | \$ - | \$ 36,030 |
| 3 | 1-711-0711-8100 | Municipal Grant | \$ 1,725,809 | \$ 1,761,398 | \$ (35,589) | -2.0% | \$ 1,314,246 | \$ 1,175,669 | \$ 1,147,200 |
| | | | <u>\$ 1,941,339</u> | <u>\$ 1,885,428</u> | <u>\$ 55,911</u> | <u>3.0%</u> | <u>\$ 1,364,033</u> | <u>\$ 1,210,314</u> | <u>\$ 1,227,262</u> |

RECREATION
2026 Budget

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------------------------------|--------------------------------------|-----------------------|-----------------------|-------------------|----------------|-----------------------|-----------------------|-----------------------|
| Revenues | | | | | | | | |
| Federal Grants | | | | | | | | |
| 1 | 5-105-1054-0547 | | \$ - | \$ - | 0.00% | \$ (7,000) | \$ - | \$ - |
| 2 | 5-105-1054-0548 | \$ (3,500) | \$ - | \$ (3,500) | 0.00% | | \$ - | \$ - |
| 3 | 5-105-1054-0549 | \$ (500) | \$ (450) | \$ (50) | 11.11% | \$ (450) | \$ - | \$ - |
| 4 | 5-105-1054-0550 | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| | Total Federal Grants | \$ (4,000) | \$ (450) | \$ (3,550) | 788.89% | \$ (7,450) | \$ - | \$ - |
| Municipal Grants | | | | | | | | |
| 5 | 5-105-1057-0010 | \$ - | \$ - | \$ - | 0.00% | \$ (129,229) | \$ - | \$ - |
| 6 | 5-105-1057-0011 | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 7 | 5-105-1057-0577 | \$ (1,725,809) | \$ (1,761,398) | \$ 35,589 | -2.02% | \$ (1,314,246) | \$ (1,175,669) | \$ (1,198,043) |
| | Total Municipal Grants | \$ (1,725,809) | \$ (1,761,398) | \$ 35,589 | -2.02% | \$ (1,314,246) | \$ (1,304,899) | \$ (1,198,043) |
| Hall Rentals-Almonte | | | | | | | | |
| 8 | 5-105-1058-A101 | \$ (13,960) | \$ (13,620) | \$ (340) | 2.50% | \$ (13,420) | \$ (26,233) | \$ (9,706) |
| 9 | 5-105-1058-A102 | \$ (15,000) | \$ (10,000) | \$ (5,000) | 50.00% | \$ (20,656) | \$ (4,252) | \$ (2,275) |
| | Total Hall Rentals-Almonte | \$ (28,960) | \$ (23,620) | \$ (5,340) | 22.61% | \$ (34,076) | \$ (30,485) | \$ (11,981) |
| Surface Rentals-Almonte | | | | | | | | |
| 10 | 5-105-1058-A103 | \$ (4,968) | \$ (4,847) | \$ (121) | 2.50% | \$ (5,070) | \$ (5,033) | \$ (5,192) |
| 11 | 5-105-1058-A104 | \$ (6,430) | \$ (6,273) | \$ (157) | 2.50% | \$ (3,513) | \$ (5,008) | \$ (4,528) |
| 12 | 5-105-1058-A105 | \$ (183,342) | \$ (178,002) | \$ (5,340) | 3.00% | \$ (204,598) | \$ (217,954) | \$ (164,297) |
| 13 | 5-105-1058-A106 | \$ (10,728) | \$ (10,416) | \$ (312) | 2.99% | \$ (13,699) | \$ (3,732) | \$ (10,493) |
| 14 | 5-105-1058-A107 | \$ (2,214) | \$ (2,160) | \$ (54) | 2.50% | \$ (1,930) | \$ (1,043) | \$ (524) |
| | Total Surface Rentals-Almonte | \$ (207,682) | \$ (201,697) | \$ (5,984) | 2.97% | \$ (228,810) | \$ (232,769) | \$ (185,034) |
| Canteen Rental-Almonte | | | | | | | | |
| 15 | 5-105-1058-A108 | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| | Total Canteen Rental-Almonte | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------------------------------------|---|--------------------|--------------------|-------------------|---------------|--------------------|--------------------|--------------------|
| Miscellaneous Revenue-Almonte | | | | | | | | |
| 16 | 5-105-1058-A109 Skate Sharpening/Pro Shop | \$ (707) | \$ (690) | \$ (17) | 2.50% | \$ (831) | \$ (806) | \$ (715) |
| 17 | 5-105-1058-A110 Arena Advertising | \$ (2,680) | \$ (2,615) | \$ (65) | 2.50% | \$ (4,374) | \$ (2,750) | \$ (2,613) |
| 18 | 5-105-1058-A111 Arena Telephone Receipts | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 19 | 5-105-1058-A112 Arena Arcade Game Receipts | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 20 | 5-105-1058-A113 Broomball | \$ (2,248) | \$ (2,193) | \$ (55) | 2.50% | \$ (143) | \$ (2,576) | \$ (1,946) |
| 21 | 5-105-1058-A116 Other Rentals | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 22 | 5-105-1058-A120 Pepsi/Gatorade Rebate | \$ - | \$ - | \$ - | 0.00% | \$ (2,105) | | \$ - |
| 23 | 5-105-1058-A130 Equipment Rentals | \$ (10,000) | \$ (4,000) | \$ (6,000) | 150.00% | \$ (12,962) | \$ (20,802) | \$ (150) |
| | Total Misc. Revenue-Almonte | \$ (15,635) | \$ (9,498) | \$ (6,137) | 64.62% | \$ (20,414) | \$ (26,934) | \$ (5,423) |
| Programs-Almonte | | | | | | | | |
| 24 | 5-105-1058-A135 Program Fees-Adult Dance | \$ (3,319) | \$ (3,238) | \$ (81) | 2.50% | \$ (8,365) | \$ (7,996) | \$ (6,375) |
| 25 | 5-105-1058-A140 Program Fees-Day Camps | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 26 | 5-105-1058-A145 Program Fees-Babysitting | \$ (665) | \$ (649) | \$ (16) | 2.50% | \$ (700) | \$ (950) | \$ (650) |
| 27 | 5-105-1058-A150 Program Fees-Senior Action | \$ (2,820) | \$ (2,751) | \$ (69) | 2.50% | \$ (1,128) | \$ (4,212) | \$ (786) |
| 29 | 5-105-1058-A155 Program Fees-Other | \$ (10,000) | \$ (4,100) | \$ (5,900) | 143.90% | \$ (9,560) | \$ (3,825) | \$ - |
| 30 | 5-105-1058-A165 Program Fees-Volleyball | \$ (3,035) | \$ (2,961) | \$ (74) | 2.50% | \$ (5,599) | \$ (3,836) | \$ (4,508) |
| 31 | 5-105-1058-A180 Program Fees-Badminton | \$ (1,327) | \$ (1,295) | \$ (32) | 2.50% | \$ (1,688) | \$ (623) | \$ (1,127) |
| 32 | 5-105-1058-A185 Program Fees-Ball Hockey | \$ (420) | \$ (410) | \$ (10) | 2.50% | | \$ - | \$ - |
| 33 | 5-105-1058-A205 Program Fees-User Group Insurance | \$ - | \$ - | \$ - | 0.00% | \$ (7,889) | | \$ - |
| 34 | 5-105-1058-A141 Program Fees - Summer Camp - NEW | \$ (30,750) | \$ (30,000) | \$ (750) | 2.50% | | | |
| | Total Program Fees-Almonte | \$ (52,337) | \$ (45,404) | \$ (6,933) | 15.27% | \$ (34,930) | \$ (21,443) | \$ (13,446) |
| Events-Almonte | | | | | | | | |
| 35 | 5-105-1058-A190 Canada Day | \$ (5,000) | \$ (5,000) | \$ - | 0.00% | | | \$ - |
| 36 | 5-105-1058-A195 Halloween Dance | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 37 | 5-105-1058-A200 Light up the Night | \$ (6,150) | \$ (6,000) | \$ (150) | 2.50% | \$ (12,951) | \$ (12,008) | \$ (9,305) |
| 38 | 5-105-1058-A210 Events-Almonte Other | \$ - | \$ - | \$ - | 0.00% | \$ (1,129) | \$ (18,001) | \$ (5,100) |
| 39 | 5-105-1058-A320 Donations-Almonte Arena | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 40 | 5-105-1058-A310 Donations-Almonte Skateboard Park | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 41 | 5-105-1058-A325 Donations-Augusta St. Park | \$ - | \$ - | \$ - | 0.00% | \$ (10,500) | | \$ - |
| 42 | 5-105-1058-A400 Rental-Portable Stage & Trailer | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| | Total Events-Almonte | \$ (11,150) | \$ (11,000) | \$ (150) | 1.36% | \$ (24,580) | \$ (30,009) | \$ (14,405) |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual | |
|--|-----------------|--|---------------------|-------------------|---------------|---------------------|---------------------|---------------------|--------------|
| Sports Fields/Parks Revenue | | | | | | | | | |
| 43 | 5-105-1058-F110 | Rent-Gemmill Ball Diamond | \$ (1,348) | \$ (1,315) | \$ (33) | 2.50% | \$ (2,961) | \$ (1,618) | \$ (1,123) |
| 44 | 5-105-1058-F115 | Rent Gemmill Soccer Field | \$ (1,224) | \$ (1,194) | \$ (30) | 2.50% | \$ (843) | \$ - | \$ (537) |
| 45 | 5-105-1058-F120 | Rent Snedden/Casey Ball Diamond | \$ (1,071) | \$ (1,044) | \$ (26) | 2.50% | \$ (2,593) | \$ (41) | \$ - |
| 46 | 5-105-1058-F125 | Rent Snedden/Casey Soccer Field | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 47 | 5-105-1058-F130 | Civitan Soccer Field | \$ (2,158) | \$ (2,105) | \$ (53) | 2.50% | \$ (843) | \$ - | \$ (537) |
| 48 | 5-105-1058-F140 | Appleton Soccer Field | \$ (2,161) | \$ (2,108) | \$ (53) | 2.50% | \$ (843) | \$ - | \$ (537) |
| 49 | 5-105-1058-F150 | Ramsay Field | \$ (205) | \$ (200) | \$ (5) | 2.50% | \$ (843) | \$ - | \$ (537) |
| 50 | 5-105-1058-F160 | Rent Comba Ball Diamond | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 51 | 5-105-1058-F180 | Rent Pakenham Comm. Park Ball Diamond | \$ (3,127) | \$ (3,051) | \$ (76) | 2.50% | \$ (2,422) | \$ (961) | \$ (2,652) |
| 52 | 5-105-1058-F185 | Rent Cedar Hill Hall | \$ (1,658) | \$ (1,617) | \$ (40) | 2.50% | \$ (2,908) | \$ (2,125) | \$ (1,272) |
| Total Sports Fields/Parks Revenue | | \$ (12,951) | \$ (12,635) | \$ (316) | 2.50% | \$ (14,256) | \$ (4,744) | \$ (7,195) | |
| Hall Rentals-Pakenham | | | | | | | | | |
| 53 | 5-105-1058-P101 | SCC Arena Hall Rental-Other | \$ (6,855) | \$ (6,688) | \$ (167) | 2.50% | \$ (13,700) | \$ (14,153) | \$ (4,241) |
| 54 | 5-105-1058-P102 | SCC Arena Hall Rental-Bar | \$ (25,000) | \$ (20,000) | \$ (5,000) | 25.00% | \$ (44,980) | \$ (36,228) | \$ (19,557) |
| Total Hall Rentals-Pakenham | | \$ (31,855) | \$ (26,688) | \$ (5,167) | 19.36% | \$ (58,680) | \$ (5,167) | \$ (23,797) | |
| Surface Rentals-Pakenham | | | | | | | | | |
| 55 | 5-105-1058-P104 | SCC Arena Ice Rental-Other | \$ (2,519) | \$ (2,446) | \$ (73) | 3.00% | \$ (573) | \$ (2,720) | \$ (2,222) |
| 56 | 5-105-1058-P105 | SCC Arena Ice Rental-Hockey | \$ (158,490) | \$ (153,874) | \$ (4,616) | 3.00% | \$ (179,689) | \$ (120,092) | \$ (148,304) |
| 57 | 5-105-1058-P107 | SCC Arena Ice Rental-Public Skating | \$ (1,119) | \$ (1,092) | \$ (27) | 2.50% | \$ (1,642) | \$ (928) | \$ (541) |
| Total Surface Rentals-Pakenham | | \$ (162,128) | \$ (157,411) | \$ (4,717) | 3.00% | \$ (181,904) | \$ (123,740) | \$ (151,067) | |
| Canteen Rental-Pakenham | | | | | | | | | |
| 58 | 5-105-1058-P108 | SCC Arena Canteen Rental | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| Total Canteen Rental-Pakenham | | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - | |
| Miscellaneous Revenue-Pakenham | | | | | | | | | |
| 59 | 5-105-1058-P109 | SCC Skate Sharpening | \$ (105) | \$ (103) | \$ (3) | 2.50% | \$ - | \$ - | \$ - |
| 60 | 5-105-1058-P110 | SCC Advertising | \$ (297) | \$ (290) | \$ (7) | 2.50% | \$ (1,651) | \$ (533) | \$ (283) |
| 61 | 5-105-1058-P113 | SCC Arena Ice Rental-Broomball | \$ (10,542) | \$ (10,285) | \$ (257) | 2.50% | \$ (18,060) | \$ (12,063) | \$ (10,553) |
| Total Misc. Revenue-Pakenham | | \$ (10,944) | \$ (10,677) | \$ (267) | 2.50% | \$ (19,711) | \$ (12,595) | \$ (10,835) | |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------------------------|----------------------------------|-----------------------|-----------------------|--------------------|---------------|-----------------------|-----------------------|-----------------------|
| Programs-Pakenham | | | | | | | | |
| 62 5-105-1058-P130 | Program Fees-Recreational Hockey | \$ (16,322) | \$ (15,924) | \$ (398) | 2.50% | \$ (19,437) | \$ (17,945) | \$ (16,606) |
| 63 5-105-1058-P135 | Program Fees-Soccer | \$ (8,139) | \$ (7,940) | \$ (199) | 2.50% | \$ (8,818) | \$ (8,150) | \$ (8,160) |
| 64 5-105-1058-P140 | Program Fees-Other | \$ (10,000) | \$ (2,487) | \$ (7,513) | 302.15% | \$ (17,210) | \$ (12,230) | \$ (7,278) |
| | Total Programs-Pakenham | \$ (34,460) | \$ (26,351) | \$ (8,110) | 30.78% | \$ (45,464) | \$ (38,325) | \$ (32,044) |
| Events-Pakenham | | | | | | | | |
| 65 5-105-1058-P145 | Events-St. Pat's Prelude | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 66 5-105-1058-P150 | Events-St. Pat's Dance | \$ (1,763) | \$ (1,720) | \$ (43) | 2.50% | \$ (2,842) | \$ (431) | \$ - |
| 67 5-105-1058-P155 | Events-Home Show | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 68 5-105-1058-P165 | Events-Canada Day | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 69 5-105-1058-P170 | Events-Fall Fair | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 70 5-105-1058-P175 | Events-Christmas Craft Show | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 71 5-105-1058-P190 | Events-Other | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| | Total Events-Pakenham | \$ (1,763) | \$ (1,720) | \$ (43) | 2.50% | \$ (2,842) | \$ (431) | \$ - |
| | Total Revenues | \$ (2,299,674) | \$ (2,288,549) | \$ (11,126) | 0.49% | \$ (1,987,363) | \$ (1,832,616) | \$ (1,653,271) |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---|-----------------|-------------------|-------------------|------------------|---------------|-------------------|-------------------|-------------------|
| Expenditures | | | | | | | | |
| Recreation Management Salaries | | | | | | | | |
| 72 | 5-721-0011-1110 | \$ 270,223 | \$ 243,275 | \$ 26,948 | 11.08% | \$ 268,439 | \$ 232,596 | \$ 206,167 |
| 73 | 5-721-0011-1150 | \$ 2,705 | \$ 2,652 | \$ 53 | 2.00% | \$ 2,550 | \$ 3,375 | \$ 3,225 |
| 74 | 5-721-0011-2040 | \$ - | \$ - | \$ - | | | \$ - | \$ - |
| Total Recreation Management Salaries | | \$ 272,928 | \$ 245,927 | \$ 27,001 | 10.98% | \$ 270,989 | \$ 235,971 | \$ 209,392 |
| Full Time Payroll Expenses | | | | | | | | |
| 75 | 5-721-0013-1170 | \$ 45,029 | \$ 44,146 | \$ 883 | 2.00% | \$ 52,050 | \$ 46,092 | \$ 46,490 |
| 76 | 5-721-0013-2000 | \$ 12,383 | \$ 12,140 | \$ 243 | 2.00% | \$ 10,930 | \$ 12,289 | \$ 18,169 |
| 77 | 5-721-0013-2010 | \$ 28,695 | \$ 28,132 | \$ 563 | 2.00% | \$ 30,515 | \$ 27,943 | \$ 27,355 |
| 78 | 5-721-0013-2020 | \$ 757 | \$ 743 | \$ 15 | 2.00% | \$ - | \$ 768 | \$ - |
| 79 | 5-721-0013-2040 | \$ 4,869 | \$ 4,774 | \$ 95 | 2.00% | \$ 3,710 | \$ 5,345 | \$ 4,976 |
| 80 | 5-721-0013-2060 | \$ 5,980 | \$ 5,834 | \$ 146 | 2.50% | \$ 5,331 | \$ 7,678 | \$ 3,579 |
| 81 | 5-721-0013-2070 | \$ 10,000 | \$ 4,243 | \$ 5,757 | 135.67% | \$ 4,142 | \$ 4,089 | \$ 2,744 |
| 82 | 5-721-0013-2100 | \$ 26,069 | \$ 25,558 | \$ 511 | 2.00% | \$ 29,187 | \$ 27,994 | \$ 25,870 |
| 83 | 5-721-0013-2110 | \$ 11,608 | \$ 11,381 | \$ 228 | 2.00% | \$ 13,078 | \$ 11,345 | \$ 10,543 |
| 84 | 5-721-0013-2120 | \$ 59,142 | \$ 57,982 | \$ 1,160 | 2.00% | \$ 56,381 | \$ 50,007 | \$ 47,436 |
| 85 | 5-721-0013-2130 | \$ 4,957 | \$ 4,836 | \$ 121 | 2.50% | \$ 5,002 | \$ 4,332 | \$ 4,794 |
| 86 | 5-721-0013-2140 | \$ 35,883 | \$ 35,008 | \$ 875 | 2.50% | \$ 21,308 | \$ 15,990 | \$ 17,695 |
| 87 | 5-721-0013-2150 | \$ 8,542 | \$ 8,334 | \$ 208 | 2.50% | \$ 10,538 | \$ 7,289 | \$ 7,702 |
| 88 | 5-721-0013-2170 | \$ 11,776 | \$ 11,545 | \$ 231 | 2.00% | \$ 13,022 | \$ 11,842 | \$ 10,923 |
| 89 | 5-721-0013-2180 | \$ 13,528 | \$ 13,263 | \$ 265 | 2.00% | \$ 17,091 | \$ 10,618 | \$ 12,047 |
| Total Full Time Payroll Expenses | | \$ 279,220 | \$ 267,919 | \$ 11,301 | 4.22% | \$ 272,286 | \$ 243,621 | \$ 240,321 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual | |
|--|-----------------|-------------------------------|-------------------|--------------------|---------------|-------------------|-------------------|-------------------|------------|
| Part Time Payroll Expenses | | | | | | | | | |
| 90 | 5-721-0015-1170 | Vacation Pay | \$ 7,174 | \$ 7,033 | \$ 141 | 2.00% | \$ 9,214 | \$ 7,478 | \$ 5,396 |
| 91 | 5-721-0015-2010 | Statutory Holidays | \$ 6,622 | \$ 6,492 | \$ 130 | 2.00% | \$ 8,276 | \$ 6,202 | \$ 5,017 |
| 92 | 5-721-0015-2040 | Employee Benefits | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 93 | 5-721-0015-2070 | Labour-Seminars & Conventions | \$ 2,000 | \$ - | \$ 2,000 | 100.00% | \$ - | \$ - | \$ 24 |
| 94 | 5-721-0015-2100 | CPP | \$ 4,869 | \$ 4,774 | \$ 95 | 2.00% | \$ 4,600 | \$ 4,173 | \$ 2,627 |
| 95 | 5-721-0015-2110 | EI | \$ 4,193 | \$ 4,111 | \$ 82 | 2.00% | \$ 3,901 | \$ 3,472 | \$ 2,471 |
| 96 | 5-721-0015-2120 | OMERS | \$ - | \$ - | \$ - | 0.00% | \$ 4,473 | \$ 2,256 | \$ - |
| 97 | 5-721-0015-2170 | EHT | \$ 3,246 | \$ 3,182 | \$ 64 | 2.00% | \$ 3,261 | \$ 2,953 | \$ 2,206 |
| 98 | 5-721-0015-2180 | WSIB | \$ 3,787 | \$ 3,713 | \$ 74 | 2.00% | \$ 4,930 | \$ 2,971 | \$ 2,534 |
| Total Part Time Payroll Expenses | | \$ 31,891 | \$ 29,305 | \$ 2,586 | 8.82% | \$ 38,655 | \$ 29,505 | \$ 20,274 | |
| Total Payroll Expenses (F/T, P/T, Management) | | \$ 584,039 | \$ 543,151 | \$ 40,887 | 7.53% | \$ 581,930 | \$ 509,096 | \$ 469,987 | |
| Recreation General Expenses | | | | | | | | | |
| 99 | 5-721-0021-1140 | Labour | \$ 75,000 | \$ 48,691 | \$ 26,309 | 54.03% | \$ 82,510 | \$ 74,103 | \$ 36,406 |
| 100 | 5-721-0021-2180 | WSIB | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 101 | 5-721-0021-3100 | Office Supplies | \$ 3,259 | \$ 3,204 | \$ 55 | 1.73% | \$ 5,212 | \$ 3,613 | \$ 2,002 |
| 102 | 5-721-0021-3140 | Other M & S | \$ 4,484 | \$ 4,408 | \$ 76 | 1.73% | \$ 4,115 | \$ 1,620 | \$ 3,439 |
| 103 | 5-721-0021-3180 | Climate / Emergency Event | \$ 1,053 | \$ 1,027 | \$ 26 | 2.50% | | | |
| 104 | 5-721-0021-5100 | Postage & Courier Services | \$ 541 | \$ 528 | \$ 13 | 2.50% | \$ 13 | \$ 86 | \$ 1 |
| 105 | 5-721-0021-5120 | Telephone | \$ 11,904 | \$ 11,613 | \$ 290 | 2.50% | \$ 7,438 | \$ 11,941 | \$ 12,643 |
| 106 | 5-721-0021-5140 | Audit Fees | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 107 | 5-721-0021-5150 | Other Professional Fees | \$ 15,000 | \$ 10,000 | \$ 5,000 | 50.00% | \$ 5,590 | \$ 875 | \$ 125 |
| 108 | 5-721-0021-5160 | Computer Services Expense | \$ 10,357 | \$ 4,751 | \$ 5,607 | 118.01% | \$ 4,375 | \$ 5,391 | \$ 2,231 |
| 109 | 5-721-0021-5161 | Computer Hardware | \$ - | | | | | | |
| 110 | 5-721-0021-5180 | Travelling Expense | \$ 2,164 | \$ 2,112 | \$ 53 | 2.50% | \$ 2,955 | \$ 1,349 | \$ 1,403 |
| 111 | 5-721-0021-5210 | Memberships | \$ 1,623 | \$ 1,584 | \$ 40 | 2.50% | \$ 2,077 | \$ 273 | \$ - |
| 112 | 5-721-0021-5220 | Association & Convention | \$ 8,200 | \$ 8,000 | \$ 200 | 2.50% | \$ 45 | \$ - | \$ - |
| 113 | 5-721-0021-5260 | Other S & R | \$ 815 | \$ 801 | \$ 14 | 1.73% | \$ - | \$ - | \$ - |
| 114 | 5-721-0021-5390 | Rentals & Maintenance | \$ 7,727 | \$ 7,538 | \$ 188 | 2.50% | \$ 331 | \$ 11,419 | \$ 15,403 |
| 115 | 5-721-0021-6120 | Bad Debt Expense | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ 315 | \$ - |
| 116 | 5-721-0021-6200 | Loan Payments | \$ 212,859 | \$ 285,600 | \$ (72,740) | -25.47% | \$ 162,302 | \$ 178,668 | \$ 162,302 |
| Total Recreation General Expenses | | \$ 354,986 | \$ 389,855 | \$ (34,869) | -8.94% | \$ 276,962 | \$ 289,654 | \$ 235,956 | |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------------------|---|-------------------|-------------------|--------------------|----------------|-------------------|-------------------|------------------|
| Almonte Arena General Expenses | | | | | | | | |
| 116 5-731-0021-4110 | Almonte Arena General Exp-Hydro | \$ 84,992 | \$ 82,919 | \$ 2,073 | 2.50% | \$ 71,294 | \$ 65,674 | \$ 52,967 |
| 117 5-731-0021-4115 | Almonte Arena General Exp.-Heating | \$ 20,972 | \$ 20,460 | \$ 512 | 2.50% | \$ 12,342 | \$ 14,242 | \$ 8,361 |
| 118 5-731-0021-4120 | Almonte Arena General Exp.-Water | \$ 12,261 | \$ 11,962 | \$ 299 | 2.50% | \$ 10,162 | \$ 12,296 | \$ 7,257 |
| 119 5-731-0021-5125 | Almonte Arena General Exp. -Internet | \$ 12,966 | | | | | | |
| 120 5-731-0021-5170 | Almonte Arena General Exp.-Advertising | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| 121 5-731-0021-5240 | Almonte Arena General Exp-Insurance | \$ 21,313 | \$ 18,533 | \$ 2,780 | 15.00% | \$ 14,596 | \$ 12,550 | \$ 10,730 |
| 122 5-731-0021-5390 | Almonte Arena General Exp.-Rentals & Maintenance | \$ 1,656 | \$ 1,615 | \$ 40 | 2.50% | \$ 3,229 | \$ - | \$ - |
| | Total | \$ 154,159 | \$ 135,489 | \$ 18,670 | 13.78% | \$ 111,624 | \$ 104,762 | \$ 79,314 |
| Almonte Arena Lobby Cleaning | | | | | | | | |
| 123 5-731-0022-1140 | ACC Lobby Cleaning & Maint.-Labour | \$ 34,130 | \$ 39,710 | \$ (5,580) | -14.05% | \$ 30,300 | \$ 37,580 | \$ 26,740 |
| 124 5-731-0022-4150 | ACC Lobby Cleaning & Maint.-Materials & Supplies | \$ 5,975 | \$ 5,874 | \$ 102 | 1.73% | \$ 427 | \$ 1,860 | \$ 3,477 |
| 125 5-731-0022-5630 | ACC Lobby Cleaning & Maint.-Repairs/Maintenance | \$ 2,164 | \$ 2,112 | \$ 53 | 2.50% | \$ - | \$ 462 | \$ 527 |
| | Total | \$ 42,269 | \$ 47,695 | \$ (5,426) | -11.38% | \$ 30,726 | \$ 39,902 | \$ 30,744 |
| ACC Upper Hall Setup/Cleanup | | | | | | | | |
| 126 5-732-0031-1140 | ACC Upper Hall Setup/Cleanup-Labour | \$ 6,255 | \$ 19,476 | \$ (13,221) | -67.88% | \$ 9,870 | \$ 2,926 | \$ 5,066 |
| 127 5-732-0031-4150 | ACC Upper hall Setup/Cleanup-Materials & Supplies | \$ 2,770 | \$ 2,723 | \$ 47 | 1.73% | \$ 324 | \$ 102 | \$ 877 |
| | Total | \$ 9,025 | \$ 22,200 | \$ (13,174) | -59.34% | \$ 10,194 | \$ 3,027 | \$ 5,942 |
| ACC Upper Hall Bar | | | | | | | | |
| 128 5-732-0032-1140 | ACC Upper Hall Bar-Labour | \$ 1,104 | \$ 1,082 | \$ 22 | 2.00% | \$ 114 | \$ - | \$ - |
| 129 5-732-0032-4150 | ACC Upper Hall Bar-Materials & Supplies | \$ 331 | \$ 326 | \$ 6 | 1.73% | \$ - | \$ 205 | \$ 9 |
| 130 5-732-0032-4170 | ACC Upper Hall Bar-Liquor & Beer Purchases | \$ 4,521 | \$ 4,444 | \$ 77 | 1.73% | \$ 1,121 | \$ 405 | \$ 94 |
| 131 5-732-0032-4180 | ACC Upper Hall Bar-Pop Purchases | \$ 565 | \$ 556 | \$ 10 | 1.73% | \$ 92 | \$ 72 | \$ 181 |
| | Total | \$ 6,522 | \$ 6,408 | \$ 114 | 1.78% | \$ 1,328 | \$ 682 | \$ 284 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|------------------------------------|--|------------------|------------------|-------------------|-----------------|------------------|------------------|------------------|
| ACC Upper Hall Cleaning | | | | | | | | |
| 132 5-732-0033-1140 | ACC Upper Hall Cleaning-Labour | \$ 2,000 | \$ - | \$ 2,000 | 100.00% | \$ 785 | \$ 1,418 | \$ 1,203 |
| 133 5-732-0033-4150 | ACC Upper Hall Cleaning-Materials & Supplies | \$ 168 | \$ 165 | \$ 3 | 1.73% | \$ - | \$ - | \$ - |
| | Total | \$ 2,168 | \$ 165 | \$ 2,003 | 1211.67% | \$ 785 | \$ 1,418 | \$ 1,203 |
| ACC Upper Hall Misc. Maint. | | | | | | | | |
| 134 5-732-0034-1140 | ACC Upper Hall Misc. Maint.-Labour | \$ 1,655 | \$ 1,623 | \$ 32 | 2.00% | \$ 2,726 | \$ 1,600 | \$ 955 |
| 135 5-732-0034-4150 | ACC Upper Hall Misc. Maint.-Materials & Supplies | \$ 3,325 | \$ 3,268 | \$ 57 | 1.73% | \$ 12,587 | \$ 8,506 | \$ 8,358 |
| 136 5-732-0034-5630 | ACC Upper Hall Misc. Maint.-Contract R&M | \$ 10,250 | \$ 10,000 | \$ 250 | 2.50% | \$ 15,098 | \$ 18,476 | \$ 10,277 |
| | Total | \$ 15,230 | \$ 14,891 | \$ 339 | 2.28% | \$ 30,411 | \$ 28,582 | \$ 19,590 |
| ACC Surface Setup/Cleanup | | | | | | | | |
| 137 5-733-0031-1140 | ACC Surface Setup/Cleanup-Labour | \$ 2,310 | \$ 7,574 | \$ (5,264) | -69.50% | \$ 1,373 | \$ 1,612 | \$ 3,614 |
| 138 5-733-0031-4150 | ACC Surface Setup/Cleanup-Materials & Supplies | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| | Total | \$ 2,310 | \$ 7,574 | \$ (5,264) | -69.50% | \$ 1,373 | \$ 1,612 | \$ 3,614 |
| ACC Surface Cleaning | | | | | | | | |
| 139 5-733-0033-1140 | ACC Surface Cleaning-Labour | \$ - | \$ - | \$ - | 0.00% | \$ 310 | \$ - | \$ - |
| 140 5-733-0033-4150 | ACC Surface Cleaning-Materials & Supplies | \$ 543 | \$ 534 | \$ 9 | 1.73% | \$ - | \$ - | \$ - |
| | Total | \$ 543 | \$ 534 | \$ 9 | 1.73% | \$ 310 | \$ - | \$ - |
| ACC Bleachers Maint. | | | | | | | | |
| 141 5-735-0041-1140 | ACC Bleachers Maint.-Labour | \$ 6,622 | \$ 6,492 | \$ 130 | 2.00% | \$ 4,983 | \$ 1,919 | \$ 3,212 |
| 142 5-735-0041-4150 | ACC Bleachers Maint.-Materials & Supplies | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| | Total | \$ 6,622 | \$ 6,492 | \$ 130 | 2.00% | \$ 4,983 | \$ 1,919 | \$ 3,212 |
| ACC Locker Room Maint. | | | | | | | | |
| 143 5-735-0043-1140 | ACC Locker Room Maint.-Labour | \$ 22,625 | \$ 22,181 | \$ 444 | 2.00% | \$ 19,138 | \$ 21,908 | \$ 15,727 |
| 144 5-735-0043-4150 | ACC Locker Room Maint.-Materials & Supplies | \$ 3,325 | \$ 3,268 | \$ 57 | 1.73% | \$ 1,206 | \$ 2,475 | \$ 1,195 |
| 145 5-735-0043-5680 | ACC Locker Room Maint.-Contract | \$ 281 | \$ 275 | \$ 7 | 2.50% | \$ - | \$ - | \$ - |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------|--------------|------------------|------------------|---------------|--------------|------------------|------------------|------------------|
| | Total | \$ 26,231 | \$ 25,724 | \$ 507 | 1.97% | \$ 20,344 | \$ 24,383 | \$ 16,923 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-------------------------------|--|-------------------|-------------------|-----------------|---------------|-------------------|-------------------|-------------------|
| ACC Ice Surface Maint. | | | | | | | | |
| 146 5-735-0044-1140 | ACC Ice Surface Maint.-Labour | \$ 41,939 | \$ 41,117 | \$ 822 | 2.00% | \$ 42,777 | \$ 35,598 | \$ 27,786 |
| 147 5-735-0044-4150 | ACC Ice Surface Maint.-Materials & Supplies | \$ 3,879 | \$ 3,813 | \$ 66 | 1.73% | \$ 5,696 | \$ 3,423 | \$ 5,209 |
| 147 5-735-0044-5630 | ACC Ice Surface Maint.Contract-Repairs/Maintenance | \$ 5,519 | \$ 5,384 | \$ 135 | 2.50% | \$ 5,870 | \$ 7,671 | \$ 13,966 |
| | Total | \$ 51,337 | \$ 50,314 | \$ 1,023 | 2.03% | \$ 54,343 | \$ 46,692 | \$ 46,961 |
| ACC Ice Plant Equipt. | | | | | | | | |
| 149 5-735-0045-1140 | ACC Ice Plant Equipt.-Labour | \$ 6,622 | \$ 6,492 | \$ 130 | 2.00% | \$ 8,785 | \$ 8,813 | \$ 7,111 |
| 150 5-735-0045-5600 | ACC Ice Plant Equipt.-M & R Parts (Inventory) | \$ 902 | \$ 851 | \$ 51 | 6.02% | \$ - | \$ - | \$ - |
| 151 5-735-0045-5610 | ACC Ice Plant Equipt.-Fuel & Oil | \$ - | \$ - | \$ - | 0.00% | \$ 454 | \$ - | \$ - |
| 152 5-735-0045-5630 | ACC Ice Plant Equipt.-Contract-Repairs/Maintenance | \$ 7,859 | \$ 7,667 | \$ 192 | 2.50% | \$ 5,517 | \$ 7,799 | \$ 9,631 |
| | Total | \$ 15,383 | \$ 15,010 | \$ 373 | 2.48% | \$ 14,756 | \$ 16,612 | \$ 16,742 |
| ACC Ice Resurfacer | | | | | | | | |
| 153 5-735-0046-1140 | ACC Ice Resurfacer-Labour | \$ 4,415 | \$ 4,328 | \$ 87 | 2.00% | \$ 2,663 | \$ 2,269 | \$ 691 |
| 154 5-735-0046-5600 | ACC Ice Resurfacer-M & R Parts (Inventory) | \$ 1,805 | \$ 1,702 | \$ 102 | 6.02% | \$ 2,371 | \$ 215 | \$ 729 |
| 155 5-735-0046-5610 | ACC Ice Resurfacer-Fuel & Oil | \$ 5,133 | \$ 5,133 | \$ - | 0.00% | \$ 7,906 | \$ 8,049 | \$ 6,424 |
| 156 5-735-0046-5630 | ACC Ice Resurfacer-Contract-Repairs/Maintenance | \$ 1,126 | \$ 1,098 | \$ 27 | 2.50% | \$ 1,035 | \$ 829 | \$ 737 |
| | Total | \$ 12,478 | \$ 12,262 | \$ 216 | 1.77% | \$ 13,974 | \$ 11,361 | \$ 8,581 |
| | Total Expenses-Almonte Arena | \$ 344,278 | \$ 344,758 | \$ (480) | -0.14% | \$ 295,149 | \$ 280,953 | \$ 233,111 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--|---|------------------|------------------|-----------------|---------------|------------------|------------------|------------------|
| General Expenses-Pakenham | | | | | | | | |
| 157 5-737-0021-4110 | SCC General Exp.-Hydro | \$ 71,073 | \$ 69,680 | \$ 1,394 | 2.00% | \$ 66,793 | \$ 68,355 | \$ 58,130 |
| 158 5-737-0021-4115 | SCC General Exp.-Heating | \$ 7,575 | \$ 7,390 | \$ 185 | 2.50% | \$ 8,718 | \$ 9,556 | \$ 7,946 |
| 159 5-737-0021-5240 | SCC General Exp.-Insurance (Building Etc.) | \$ 21,313 | \$ 18,533 | \$ 2,780 | 15.00% | \$ 14,596 | \$ 12,100 | \$ 10,730 |
| | Total | \$ 99,961 | \$ 95,603 | \$ 4,358 | 4.56% | \$ 90,107 | \$ 90,011 | \$ 76,806 |
| SCC Lobby Maint. & Cleaning | | | | | | | | |
| 160 5-737-0022-1140 | SCC Lobby Maint. & Cleaning-Labour | \$ 68,340 | \$ 67,000 | \$ 1,340 | 2.00% | \$ 27,528 | \$ 27,700 | \$ 26,276 |
| 161 5-737-0022-4150 | SCC Lobby Maint. & Cleaning-Materials & Supplies | \$ 5,432 | \$ 5,340 | \$ 92 | 1.73% | \$ 3,842 | \$ 4,451 | \$ 3,646 |
| 162 5-737-0022-5630 | SCC Lobby Maint. & Cleaning-Contract R&M | \$ 4,503 | \$ 4,394 | \$ 110 | 2.50% | \$ 6,636 | \$ 4,186 | \$ 3,276 |
| | Total | \$ 78,275 | \$ 76,733 | \$ 1,542 | 2.01% | \$ 38,006 | \$ 36,338 | \$ 33,198 |
| SCC Upper Hall Setup/Cleanup | | | | | | | | |
| 163 5-738-0031-1140 | SCC Upper Hall Setup/Cleanup-Labour | \$ 26,179 | \$ 25,666 | \$ 513 | 2.00% | \$ 6,479 | \$ 4,234 | \$ 3,394 |
| 164 5-738-0031-4150 | SCC Upper Hall Setup/Cleanup-Materials & Supplies | \$ 1,108 | \$ 1,089 | \$ 19 | 1.73% | \$ 119 | \$ 1,705 | \$ - |
| 5-738-0032-1140 | Labour | \$ - | \$ - | \$ - | 0.00% | \$ 3,188 | \$ 1,749 | \$ 1,978 |
| | Total | \$ 27,287 | \$ 26,755 | \$ 532 | 1.99% | \$ 9,785 | \$ 5,939 | \$ 5,372 |
| SCC Upper Hall Bar | | | | | | | | |
| 165 5-738-0032-4150 | SCC Upper Hall Bar-Materials & Supplies | \$ 1,457 | \$ 1,433 | \$ 25 | 1.73% | \$ 150 | \$ 648 | \$ 1,024 |
| 166 5-738-0032-4160 | SCC Upper Hall Bar-Food Purchases | \$ 795 | \$ 781 | \$ 14 | 1.73% | \$ 44 | \$ 126 | \$ 64 |
| 167 5-738-0032-4170 | SCC Upper Hall Bar-Liquor & Beer Purchases | \$ 10,000 | \$ 8,333 | \$ 1,667 | 20.00% | \$ 16,300 | \$ 14,973 | \$ 6,740 |
| 168 5-738-0032-4180 | SCC Upper Hall Bar-Pop & Mix Purchases | \$ 914 | \$ 899 | \$ 16 | 1.73% | \$ 1,122 | \$ 795 | \$ 321 |
| 169 5-738-0032-4190 | SCC Upper Hall Bar-Bartending | \$ 3,237 | \$ 3,173 | \$ 63 | 2.00% | \$ 3,829 | \$ 4,167 | \$ 2,511 |
| | Total | \$ 16,403 | \$ 14,619 | \$ 1,784 | 12.20% | \$ 21,445 | \$ 20,708 | \$ 10,660 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---|--|------------------|------------------|-----------------|--------------|------------------|------------------|------------------|
| SCC Surface Rental Setup/Cleanup | | | | | | | | |
| 170 5-739-0031-1140 | SCC Surface Renta Setup/Cleanup- Labour | \$ 5,629 | \$ 5,518 | \$ 110 | 2.00% | \$ 719 | \$ 1,420 | \$ 1,585 |
| 171 5-739-0031-4150 | SCC Surface Setup/Cleanup-Materials & Supplies | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| | Total | \$ 5,629 | \$ 5,518 | \$ 110 | 2.00% | \$ 719 | \$ 1,420 | \$ 1,585 |
| SCC Bleachers | | | | | | | | |
| 172 5-740-0041-1140 | SCC Bleachers Maint.-Labour | \$ 2,759 | \$ 2,705 | \$ 54 | 2.00% | \$ 2,664 | \$ 1,395 | \$ 3,109 |
| 173 5-740-0041-4150 | SCC Bleachers Maint.-Materials & Supplies | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| | Total | \$ 2,759 | \$ 2,705 | \$ 54 | 2.00% | \$ 2,664 | \$ 1,395 | \$ 3,109 |
| SCC Locker Room Maint. | | | | | | | | |
| 174 5-740-0043-1140 | SCC Locer Room Maint.-Labour | \$ 16,555 | \$ 16,230 | \$ 325 | 2.00% | \$ 15,615 | \$ 16,095 | \$ 9,638 |
| 175 5-740-0043-4150 | SCC Locker Room Maint.-Materials & Supplies | \$ - | \$ - | \$ - | 0.00% | \$ 2,082 | \$ 2,614 | \$ 1,037 |
| | Total | \$ 16,555 | \$ 16,230 | \$ 325 | 2.00% | \$ 17,697 | \$ 18,710 | \$ 10,676 |
| SCC Ice Surface Maint. | | | | | | | | |
| 176 5-740-0044-1140 | SCC Ice Surface Maint.-Labour | \$ 51,807 | \$ 50,791 | \$ 1,016 | 2.00% | \$ 28,880 | \$ 27,420 | \$ 20,801 |
| 177 5-740-0044-4150 | SCC Ice Surface Maint.-Materials & Supplies | \$ - | \$ - | \$ - | 0.00% | \$ 2,314 | \$ 2,350 | \$ 1,749 |
| 178 5-740-0044-5630 | SCC Ice Surface Maint.-Contract-R&M | \$ 2,274 | \$ 2,218 | \$ 55 | 2.50% | \$ 720 | \$ - | \$ 2,285 |
| | Total | \$ 54,080 | \$ 53,009 | \$ 1,071 | 2.02% | \$ 31,913 | \$ 29,770 | \$ 24,834 |
| SCC Ice Plant Equipt. | | | | | | | | |
| 179 5-740-0045-1140 | SCC Ice Plant Equipt.-Labour | \$ 226 | \$ 222 | \$ 4 | 2.00% | \$ 3,993 | \$ 4,201 | \$ 3,519 |
| 180 5-740-0045-5600 | SCC Ice Plant Equipt.-M & R Parts (Inventory) | \$ 118 | \$ 111 | \$ 7 | 6.02% | \$ - | \$ - | \$ - |
| 181 5-740-0045-5610 | SCC Ice Plant Equipt.-Fuel & Oil | \$ - | \$ - | \$ - | 0.00% | | \$ - | \$ - |
| 182 5-740-0045-5630 | SCC Ice Plant Equipt.-Contract- Repairs/Maintenance | \$ 5,629 | \$ 5,492 | \$ 137 | 2.50% | \$ 11,692 | \$ 2,436 | \$ 7,817 |
| | Total | \$ 5,974 | \$ 5,825 | \$ 148 | 2.55% | \$ 15,685 | \$ 6,637 | \$ 11,336 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------------------|--|-------------------|-------------------|------------------|--------------|-------------------|-------------------|-------------------|
| SCC Ice Conditioner | | | | | | | | |
| 181 5-740-0046-1140 | SCC Ice Conditioner-Labour | \$ 563 | \$ 552 | \$ 11 | 2.00% | \$ 609 | \$ 564 | \$ 486 |
| 182 5-740-0046-5600 | SCC Ice Conditioner-M&R Parts (Inventory) | \$ - | \$ - | \$ - | 0.00% | \$ 2,804 | \$ 51 | \$ 176 |
| 183 5-740-0046-5610 | SCC Ice Conditioner-Fuel & Oil | \$ 3,927 | \$ 3,927 | \$ - | 0.00% | \$ 4,141 | \$ 4,112 | \$ 2,683 |
| 184 5-740-0046-5630 | SCC Ice Conditioner-Contract- Repairs/Maintenance | \$ 1,126 | \$ 1,098 | \$ 27 | 2.50% | \$ 1,481 | \$ 1,079 | \$ 2,792 |
| | Total | \$ 5,615 | \$ 5,577 | \$ 38 | 0.69% | \$ 9,035 | \$ 5,806 | \$ 6,136 |
| SCC Other Equipt. | | | | | | | | |
| 185 5-740-0050-1140 | SCC Other Equipt.-Labour | \$ 1,352 | \$ 1,325 | \$ 27 | 2.00% | \$ 140 | \$ - | \$ - |
| 186 5-740-0050-4150 | SCC Other Equipt.-Materials & Supplies | \$ 2,216 | \$ 2,179 | \$ 38 | 1.73% | \$ 3,372 | \$ 2,907 | \$ 184 |
| 187 5-740-0050-5610 | SCC Other Equipt.-Fuel & Oil | \$ - | \$ - | \$ - | 0.00% | \$ 383 | \$ - | \$ - |
| 188 5-740-0050-5630 | SCC Other Equipt.-R&M/Water Treatment | \$ 11,410 | \$ 11,132 | \$ 278 | 2.50% | \$ 11,145 | \$ - | \$ - |
| | Total | \$ 14,979 | \$ 14,636 | \$ 343 | 2.34% | \$ 15,040 | \$ 2,907 | \$ - |
| | Total Expenses-Pakenham Arena | \$ 327,517 | \$ 317,211 | \$ 10,306 | 3.25% | \$ 252,097 | \$ 219,640 | \$ 183,712 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------------------------------|---|-------------------|-------------------|-------------------|---------------|-------------------|------------------|-------------------|
| Active Fields & Parks | | | | | | | | |
| 189 5-751-0021-1140 | Active Fields & Parks-Labour | \$ 18,113 | \$ 37,627 | \$ (19,514) | -51.86% | \$ 18,149 | \$ 12,447 | \$ 21,126 |
| 190 5-751-0021-4110 | Active Fields & Parks-Hydro | \$ 4,583 | \$ 4,471 | \$ 112 | 2.50% | \$ 431 | \$ - | \$ 3,535 |
| 191 5-751-0021-4115 | Active Fields & Parks-Heating | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 192 5-751-0021-4120 | Active Fields & Parks-Water | \$ 21,178 | \$ 20,661 | \$ 517 | 2.50% | \$ 10,662 | \$ - | \$ 21,383 |
| | Active Fields & Parks-Materials & Supplies | \$ 29,288 | \$ 28,790 | \$ 498 | 1.73% | \$ 2,186 | \$ - | \$ 13,631 |
| 193 5-751-0021-4150 | Active Fields & Parks-Advertising | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 194 5-751-0021-5170 | Active Fields & Parks-Insurance | \$ 20,549 | \$ 17,869 | \$ 2,680 | 15.00% | \$ 14,233 | \$ - | \$ 10,285 |
| 195 5-751-0021-5240 | Active Fields & Parks-Contract-Repairs/Maintenance | \$ 30,000 | \$ 23,500 | \$ 6,500 | 27.66% | \$ 23,609 | \$ - | \$ 12,020 |
| | Total Active Fields & Parks | \$ 123,710 | \$ 132,918 | \$ (9,207) | -6.93% | \$ 69,272 | \$ 12,447 | \$ 81,979 |
| Passive Fields & Parks | | | | | | | | |
| 197 5-753-0021-1140 | Passive Fields & Parks-Labour | \$ 93,276 | \$ 91,447 | \$ 1,829 | 2.00% | \$ 91,011 | \$ 70,135 | \$ 73,423 |
| | Passive Fields & Parks-Materials & Supplies | \$ 12,583 | \$ 12,369 | \$ 214 | 1.73% | \$ 161 | \$ - | \$ 10,750 |
| 198 5-753-0021-4150 | Passive Fields & Parks-Contract-Repairs/Maintenance | \$ 49,922 | \$ 48,705 | \$ 1,218 | 2.50% | \$ 32,597 | \$ 4,993 | \$ 22,077 |
| | Total Passive Fields & Parks | \$ 155,781 | \$ 152,521 | \$ 3,261 | 2.14% | \$ 123,768 | \$ 75,128 | \$ 106,250 |
| Vehicles & Equipment | | | | | | | | |
| 200 5-755-0023-1140 | Vehicles and Equipment-Labour | \$ 10,303 | \$ 10,101 | \$ 202 | 2.00% | \$ 6,618 | \$ 2,949 | \$ 4,566 |
| 201 5-755-0023-5240 | Vehicles and Equipment-Insurance | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| | Vehicles and Equipment-M & R Parts (Inventory) | \$ 7,951 | \$ 7,500 | \$ 451 | 6.02% | \$ 428 | \$ - | \$ 6,252 |
| 202 5-755-0023-5600 | Vehicles and Equipment-Fuel & Oil | \$ 14,211 | \$ 14,211 | \$ - | 0.00% | \$ 12,814 | \$ 8,833 | \$ 17,603 |
| 203 5-755-0023-5610 | Vehicles and Equipment-Licenses | \$ 606 | \$ 591 | \$ 15 | 2.50% | \$ 265 | \$ 265 | \$ 265 |
| 204 5-755-0023-5620 | Vehicles and Equipment-Contract-Repairs/Maintenance | \$ 679 | \$ 662 | \$ 17 | 2.50% | \$ 1,745 | \$ - | \$ 3,086 |
| 205 5-755-0023-5630 | | | | | | | | |
| | Total Vehicles & Equipment | \$ 33,750 | \$ 33,066 | \$ 685 | 2.07% | \$ 21,870 | \$ 12,047 | \$ 31,772 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------------------------|---|------------------|------------------|-------------------|----------------|-----------------|-----------------|-----------------|
| Adult Dance | | | | | | | | |
| 206 5-758-A135-5165 | Instruction Costs | \$ 3,231 | \$ 3,167 | \$ 63 | 2.00% | \$ 900 | \$ 1,500 | \$ 1,950 |
| 207 5-758-A135-5170 | Advertising | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| | Total | \$ 3,231 | \$ 3,167 | \$ 63 | 2.00% | \$ 900 | \$ 1,500 | \$ 1,950 |
| Babysitting Course | | | | | | | | |
| 208 5-758-A145-4150 | Babysitting Course-Materials & Supplies | \$ 407 | \$ 400 | \$ 7 | 1.73% | | \$ 312 | \$ 319 |
| 209 5-758-A145-5165 | Babysitting Course-Instruction Costs | \$ 538 | \$ 528 | \$ 11 | 2.00% | \$ 400 | \$ 600 | \$ 400 |
| 210 5-758-A145-5170 | Babysitting Course-Advertising | \$ - | \$ - | \$ - | 0.00% | | | \$ - |
| | Total | \$ 946 | \$ 928 | \$ 17 | 1.88% | \$ 400 | \$ 912 | \$ 719 |
| Other Programs-Almonte | | | | | | | | |
| 211 5-758-A180-4150 | Other Programs-Materials & Supplies | \$ 1,108 | \$ 1,089 | \$ 19 | 1.73% | \$ 1,918 | \$ 1,043 | \$ 144 |
| 212 5-758-A180-5170 | Other Programs-Advertising | \$ 1,104 | \$ 1,077 | \$ 27 | 2.50% | \$ 47 | \$ 8 | \$ 2,057 |
| | Total | \$ 2,212 | \$ 2,166 | \$ 46 | 2.11% | \$ 1,965 | \$ 1,051 | \$ 2,201 |
| Swimming Program | | | | | | | | |
| 213 5-758-A240-1135 | Beach improvements | \$ 4,000 | \$ 9,933 | \$ (5,933) | -59.73% | | \$ - | \$ - |
| 214 5-758-A240-4150 | Swimming Program-Materials & Supplies | \$ 3,000 | \$ 6,536 | \$ (3,536) | -54.10% | \$ 2,018 | \$ 5,180 | \$ 995 |
| 215 5-758-A240-5170 | Swimming Program-Advertising | \$ 108 | \$ 106 | \$ 3 | 2.50% | \$ 98 | \$ 90 | \$ - |
| | Total | \$ 7,108 | \$ 16,574 | \$ (9,466) | -57.11% | \$ 2,116 | \$ 5,270 | \$ 995 |
| Summer Camp Program - NEW | | | | | | | | |
| 216 5-758-A250-1135 | Camp Program-Salaries & Wages-Camp Counsellor | \$ 15,300 | \$ 15,000 | \$ 300 | 2.00% | | | |
| 217 5-758-A250-4150 | Camp Program-Materials & Supplies | \$ 12,208 | \$ 12,000 | \$ 208 | 1.73% | | | |
| 218 5-758-A250-5166 | Camp Program - Field Trips | \$ 2,050 | \$ 2,000 | \$ 50 | 2.50% | | | |
| 219 5-758-A250-5170 | Camp Program-Advertising | \$ 1,025 | \$ 1,000 | \$ 25 | 2.50% | | | |
| | Total | \$ 30,583 | \$ 30,000 | \$ 583 | 1.94% | \$ - | \$ - | \$ - |
| | Total Programs-Almonte | \$ 44,079 | \$ 52,836 | \$ (8,757) | -16.57% | \$ 5,381 | \$ 8,733 | \$ 5,865 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------------------------------|--|------------------|------------------|---------------|--------------|------------------|------------------|------------------|
| Recreation Hockey | | | | | | | | |
| 220 5-758-P130-4150 | Recreation Hockey Program-Materials & Supplies | \$ 543 | \$ 534 | \$ 9 | 1.73% | \$ 533 | \$ 520 | \$ - |
| 221 5-758-P130-5170 | Recreation Hockey Program-Advertising | \$ 108 | \$ 106 | \$ 3 | 2.50% | \$ - | \$ - | \$ - |
| | Total | \$ 651 | \$ 640 | \$ 12 | 1.86% | \$ 533 | \$ 520 | \$ - |
| Soccer Program | | | | | | | | |
| 218 5-758-P135-4150 | Soccer Program-Materials & Supplies | \$ 3,259 | \$ 3,204 | \$ 55 | 1.73% | \$ 3,779 | \$ 3,833 | \$ 4,333 |
| Other Programs-Pakenham | | | | | | | | |
| 219 5-758-P140-4150 | Other Programs-Materials & Supplies | \$ 4,179 | \$ 4,108 | \$ 71 | 1.73% | \$ 11,093 | \$ 720 | \$ 3,135 |
| | Total Programs-Pakenham | \$ 8,089 | \$ 7,951 | \$ 138 | 1.74% | \$ 15,405 | \$ 5,073 | \$ 7,468 |
| Canada Day | | | | | | | | |
| 220 5-759-A190-1140 | Canada Day-Labour | \$ 1,655 | \$ 1,623 | \$ 32 | 2.00% | \$ 210 | \$ - | \$ - |
| 221 5-759-A190-4150 | Canada Day-Materials & Supplies | \$ 16,715 | \$ 16,430 | \$ 284 | 1.73% | \$ 23,784 | \$ 11,641 | \$ 18,116 |
| 222 5-759-A190-5170 | Canada Day-Advertising | \$ 2,705 | \$ 2,639 | \$ 66 | 2.50% | \$ 1,112 | \$ - | \$ - |
| | Total | \$ 21,075 | \$ 20,693 | \$ 383 | 1.85% | \$ 23,784 | \$ 12,962 | \$ 18,116 |
| Light up the Night | | | | | | | | |
| 223 5-759-A200-1140 | Light up the Night-Labour | \$ 552 | \$ 541 | \$ 11 | 2.00% | \$ 327 | \$ 300 | \$ 403 |
| 224 5-759-A200-4150 | Light up the Night-Materials & Supplies | \$ 18,055 | \$ 17,748 | \$ 307 | 1.73% | \$ 18,684 | \$ 17,319 | \$ 18,645 |
| 225 5-759-A200-5170 | Light up the Night-Advertising | \$ 1,082 | \$ 1,056 | \$ 26 | 2.50% | \$ 546 | \$ 723 | \$ 783 |
| | Total | \$ 19,689 | \$ 19,344 | \$ 344 | 1.78% | \$ 19,557 | \$ 18,342 | \$ 19,831 |
| Santa Claus Parade | | | | | | | | |
| 226 5-759-A210-1140 | Santa Claus Parade-Labour | \$ 386 | \$ 379 | \$ 8 | 2.00% | \$ 25 | \$ - | \$ - |
| 227 5-759-A210-4150 | Santa Claus Parade-Materials & Supplies | \$ 1,045 | \$ 1,027 | \$ 18 | 1.73% | \$ 245 | \$ - | \$ 600 |
| 228 5-759-A210-5170 | Santa Claus Parade-Advertising | \$ 541 | \$ 528 | \$ 13 | 2.50% | \$ 546 | \$ - | \$ 2,342 |
| | Total | \$ 1,972 | \$ 1,933 | \$ 39 | 1.99% | \$ 816 | \$ - | \$ 2,942 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--|-------------------------------------|------------------|------------------|-------------------|-----------------|------------------|------------------|------------------|
| Other Events-Almonte | | | | | | | | |
| 229 5-759-A220-1140 | Other Events-Labour | \$ 2,207 | \$ 2,164 | \$ 43 | 2.00% | \$ 2,208 | \$ 2,409 | \$ 333 |
| 230 5-759-A220-4150 | Other Events-Materials & Supplies | \$ 11,190 | \$ 11,000 | \$ 190 | 1.73% | \$ 4,438 | \$ 8,279 | \$ 2,029 |
| | Total | \$ 13,398 | \$ 13,164 | \$ 234 | 1.77% | \$ 6,646 | \$ 10,688 | \$ 2,362 |
| Community Open House(s) Fall & Spring | | | | | | | | |
| 231 5-759-A230-1140 | MM at a Glance-Labour | \$ 510 | \$ 500 | \$ 10 | 2.00% | \$ | \$ 165 | \$ - |
| 232 5-759-A230-4150 | MM at a Glance-Materials & Supplies | \$ 305 | \$ 300 | \$ 5 | 1.73% | \$ | \$ 66 | \$ - |
| 233 5-759-A230-5170 | MM at a Glance-Advertising | \$ 3,075 | \$ 3,000 | \$ 75 | 2.50% | \$ 676 | \$ 720 | \$ 333 |
| | Total | \$ 3,890 | \$ 3,800 | \$ 90 | 2.37% | \$ 676 | \$ 951 | \$ 333 |
| 234 5-759-A260-4150 | Volunteer Appreciation Event | \$ 1,084 | \$ 1,058 | \$ 26 | 2.50% | \$ 1,351 | \$ (50) | |
| Seniors Expo | | | | | | | | |
| 235 5-759-A240-1140 | Labour | \$ - | \$ 500 | \$ (500) | -100.00% | | | |
| 236 5-759-A240-4150 | Materials & Supplies | \$ - | \$ 1,500 | \$ (1,500) | -100.00% | | | |
| 237 5-759-A240-5170 | Advertising | \$ - | \$ 2,000 | \$ (2,000) | -100.00% | | | |
| | Total | \$ - | \$ 4,000 | \$ (4,000) | -100.00% | \$ - | | |
| | Total Events-Almonte | \$ 61,108 | \$ 63,993 | \$ (2,884) | -4.51% | \$ 52,830 | \$ 42,893 | \$ 43,584 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|------------------------------|---|------------------|------------------|---------------|--------------|-----------------|------------------|-----------------|
| St. Pat's Dance | | | | | | | | |
| 238 5-759-P150-1140 | St. Pat's Dance-Labour | \$ 110 | \$ 108 | \$ 2 | 2.00% | \$ 80 | \$ - | \$ - |
| 239 5-759-P150-4150 | St. Pat's Dance-Materials & Supplies | \$ 2,716 | \$ 2,670 | \$ 46 | 1.73% | \$ 1,966 | \$ 135 | \$ - |
| 240 5-759-P150-5170 | St. Pat's Dance-Advertising | \$ 541 | \$ 528 | \$ 13 | 2.50% | \$ | \$ 652 | \$ - |
| | Total | \$ 3,368 | \$ 3,306 | \$ 62 | 1.86% | \$ 2,046 | \$ | \$ - |
| Canada Day | | | | | | | | |
| 241 5-759-P165-1140 | Canada Day-Labour | \$ 717 | \$ 703 | \$ 14 | 2.00% | \$ 259 | \$ 425 | \$ 316 |
| 242 5-759-P165-4150 | Canada Day-Materials & Supplies | \$ 8,692 | \$ 8,544 | \$ 148 | 1.73% | \$ 6,632 | \$ 18,672 | \$ 6,535 |
| 243 5-759-P165-5170 | Canada Day-Advertising | \$ 1,623 | \$ 1,584 | \$ 40 | 2.50% | \$ | \$ - | \$ - |
| | Total | \$ 11,032 | \$ 10,831 | \$ 201 | 1.86% | \$ 6,891 | \$ 19,097 | \$ 6,852 |
| Santa Claus Parade | | | | | | | | |
| 244 5-759-P180-1140 | Santa Claus Parade-Labour | \$ 276 | \$ 271 | \$ 5 | 2.00% | \$ | \$ - | \$ 48 |
| 245 5-759-P180-4150 | Santa Claus Parade-Materials & Supplies | \$ 1,045 | \$ 1,027 | \$ 18 | 1.73% | \$ 222 | \$ 2,932 | \$ 322 |
| 246 5-759-P180-5170 | Santa Claus Parade-Advertising | \$ 1,082 | \$ 1,056 | \$ 26 | 2.50% | \$ 588 | \$ 693 | \$ - |
| | Total | \$ 2,403 | \$ 2,353 | \$ 50 | 2.11% | \$ 810 | \$ 3,625 | \$ 370 |
| Other Events-Pakenham | | | | | | | | |
| 247 5-759-P190-1140 | Other Events-Labour | \$ 497 | \$ 487 | \$ 10 | 2.00% | \$ 39 | \$ 1,027 | \$ 561 |
| 248 5-759-P190-4150 | Other Events-Materials & Supplies | \$ 2,612 | \$ 2,567 | \$ 44 | 1.73% | \$ 840 | \$ 11,840 | \$ 1,085 |
| 249 5-759-P190-5170 | Other Events-Advertising | \$ 271 | \$ 264 | \$ 7 | 2.50% | \$ | \$ - | \$ - |
| | Total | \$ 3,379 | \$ 3,318 | \$ 61 | 1.83% | \$ 879 | \$ 12,867 | \$ 1,646 |
| | Total Events-Pakenham | \$ 20,181 | \$ 19,808 | \$ 373 | 1.88% | \$ | \$ 35,589 | \$ 8,867 |

| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|----------------------------------|---|---------------------|---------------------|--------------------|----------------|---------------------|---------------------|---------------------|
| Other Recreation Expenses | | | | | | | | |
| 250 5-760-0035-2026 | Youth Centre | \$ 36,100 | \$ 35,000 | \$ 1,100 | 3.14% | \$ 39,388 | \$ 26,870 | \$ 28,741 |
| 251 5-760-0035-2027 | MVTM | \$ 74,309 | \$ 74,309 | \$ - | 0.00% | \$ 74,309 | \$ 72,145 | \$ 70,730 |
| | Carebridge Community Support - home support | | | | | | | |
| 252 5-760-0035-2028 | support | \$ - | \$ 3,500 | \$ (3,500) | -100.00% | \$ 3,500 | \$ 3,500 | \$ 3,500 |
| 253 5-760-0035-2030 | Public Skating Monitors | \$ 3,173 | \$ 3,173 | \$ - | 0.00% | \$ - | \$ 1,735 | \$ 2,788 |
| 254 5-760-0035-2031 | Appleton Museum | \$ 28,697 | \$ 28,697 | \$ - | 0.00% | \$ 28,697 | \$ 27,861 | \$ 27,315 |
| | Conservation Authority for Mill of Kintail | | | | | | | |
| 255 5-760-0035-2032 | Museums | \$ 13,081 | \$ 13,081 | \$ - | 0.00% | \$ 13,081 | \$ 6,350 | \$ 6,230 |
| | Conservation Authority for Mill of Kintail | | | | | | | |
| 256 5-760-0035-2033 | Museums (combine) | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ 6,350 | \$ 6,230 |
| 257 5-760-0035-2034 | Carebridge Community Support | | \$ 10,000 | \$ (10,000) | -100.00% | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| 258 5-760-0035-2036 | Ramsay Recreation Facility Grant | | \$ 20,000 | \$ (20,000) | -100.00% | \$ 20,750 | \$ 19,500 | \$ 20,000 |
| | Total | \$ 155,360 | \$ 187,760 | \$ (32,400) | -17.26% | \$ 189,725 | \$ 174,311 | \$ 175,535 |
| Bicentennial Celebrations | | | | | | | | |
| 260 5-760-0035-4150 | Materials and Supplies | \$ - | \$ - | \$ - | 0.00% | \$ (33,814) | \$ 37,927 | \$ 3,173 |
| | Total | \$ - | \$ - | \$ - | 0.00% | \$ (33,814) | \$ - | \$ 3,173 |
| | Total Expenditures | \$ 2,212,880 | \$ 2,245,828 | \$ (32,947) | -1.47% | \$ 1,850,574 | \$ 1,703,491 | \$ 1,587,259 |
| | Net Curling Fund | \$ 86,794 | \$ 42,721 | \$ 44,073 | 103.16% | \$ 21,479 | \$ 21,479 | |
| | Net Recreation Fund | \$ 0 | \$ 0 | \$ (0) | 0.00% | \$ (115,310) | \$ (107,647) | \$ (66,012) |

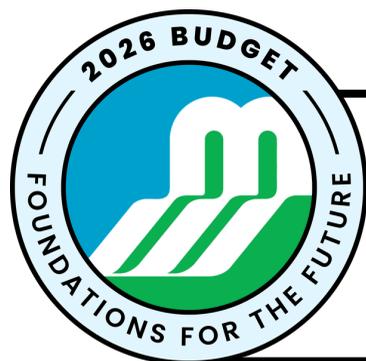
CURLING
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Budget | 2023 Actual | 2022 Actual |
|-------------------------------------|-----------------|---|--------------------|--------------------|-------------------|---------------|---------------------|--------------------|--------------------|
| Revenues | | | | | | | | | |
| Food/Liquor | | | | | | | | | |
| 1 | 6-105-1058-0761 | Beverage Sales | \$ (50,000) | \$ (40,710) | \$ (9,290) | 22.82% | \$ (71,369) | \$ (54,990) | \$ (39,460) |
| 2 | 6-105-1058-0762 | Food Sales | | | \$ - | 0.00% | | | \$ - |
| Total | | | \$ (50,000) | \$ (40,710) | \$ (9,290) | 22.82% | \$ (71,369) | \$ (54,990) | \$ (39,460) |
| Rental Revenues | | | | | | | | | |
| 3 | 6-105-1058-C101 | Curling Lounge Rental | \$ (1,173) | \$ (1,145) | \$ (29) | 2.50% | \$ (873) | \$ (726) | \$ (1,273) |
| 4 | 6-105-1058-C103 | Curling Surface Rental | \$ (1,475) | \$ (1,439) | \$ (36) | 2.50% | \$ - | \$ - | \$ - |
| 5 | 6-105-1058-C104 | Curling Surface Bar Proceeds | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| 6 | 6-105-1058-C105 | Curling Ice Rental-Curling Club | \$ (35,600) | \$ (35,600) | \$ - | 0.00% | \$ (38,672) | \$ (35,069) | \$ (28,456) |
| 7 | 6-105-1058-C109 | Curling Rink Advertising | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| Total | | | \$ (38,249) | \$ (38,184) | \$ (65) | 0.17% | \$ (39,545) | \$ (35,795) | \$ (29,729) |
| Total Revenues | | | \$ (88,249) | \$ (78,894) | \$ (9,354) | 11.86% | \$ (110,914) | \$ (90,786) | \$ (69,188) |
| Expenditures | | | | | | | | | |
| Curling General Expenses | | | | | | | | | |
| 8 | 6-741-0021-5150 | Curling General Exp.-Other Professional Fees | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ 460 |
| 9 | 6-741-0021-5240 | Curling General Exp.-Insurance (Building Etc.) | \$ 24,285 | \$ 21,117 | \$ 3,168 | 15.00% | \$ 16,631 | \$ 14,300 | \$ 10,730 |
| 10 | 6-741-0032-4110 | Curling General Exp.Hydro | \$ 37,875 | \$ 36,951 | \$ 924 | 2.50% | \$ 26,788 | \$ 22,427 | \$ 29,369 |
| 11 | 6-741-0032-4115 | Curling General Exp.-Heating | \$ 4,329 | \$ 4,223 | \$ 106 | 2.50% | \$ 1,515 | \$ 1,356 | \$ 3,762 |
| 12 | 6-741-0032-4120 | Curling General Exp.-Water | \$ 893 | \$ 871 | \$ 22 | 2.50% | \$ 4,233 | \$ 3,492 | \$ 1,707 |
| 13 | 6-741-0032-6200 | Curling - Long Term Debt | \$ 48,065 | \$ - | \$ 48,065 | 100.00% | \$ - | \$ - | \$ - |
| Total | | | \$ 115,446 | \$ 63,163 | \$ 52,283 | 82.78% | \$ 49,167 | \$ 41,575 | \$ 46,029 |
| Curling Misc. Maint. | | | | | | | | | |
| 14 | 6-741-0034-1140 | Curling Misc. Maint.-Labour | \$ 107 | \$ 105 | \$ 2 | 2.00% | \$ 102 | \$ 5,150 | \$ 4,521 |
| Curling Lounge Setup/Cleanup | | | | | | | | | |
| 15 | 6-742-0031-1140 | Curling Lounge Setup/Cleanup-Labour | \$ - | \$ - | \$ - | 0.00% | \$ 2,623 | \$ 2,353 | \$ 2,008 |
| 16 | 6-742-0031-4150 | Curling Lounge Setup/Cleanup-Materials & Supplies | \$ - | \$ - | \$ - | 0.00% | \$ - | \$ - | \$ - |
| Total | | | \$ - | \$ - | \$ - | 0.00% | \$ 2,623 | \$ - | \$ 2,008 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Budget | 2023 Actual | 2022 Actual |
|--|-----------------|--|-------------------|-------------------|------------------|----------------|-------------------|-------------------|-------------------|
| Curling Ice Rental Lounge Maint. | | | | | | | | | |
| 17 | 6-745-0042-1140 | Curling Ice Rental Lounge Maint.-Labour | \$ 16,396 | \$ 16,074 | \$ 321 | 2.00% | \$ 2,369 | \$ 3,138 | \$ 7,020 |
| 18 | 6-745-0042-4150 | Curling Ice Rental Lounge Maint.-M&S | \$ 1,630 | \$ 1,602 | \$ 28 | 1.73% | \$ 1,299 | \$ 698 | \$ 445 |
| 19 | 6-745-0042-5630 | Curling Ice Rental Lounge Maint.-Contract R&M | \$ 2,705 | \$ 2,639 | \$ 66 | 2.50% | \$ 6,253 | \$ 6,630 | \$ 2,173 |
| | | Total | \$ 20,731 | \$ 20,316 | \$ 415 | 2.04% | \$ 9,921 | \$ 10,466 | \$ 9,638 |
| Curling Ice Rental Locker Maint. | | | | | | | | | |
| 20 | 6-745-0043-1140 | Curling Ice Rental Locker Maint.-Labour | \$ 3,279 | \$ 3,215 | \$ 64 | 2.00% | \$ 2,116 | \$ 1,943 | \$ 3,425 |
| 21 | 6-745-0043-4150 | Curling Ice Rental Locker Maint.-M&S | \$ 435 | \$ 427 | \$ 7 | 1.73% | \$ | \$ 1,993 | \$ - |
| | | Total | \$ 3,714 | \$ 3,642 | \$ 72 | 1.97% | \$ 2,116 | \$ 3,936 | \$ 3,425 |
| Curling Ice Rental Surface Maint. | | | | | | | | | |
| 22 | 6-745-0044-1140 | Curling Ice Rental Surface Maint.-Labour | \$ 557 | \$ 547 | \$ 11 | 2.00% | \$ 1,496 | \$ 800 | \$ 2,280 |
| 23 | 6-745-0044-4150 | Curling Ice Rental Surface Maint.-M&S | \$ 1,521 | \$ 1,495 | \$ 26 | 1.73% | \$ 251 | \$ 5,924 | \$ 4,086 |
| 24 | 6-745-0044-5630 | Curling Ice Rental Surface Maint.-Contract R&M | \$ - | \$ - | \$ - | 0.00% | | \$ | \$ - |
| | | Total | \$ 2,078 | \$ 2,042 | \$ 37 | 1.80% | \$ 1,747 | \$ 6,724 | \$ 6,365 |
| Curling Ice Plant | | | | | | | | | |
| 25 | 6-745-0045-1140 | Curling Ice Plant-Labour | \$ - | \$ - | \$ - | 0.00% | \$ 1,576 | \$ 142 | \$ 102 |
| 26 | 6-745-0045-5600 | Curling Ice Plant-M & R Parts (Inventory) | \$ - | \$ - | \$ - | 0.00% | \$ | \$ - | \$ 15 |
| 27 | 6-745-0045-5630 | Curling Ice Plant-Contract-Repairs/Maintenance | \$ 2,164 | \$ 2,112 | \$ 53 | 2.50% | \$ | \$ 2,167 | \$ (303) |
| | | Total | \$ 2,164 | \$ 2,112 | \$ 53 | 2.50% | \$ 1,576 | \$ 2,309 | \$ (186) |
| Curling Bar | | | | | | | | | |
| 28 | 6-761-0032-1140 | Curling Bar-Labour | \$ 12,859 | \$ 12,607 | \$ 252 | 2.00% | \$ 22,385 | \$ 18,848 | \$ 13,720 |
| 29 | 6-761-0032-2040 | Curling Bar-Employee Benefits | \$ 492 | \$ 482 | \$ 10 | 2.00% | \$ 1,677 | \$ 1,308 | \$ 862 |
| 30 | 6-761-0032-3140 | Curling Bar-Other M & S | \$ 109 | \$ 107 | \$ 2 | 1.73% | \$ | \$ - | \$ - |
| 31 | 6-761-0032-4160 | Curling Bar-Food Purchases | \$ 1,195 | \$ 1,175 | \$ 20 | 1.73% | \$ 663 | \$ 169 | \$ 74 |
| 32 | 6-761-0032-4170 | Curling Bar-Liquor & Beer Purchases | \$ 15,210 | \$ 14,952 | \$ 259 | 1.73% | \$ 36,922 | \$ 24,534 | \$ 17,296 |
| 33 | 6-761-0032-4180 | Curling Bar-Pop & Mix Purchases | \$ 761 | \$ 748 | \$ 13 | 1.73% | \$ 3,494 | \$ 2,576 | \$ 1,200 |
| 34 | 6-761-0032-5300 | Curling Bar-Misc. Equipment Expense | \$ 177 | \$ 167 | \$ 10 | 6.02% | \$ | \$ 140 | \$ - |
| | | Total | \$ 30,803 | \$ 30,237 | \$ 566 | 1.87% | \$ 65,141 | \$ 47,575 | \$ 33,153 |
| Total Expenditures | | | \$ 175,043 | \$ 121,615 | \$ 53,427 | 43.93% | \$ 132,393 | \$ 117,734 | \$ 104,952 |
| Net Curling Fund | | | \$ 86,794 | \$ 42,721 | \$ 44,073 | 103.16% | \$ 21,479 | \$ 26,949 | \$ 35,764 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|---|-------------------|----------------------------|------------------------|-------------------|------------------------|-------------------|------------------|-------------|-------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | PARKS & RECREATION | | | | | | | | | |
| 48 | 2-711-0711-1891 | Mulch/retaining wall work (Appleton Bay Park) | \$ 20,000 | | | \$ - | | | | | \$ 20,000 |
| 49 | 2-711-0711-1892 | Paving work (John Levi Community Centre) | \$ 30,000 | | | \$ - | | | | | \$ 30,000 |
| 50 | 2-711-0711-1893 | Tractor Pakenham | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| 51 | 2-711-0711-1894 | Booking (online booking system) Hall-Rentals/ice bookings | \$ 50,000 | | | | | | | | \$ 50,000 |
| 52 | 2-711-0711-1895 | Hot Water Tank (John Levi Community Centre) | \$ 17,000 | | | | | | | | \$ 17,000 |
| 53 | 2-711-0711-1896 | Almonte Lawn Bowling Club - lawn bowling green covering | \$ 24,000 | | | \$ - | | | \$ 12,000 | | \$ 12,000 |
| 54 | 2-711-0711-1897 | Floor Autoscrubber- John Levi Community Centre | \$ 15,000 | | | | | | | | \$ 15,000 |
| 55 | 2-711-0711-1898 | Almonte Tennis Courts Rehabilitation | \$ 430,000 | | | | | \$ 430,000 | | | \$ - |
| 56 | 2-711-0711-1899 | Almonte Volleyball courts (Gemmill Park) | \$ 10,000 | | | \$ - | | | \$ 5,000 | | \$ 5,000 |
| 57 | 2-711-0711-1900 | Almonte Dog park upgrades to park | \$ 15,000 | | | \$ - | | | | | \$ 15,000 |
| 58 | 2-711-0711-1901 | Almonte Curling Club Defibrillator | \$ 3,000 | | | | | | | | \$ 3,000 |
| 59 | 2-711-0711-1902 | Cedar Hill School House - Window Replacements | \$ 2,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,500 |
| 60 | 2-711-0711-1903 | John Levi Community Centre - Accessibility | \$ 10,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,000 |
| 61 | 2-711-0711-1904 | John Levi Community Centre - Roof | \$ 55,000 | \$ - | \$ - | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 62 | 2-711-0711-1905 | John Levi Community Centre - Railing Safety | \$ 18,000 | \$ - | \$ - | \$ 18,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 63 | 2-711-0711-1906 | 5 Span Park (Pakenham) upgrades | \$ 30,000 | | | \$ 30,000 | | | | | \$ - |
| | | TOTAL P & R | \$ 779,500 | \$ - | \$ - | \$ 153,000 | \$ - | \$ 430,000 | \$ 17,000 | \$ - | \$ 179,500 |



Childcare Services

Mississippi Mills Childcare Service (MMCS) has been providing childcare in Mississippi Mills for more than 50 years. It is licensed by the Ministry of Education under the Child Care and Early Years Act, 2014. The service has a total capacity of 379 children, offering full day care, as well as before and after school programs, at four locations across the municipality:

- Full-day care
 - Mississippi Mills Childcare Services (208 State Street)
 - 110 Paterson Street (connected to Holy Name of Mary Catholic School)
- Before and after school programs
 - Holy Name of Mary Catholic School
 - Naismith Memorial Public School
 - R. Tait McKenzie Public School

All MMCS programs are planned and implemented by qualified Early Childhood Educators (ECEs). Specialized services such as ConnectWell and speech therapy are also available for each child's individual needs.

Construction of the new childcare center at 111 Menzie Street (formerly 34 Victoria Street) in Almonte is on budget and on track, with completion expected in September 2026.

Follow along the Childcare Expansion Project progress on our website: www.mississippimills.ca/CEP.

Childcare Waitlist

In February of 2026, Lanark County amalgamated all waitlists from participating Canada-wide Early Learning Child Care (CWELCC) Centres in the county, including Mississippi Mills Childcare Services (MMCS), into one single waitlist.

Through OneList Lanark County, residents can find childcare easier and apply for childcare at participating centres in the county. It is safe, fast and convenient.



2026 Capital Projects

Capital projects for this year include:

- **\$10,500,000** - Mississippi Mills Childcare Centre
- **\$1,286,124** - Program supplies and equipment in coordination with construction



Childcare Services
2026 Budget - Summary

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Budget | 2023 Actual | 2022 Actual |
|--------|-----------------|-----------------------|----------------|----------------|---------------------|--------------|-------------------|------------------|-------------------|
| 1 | 1-611-0611-7200 | Capital | \$ - | \$ - | \$ - | 100% | | \$ - | \$ 80,601 |
| 2 | 1-611-0611-7730 | Transfers to Reserves | \$ - | \$ - | \$ - | 0% | | | \$ - |
| 3 | 1-611-0611-8100 | Municipal Grant | \$ - | \$ - | \$ (131,843) | -100% | \$ 131,843 | \$ 36,492.42 | \$ 132,575 |
| | | | \$ - | \$ - | \$ (131,843) | -100% | \$ 131,843 | \$ 36,492 | \$ 213,176 |

**Childcare Services
2026 Budget**

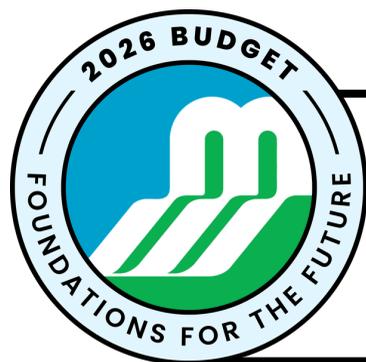
| Line # Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual | |
|-----------------------|-----------------|---|-----------------------|---------------------|--------------|-----------------------|-----------------------|-----------------------|----------------|
| Revenues | | | | | | | | | |
| 1 | 3-105-1058-D102 | Parent Full Fees | \$ (1,004,484) | \$ (889,102) | \$ (115,381) | 13.0% | \$ (1,240,932) | \$ (1,211,006.68) | \$ (1,313,874) |
| 2 | 3-105-1058-D103 | Fee Subsidy-County of Lanark | \$ (403,681) | \$ (340,503) | \$ (63,178) | 18.6% | \$ (984,463) | \$ (846,237.35) | \$ (441,167) |
| 3 | 3-105-1058-D104 | New County Funding | \$ (2,582,622) | \$ (2,255,599) | \$ (327,023) | 14.5% | \$ (194,402) | \$ (1,028,279.95) | \$ (768,426) |
| 4 | 3-105-1058-D105 | Municipal Grant | \$ - | \$ - | \$ - | 0.0% | \$ (131,843) | \$ (36,492.42) | \$ (132,575) |
| 5 | 3-105-1058-D107 | Miscellaneous Revenue | \$ (5,253) | \$ (5,125) | \$ (128) | 2.5% | \$ (6,610) | \$ (8,142.71) | \$ (26,277) |
| 6 | 3-105-1058-D109 | Donations | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ (264.62) | \$ (820) |
| 7 | 3-105-1058-D110 | Reserves | \$ (300,165) | \$ - | \$ (300,165) | 0.0% | \$ - | \$ - | \$ - |
| 8 | 3-105-1058-D111 | DC Reserve Funds | \$ (23,100) | \$ (40,282) | \$ 17,182 | -42.7% | \$ (23,100) | \$ (23,100.00) | \$ (90,678) |
| | 3-105-1058-D113 | CWELCC - Cost Escalation | | | \$ - | 0.0% | \$ (64,381) | | |
| | 3-105-1058-D114 | CWELCC Fee Reduction | | | \$ - | 0.0% | \$ (653,369) | | |
| | 3-105-1058-D115 | ELCC General Operating | | | \$ - | 0.0% | \$ (317,881) | | |
| | 3-105-1058-D116 | General Operating (GO) | | | \$ - | 0.0% | \$ (52,980) | | |
| | 3-105-1058-D117 | Play Based Materials and Supplies | | | \$ - | 0.0% | \$ (10,377) | | |
| | 3-105-1058-D118 | Repairs and Maintenance | | | \$ - | 0.0% | \$ (6,709) | | |
| | 3-105-1058-D119 | Wage Enhancement - Supplemental Grant (WEG) | | | \$ - | 0.0% | \$ (2,784) | | |
| | 3-105-1058-D120 | Wage Enhancement Admin | | | \$ - | 0.0% | \$ (283) | | |
| | 3-105-1058-D121 | Workforce Funding | | | \$ - | 0.0% | \$ (69) | | |
| Total Revenues | | \$ (4,319,305) | \$ (3,530,611) | \$ (788,694) | 22.3% | \$ (3,690,184) | \$ (3,153,524) | \$ (2,773,817) | |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------------|-----------------|-------------------------------|---------------------|---------------------|-------------------|--------------|---------------------|---------------------|---------------------|
| Expenses | | | | | | | | | |
| Salaries & Benefits | | | | | | | | | |
| 9 | 3-621-0012-0001 | Teaching-Full Time | \$ 2,201,953 | \$ 1,830,480 | \$ 371,472 | 20.3% | \$ 1,905,232 | \$ 1,444,947.36 | \$ 1,205,810 |
| 10 | 3-621-0012-0002 | Teaching-Part Time | \$ 443,616 | \$ 318,943 | \$ 124,672 | 39.1% | \$ 449,510 | \$ 555,055.11 | \$ (1,134) |
| 11 | 3-621-0012-0003 | Teaching-Supply | \$ - | \$ - | \$ - | 0.0% | \$ 3,891 | \$ - | \$ 569,971 |
| 12 | 3-621-0012-0004 | cooks with 3rd staff 4 months | \$ 129,983 | \$ 108,513 | \$ 21,470 | 19.8% | \$ 95,327 | \$ 101,252.22 | \$ 79,883 |
| 13 | 3-621-0012-0005 | Cook-Supply | \$ 12,238 | \$ 10,140 | \$ 2,098 | 20.7% | \$ 21,312 | \$ 9,299.04 | \$ 10,779 |
| 14 | 3-621-0012-0006 | Caretaking | \$ 65,532 | \$ 53,435 | \$ 12,097 | 22.6% | \$ 52,882 | \$ 48,257.76 | \$ 38,490 |
| 15 | 3-621-0012-0007 | Maintenance | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 16 | 3-621-0012-0008 | Director | \$ 121,016 | \$ 118,643 | \$ 2,373 | 2.0% | \$ 113,718 | \$ 106,527.52 | \$ 101,864 |
| 17 | 3-621-0012-0009 | Admin Support | \$ 32,967 | \$ 27,316 | \$ 5,652 | 20.7% | \$ - | \$ - | \$ - |
| 18 | 3-621-0013-1170 | Vacation Pay | \$ 12,434 | \$ 10,202 | \$ 2,232 | 21.9% | \$ 26,117 | \$ 22,362.16 | \$ 16,944 |
| 19 | 3-621-0013-2100 | CPP | \$ 209,576 | \$ 171,956 | \$ 37,621 | 21.9% | \$ 144,230 | \$ 124,673.37 | \$ 105,461 |
| 20 | 3-621-0013-2110 | EI | \$ 64,948 | \$ 53,289 | \$ 11,659 | 21.9% | \$ 59,467 | \$ 50,891.04 | \$ 43,318 |
| 21 | 3-621-0013-2120 | Omers | \$ 268,211 | \$ 220,065 | \$ 48,146 | 21.9% | \$ 218,627 | \$ 190,195.71 | \$ 141,004 |
| 22 | 3-621-0013-2130 | Group Insurance | \$ 4,067 | \$ 3,321 | \$ 746 | 22.5% | \$ 17,143 | \$ 14,488.07 | \$ 12,726 |
| 23 | 3-621-0013-2140 | Medical | \$ 118,120 | \$ 96,916 | \$ 21,203 | 21.9% | \$ 66,581 | \$ 45,978.37 | \$ 42,879 |
| 24 | 3-621-0013-2150 | Dental | \$ 33,715 | \$ 27,736 | \$ 5,979 | 21.6% | \$ 32,630 | \$ 20,613.35 | \$ 18,557 |
| 25 | 3-621-0013-2170 | EHT | \$ 57,422 | \$ 47,114 | \$ 10,308 | 21.9% | \$ 51,827 | \$ 45,279.76 | \$ 39,808 |
| 26 | 3-621-0013-2180 | WSIB | \$ 70,656 | \$ 57,973 | \$ 12,683 | 21.9% | \$ 90,981 | \$ 51,480.63 | \$ 51,654 |
| | | Total | \$ 3,846,452 | \$ 3,156,042 | \$ 690,410 | 21.9% | \$ 3,349,475 | \$ 2,831,301 | \$ 2,478,014 |
| Materials & Supplies | | | | | | | | | |
| 27 | 3-631-0020-3100 | Office Supplies | \$ 9,235 | \$ 8,087 | \$ 1,148 | 14.2% | \$ 7,753 | \$ 6,438.32 | \$ 1,693 |
| 28 | 3-631-0020-3140 | Other M & S | \$ - | \$ - | \$ - | 0.0% | \$ 86 | \$ - | \$ 75 |
| 29 | 3-631-0020-3150 | Programs | \$ 49,253 | \$ 43,130 | \$ 6,123 | 14.2% | \$ 31,861 | \$ 31,761.82 | \$ 30,317 |
| 30 | 3-631-0020-3240 | Repairs & Maintenance | \$ 8,779 | \$ 7,688 | \$ 1,091 | 14.2% | \$ 849 | \$ (589.01) | \$ 4,561 |
| 31 | 3-631-0020-3250 | Food (+78 add children) | \$ 207,027 | \$ 133,077 | \$ 73,950 | 55.6% | \$ 160,608 | \$ 139,908.61 | \$ 133,054 |
| 32 | 3-631-0020-3260 | Staff Gift | \$ 1,539 | \$ 1,348 | \$ 191 | 14.2% | \$ 317 | \$ 480.00 | \$ 442 |
| 33 | 3-631-0020-4130 | Equipment | \$ 7,623 | \$ 6,675 | \$ 948 | 14.2% | \$ 8,270 | \$ 9,579.92 | \$ 1,789 |
| 34 | 3-631-0020-4140 | Cleaning | \$ 19,358 | \$ 16,951 | \$ 2,407 | 14.2% | \$ 2,482 | \$ 1,851.92 | \$ 1,774 |
| 35 | 3-631-0020-5260 | Kitchen | \$ 8,619 | \$ 7,548 | \$ 1,072 | 14.2% | \$ 953 | \$ 4,068.95 | \$ 8,966 |
| | | Total | \$ 311,434 | \$ 224,503 | \$ 86,930 | 38.7% | \$ 213,177 | \$ 193,501 | \$ 182,670 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|----------------------------------|---------------------|---------------------|-------------------|--------------|---------------------|---------------------|---------------------|
| | | Services & Rents | | | | | | | |
| 36 | 3-631-0030-4110 | Hydro | \$ 9,135 | \$ 6,291 | \$ 2,844 | 45.2% | \$ 5,079 | \$ 6,528.96 | \$ 4,674 |
| 37 | 3-631-0030-4115 | Heating | \$ 7,972 | \$ 5,490 | \$ 2,482 | 45.2% | \$ 4,160 | \$ 4,707.53 | \$ 4,449 |
| 38 | 3-631-0030-4120 | Water | \$ 5,959 | \$ 4,104 | \$ 1,855 | 45.2% | \$ 2,785 | \$ 4,274.89 | \$ 3,554 |
| 39 | 3-631-0030-5120 | Telephone | \$ 9,268 | \$ 8,076 | \$ 1,192 | 14.8% | \$ 8,948 | \$ 9,630.51 | \$ 11,192 |
| 40 | 3-631-0030-5150 | Other Professional Fees | \$ 9,181 | \$ 6,425 | \$ 2,756 | 42.9% | \$ 11,693 | \$ 9,346.93 | \$ 11,908 |
| 41 | 3-631-0030-5160 | Computer Services Expense | \$ 11,158 | \$ 3,167 | \$ 7,991 | 252.3% | \$ 1,948 | \$ 1,176.79 | \$ 1,349 |
| 42 | 3-631-0030-5161 | Computer Hardware | \$ 5,916 | | \$ 5,916 | 0.0% | | | |
| 43 | 3-631-0030-5180 | Travelling Expense | \$ 4,481 | \$ 3,695 | \$ 786 | 21.3% | \$ 347 | \$ 193.56 | \$ 243 |
| 44 | 3-631-0030-5230 | Conferences | \$ 5,069 | \$ 4,200 | \$ 869 | 20.7% | \$ 7,246 | \$ 11,099.47 | \$ (655) |
| 45 | 3-631-0030-5240 | Insurance (Building Etc.) | \$ 13,586 | \$ 6,498 | \$ 7,088 | 109.1% | \$ 5,117 | \$ 4,400.00 | \$ 3,755 |
| 46 | 3-631-0030-5570 | Bus | \$ 3,454 | \$ 3,025 | \$ 429 | 14.2% | \$ 701 | \$ 1,588.45 | \$ - |
| 47 | 3-631-0030-5630 | Building Equipment & Maintenance | \$ 18,756 | \$ 16,424 | \$ 2,332 | 14.2% | \$ 29,931 | \$ 22,508.38 | \$ 26,452 |
| 48 | 3-631-0030-6120 | Bad Debts & Collection Costs | \$ 1,212 | \$ 1,056 | \$ 156 | 14.8% | | \$ 1,266.26 | \$ - |
| 49 | 3-631-0030-5635 | Lease-CSB | \$ 56,271 | \$ 54,899 | \$ 1,372 | 2.5% | \$ 44,928 | \$ 52,000.00 | \$ 46,212 |
| 50 | 3-631-0030-6100 | Bank Charges | \$ - | | \$ - | 0.0% | \$ 4,650 | | |
| 51 | 3-631-0030-7730 | Transfer to Reserves | | \$ 26,716 | \$ (26,716) | -100.0% | | | |
| | | Total | \$ 161,419 | \$ 150,066 | \$ 11,353 | 7.6% | \$ 127,532 | \$ 128,722 | \$ 113,133 |
| | | Total Expenditures | \$ 4,319,305 | \$ 3,530,611 | \$ 788,694 | 22.3% | \$ 3,690,184 | \$ 3,153,524 | \$ 2,773,817 |
| | | Net Difference | \$ (0) | \$ 0 | \$ 0 | 0.0% | \$ - | \$ - | \$ - |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|--|----------------------|----------------------------|------------------------|-------------|------------------------|---------------------|------------------|-------------|-------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | CHILDCARE | | | | | | | | | |
| 46 | 2-611-0611-0659 | program supplies and equipment in coordination with construction | \$ 1,286,124 | | \$ 1,286,124 | | | | | | \$ - |
| 47 | 2-611-0611-0658 | Mississippi Mills Childcare Centre | \$ 10,500,000 | \$ 2,130,705 | \$ - | \$ - | \$ 3,973,623 | \$ 4,395,672 | \$ - | \$ - | \$ - |
| | | TOTAL CHILDCARE | \$ 11,786,124 | \$ 2,130,705 | \$ 1,286,124 | \$ - | \$ 3,973,623 | \$ 4,395,672 | \$ - | \$ - | \$ - |



Mississippi Mills Public Library

The Mississippi Mills Public Library (MMPL) operates two branches – Almonte (located at 155 High Street) and Pakenham (located at 128 MacFarlane Street). The library's goal is to inspire lifelong learning, provide equitable access to information, advance knowledge and strengthen our community. Their vision is an informed, engaged, creative and connected community.

In late 2025, the MMPL announced that CEO/Chief Librarian **Christine Row** will be joining the Brockville Public Library in Secondment while training incoming CEO/Chief Librarian **Berta Madrigal Abaroa** to lead the MMPL. The library branches are staffed by 14 employees, including two students. The MMPL is governed by a board of trustees, composed of seven to nine individuals (the majority being representatives of the community) and one member of Mississippi Mills Council. Trustees are appointed by Council for a term of four years.

The board's role is to provide a comprehensive and efficient public library services that reflects the community's unique needs. It is an independent body and not a committee of Municipal Council.



Residents can access a wide range of books and media at their fingertips. The MMPL also provides meeting space for the community, Tech Tutor and 3D printing programs, as well as interlibrary loans, a digitization lab and seniors' services, to name just a few.

2026 Capital Projects

The 2026 budget contains **\$74,500** in capital projects for the MMPL, which includes:

- **\$40,000** - Almonte Library - Air Handler Replacement
- **\$12,500** - Almonte Library - Washroom Conversion
- **\$13,000** - Pakenham Library - HVAC Controls
- **\$7,000** - Technology Upgrades
- **\$2,000** - Display Shelving



LIBRARY
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-------------------------------|-----------------|----------------------------------|---------------------|---------------------|--------------------|---------------|---------------------|------------------------|---------------------|
| Revenues | | | | | | | | | |
| Federal Grants | | | | | | | | | |
| 1 | 4-105-1054-0130 | Federal Grant-Summer Student | \$ - | \$ - | \$ - | | \$ (3,187) | \$ (10,542.66) | \$ (10,083) |
| 2 | 4-105-1054-0136 | Summer Student-Pakenham | \$ - | \$ - | \$ - | | | | \$ - |
| | | Total | \$ - | \$ - | \$ - | | \$ (3,187) | \$ (10,542.66) | \$ (10,083) |
| Provincial Grants | | | | | | | | | |
| 3 | 4-105-1055-0115 | Public Operating Grant | \$ (17,888) | \$ (17,888) | \$ - | 0.00% | \$ (17,888) | \$ (17,888.00) | \$ (17,888) |
| 4 | 4-105-1055-0116 | Pay Equity Grant | \$ (13,960) | \$ (13,960) | \$ - | 0.00% | \$ (13,960) | \$ (13,960.00) | \$ (13,960) |
| 5 | 4-105-1055-0120 | Prov Gran-Sols/Internet/EKLF | \$ - | \$ - | \$ - | | \$ (7,953) | \$ (8,476.00) | \$ (3,656) |
| | | Total | \$ (31,848) | \$ (31,848) | \$ - | 0.00% | \$ (39,801) | \$ (40,324.00) | \$ (35,504) |
| Municipal Grants | | | | | | | | | |
| 6 | 4-105-1057-0010 | DC Reserve Funds | \$ (35,400) | \$ (35,400) | \$ - | 0.00% | \$ (35,400) | \$ (35,400.00) | \$ (35,400) |
| 7 | 4-105-1057-0577 | Municipal Grant-MM Library Share | \$ (770,645) | \$ (733,665) | \$ (36,980) | 5.04% | \$ (674,782) | \$ (628,581.17) | \$ (579,910) |
| | | Total | \$ (806,045) | \$ (769,065) | \$ (36,980) | 4.81% | \$ (710,182) | \$ (666,351.17) | \$ (615,310) |
| Revenue-Almonte Branch | | | | | | | | | |
| 8 | 4-105-1058-0100 | Special Fundraising | | | | | \$ - | \$ - | \$ (2,370) |
| 9 | 4-105-1058-L101 | Donations-Almonte | \$ (19,000) | \$ (9,000) | \$ (10,000) | 111.11% | \$ (12,578) | \$ (20,242.64) | \$ (5,277) |
| 10 | 4-105-1058-L102 | Fines-Almonte | \$ (700) | \$ (513) | \$ (188) | 36.59% | \$ (1,274) | \$ (796.93) | \$ (4,521) |
| 11 | 4-105-1058-L103 | Rentals-Almonte | \$ (1,025) | \$ (1,025) | \$ - | 0.00% | \$ (1,281) | \$ (1,075.21) | \$ (1,015) |
| 12 | 4-105-1058-L104 | Memberships-Almonte | \$ (205) | \$ (205) | \$ - | 0.00% | \$ (498) | \$ (535.10) | \$ (425) |
| 13 | 4-105-1058-L105 | Photocopies-Almonte | \$ (2,500) | \$ (2,500) | \$ - | 0.00% | \$ (3,238) | \$ (2,639.46) | \$ (2,594) |
| 14 | 4-105-1058-L106 | Book Sales-Almonte | \$ (1,025) | \$ (1,025) | \$ - | 0.00% | \$ (2,198) | \$ (1,080.16) | \$ (2,244) |
| 15 | 4-105-1058-L107 | DVD Donations-Almonte | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - |
| 16 | 4-105-1058-L108 | Programs-Almonte | \$ - | \$ - | \$ - | | \$ (38,786) | \$ (47,447.58) | \$ (8,800) |
| 17 | 4-105-1058-L109 | Internet-Almonte | \$ - | \$ - | \$ - | | | | \$ - |
| | | Total | \$ (24,455) | \$ (14,268) | \$ (10,188) | 71.40% | \$ (59,853) | \$ (71,447.08) | \$ (27,246) |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------------------------------|-----------------|------------------------------------|---------------------|---------------------|--------------------|----------------|---------------------|---------------------|---------------------|
| Revenue-Pakenham Branch | | | | | | | | | |
| 18 | 4-105-1058-M101 | Donations-Pakenham | \$ (1,025) | \$ (1,025) | \$ - | 0.00% | \$ (214) | \$ (145.40) | \$ (1,220) |
| 19 | 4-105-1058-M102 | Fines-Pakenham | \$ (205) | \$ (205) | \$ - | 0.00% | \$ (96) | \$ - | \$ (41) |
| 20 | 4-105-1058-M103 | Rentals-Pakenham | \$ (205) | \$ (205) | \$ - | 0.00% | \$ (80) | \$ (251.55) | \$ (315) |
| 21 | 4-105-1058-M104 | Memberships-Pakenham | \$ (31) | \$ (31) | \$ - | 0.00% | \$ (60) | \$ (60.00) | \$ (30) |
| 22 | 4-105-1058-M105 | Photocopies-Pakenham | \$ (308) | \$ (308) | \$ - | 0.00% | \$ (74) | \$ (57.12) | \$ (293) |
| 23 | 4-105-1058-M106 | Book Sales-Pakenham | \$ (615) | \$ (615) | \$ - | 0.00% | \$ (90) | \$ - | \$ (518) |
| 24 | 4-105-1058-M107 | DVD Donations-Pakenham | \$ - | \$ - | \$ - | | | \$ - | \$ - |
| 25 | 4-105-1058-M108 | Programs-Pakenham | \$ (2,000) | \$ (12,712) | \$ 10,712 | -84.27% | \$ (5,000) | \$ - | \$ - |
| 26 | 4-105-1058-M109 | Internet-Pakenham | \$ - | \$ - | \$ - | | | \$ - | \$ - |
| | | Total | \$ (4,388) | \$ (15,100) | \$ 10,712 | -70.94% | \$ (5,614) | \$ (514.07) | \$ (2,417) |
| | | Total Revenues-MM Libraries | \$ (866,736) | \$ (830,280) | \$ (36,456) | 4.39% | \$ (818,637) | \$ (789,179) | \$ (690,560) |
| | | Total Revenues | \$ (866,736) | \$ (830,280) | \$ (36,456) | 4.39% | \$ (818,637) | \$ (789,179) | \$ (690,560) |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---|-----------------|------------------|-------------------|-------------------|------------------|--------------|-------------------|----------------------|-------------------|
| Expenses | | | | | | | | | |
| Salaries & Benefits-Almonte | | | | | | | | | |
| 27 | 4-521-0001-1110 | Salaries | \$ 414,287 | \$ 394,852 | \$ 19,435 | 4.92% | \$ 403,143 | \$ 394,771.12 | \$ 373,145 |
| 28 | 4-521-0001-1130 | Summer Student | \$ 6,554 | \$ 7,026 | \$ (472) | -6.72% | \$ 30,708 | \$ 23,632.18 | \$ 32,594 |
| 29 | 4-521-0001-1170 | Vacation Pay | \$ 11,358 | \$ 9,829 | \$ 1,529 | 15.56% | \$ - | \$ - | \$ - |
| 30 | 4-521-0001-2100 | CPP | \$ 18,676 | \$ 17,929 | \$ 747 | 4.17% | \$ 19,404 | \$ 18,504.73 | \$ 16,483 |
| 31 | 4-521-0001-2110 | EI | \$ 8,520 | \$ 8,207 | \$ 313 | 3.81% | \$ 8,908 | \$ 8,279.28 | \$ 7,704 |
| 32 | 4-521-0001-2120 | Omers | \$ 37,676 | \$ 37,952 | \$ (276) | -0.73% | \$ 31,922 | \$ 34,417.69 | \$ 27,371 |
| 33 | 4-521-0001-2130 | Group Insurance | \$ 1,982 | \$ 1,985 | \$ (3) | -0.15% | \$ 1,876 | \$ 1,461.36 | \$ 1,607 |
| 34 | 4-521-0001-2140 | Medical | \$ 13,649 | \$ 7,546 | \$ 6,103 | 80.88% | \$ 7,697 | \$ 4,374.00 | \$ 4,788 |
| 35 | 4-521-0001-2150 | Dental | \$ 4,155 | \$ 3,457 | \$ 698 | 20.19% | \$ 3,838 | \$ 2,004.24 | \$ 2,103 |
| 36 | 4-521-0001-2160 | LTD | \$ 4,776 | \$ 7,343 | \$ (2,567) | -34.96% | \$ - | \$ - | \$ - |
| 37 | 4-521-0001-2170 | EHT | \$ 8,428 | \$ 8,028 | \$ 400 | 4.98% | \$ 8,466 | \$ 8,145.13 | \$ 7,827 |
| 38 | 4-521-0001-2180 | WSIB | \$ 1,539 | \$ 1,467 | \$ 72 | 4.91% | \$ 1,918 | \$ 1,396.46 | \$ 1,327 |
| | | Total | \$ 531,600 | \$ 505,621 | \$ 25,979 | 5.14% | \$ 517,880 | \$ 496,986.19 | \$ 474,951 |
| Salaries & Benefits-Pakenham | | | | | | | | | |
| 39 | 4-521-0002-1110 | Salaries & Wages | \$ 75,350 | \$ 72,712 | \$ 2,638 | 3.63% | \$ 45,289 | \$ 41,636.28 | \$ 44,809 |
| 40 | 4-521-0002-1130 | Summer Student | \$ 7,398 | \$ 7,026 | \$ 372 | 5.29% | \$ - | \$ 10,323.15 | \$ - |
| 41 | 4-521-0002-1170 | Vacation Pay | \$ 4,965 | \$ 4,710 | \$ 255 | 5.41% | \$ - | \$ - | \$ - |
| 42 | 4-521-0002-2100 | CPP | \$ 2,421 | \$ 2,392 | \$ 29 | 1.21% | \$ 1,119 | \$ 1,280.15 | \$ 1,063 |
| 43 | 4-521-0002-2110 | EI | \$ 1,940 | \$ 1,870 | \$ 70 | 3.74% | \$ 1,026 | \$ 1,111.15 | \$ 970 |
| 44 | 4-521-0002-2120 | Omers | \$ 6,829 | \$ 4,784 | \$ 2,045 | 42.75% | \$ 1,925 | \$ 1,630.17 | \$ 120 |
| 45 | 4-521-0002-2170 | EHT | \$ 1,710 | \$ 1,648 | \$ 62 | 3.76% | \$ 890 | \$ 955.86 | \$ 854 |
| 46 | 4-521-0002-2180 | WSIB | \$ 308 | \$ 296 | \$ 12 | 4.05% | \$ 209 | \$ 162.22 | \$ 153 |
| | | Total | \$ 100,921 | \$ 95,438 | \$ 5,483 | 5.75% | \$ 50,457 | \$ 57,098.98 | \$ 47,968 |

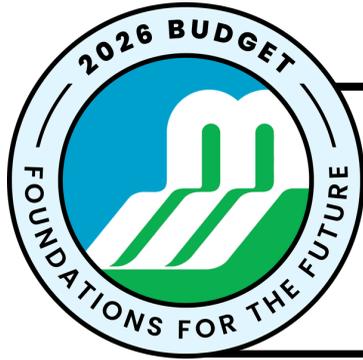
| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------------------------------|-----------------|----------------------------|------------------|------------------|-------------------|----------------|------------------|---------------------|------------------|
| Administration-Almonte | | | | | | | | | |
| 47 | 4-531-0001-3140 | Other M & S | \$ 2,194 | \$ 2,156 | \$ 37 | 1.73% | \$ 2,280 | \$ 2,742.31 | \$ 3,076 |
| 48 | 4-531-0001-4130 | Equipment | \$ 1,143 | \$ 1,078 | \$ 65 | 6.02% | \$ 2,205 | \$ 865.50 | \$ 815 |
| 49 | 4-531-0001-4135 | Photocopier | \$ 525 | \$ 513 | \$ 13 | 2.50% | \$ 491 | \$ 1,013.39 | \$ 1,147 |
| 50 | 4-531-0001-5100 | Postage & Courier Services | \$ 1,366 | \$ 1,333 | \$ 33 | 2.50% | \$ 1,478 | \$ 1,338.96 | \$ 1,235 |
| 51 | 4-531-0001-5510 | Promotions | \$ - | \$ - | \$ - | | | | \$ - |
| 52 | 4-531-0001-5120 | Telephone | \$ 2,148 | \$ 2,096 | \$ 52 | 2.50% | \$ 1,405 | \$ 652.69 | \$ 1,658 |
| 53 | 4-531-0001-5140 | Audit Fees | \$ 8,275 | \$ 7,725 | \$ 550 | 7.12% | \$ 9,158 | \$ 5,106.32 | \$ - |
| 54 | 4-531-0001-5160 | Computer Services Expense | \$ 11,647 | \$ 11,658 | \$ (11) | -0.09% | \$ 9,376 | \$ 9,677.75 | \$ 6,644 |
| 55 | 4-531-0001-5170 | Advertising | \$ 552 | \$ 538 | \$ 13 | 2.50% | \$ 201 | \$ 150.60 | \$ 563 |
| 56 | 4-531-0001-5180 | Travelling Expense | \$ 2,344 | \$ 2,287 | \$ 57 | 2.50% | \$ 3,051 | \$ 2,346.38 | \$ 1,755 |
| 57 | 4-531-0001-5210 | Memberships | \$ 578 | \$ 564 | \$ 14 | 2.50% | \$ 600 | \$ 620.00 | \$ 262 |
| 58 | 4-531-0001-5240 | Insurance (Building Etc.) | \$ 14,231 | \$ 12,374 | \$ 1,856 | 15.00% | \$ 10,760 | \$ 8,967.00 | \$ 8,540 |
| 59 | 4-531-0001-5430 | Training | \$ 5,086 | \$ 4,962 | \$ 124 | 2.50% | \$ 5,669 | \$ 5,877.95 | \$ 1,841 |
| | | Total | \$ 50,089 | \$ 47,284 | \$ 2,805 | 5.93% | \$ 46,676 | \$ 39,358.85 | \$ 27,535 |
| Administration-Pakenham | | | | | | | | | |
| 60 | 4-531-0002-3140 | Other M & S | \$ 272 | \$ 267 | \$ 5 | 1.87% | \$ 244 | \$ 176.11 | \$ 307 |
| 61 | 4-531-0002-4130 | Equipment | \$ 561 | \$ 529 | \$ 32 | 6.05% | \$ 198 | \$ 605.85 | \$ 81 |
| 62 | 4-531-0002-4135 | Photocopier | \$ 216 | \$ 211 | \$ 5 | 2.50% | \$ - | \$ 70.93 | \$ - |
| 63 | 4-531-0002-5020 | Postage & Courier Services | \$ 53 | \$ 51 | \$ 1 | 2.50% | \$ 2 | \$ - | \$ - |
| 64 | 4-531-0002-5120 | Telephone | \$ 2,050 | \$ 2,000 | \$ 50 | 2.50% | \$ 1,281 | \$ 1,643.13 | \$ 1,450 |
| 65 | 4-531-0002-5160 | Computer Services Expense | \$ 9,731 | \$ 11,658 | \$ (1,927) | -16.53% | \$ 7,826 | \$ 4,668.56 | \$ 9,482 |
| 66 | 4-531-0002-5180 | Travelling Expense | \$ 541 | \$ 528 | \$ 13 | 2.50% | \$ 401 | \$ 412.73 | \$ 467 |
| 67 | 4-531-0002-5430 | Training | \$ 866 | \$ 845 | \$ 21 | 2.50% | \$ 1,372 | \$ 1,483.08 | \$ 1,190 |
| | | Total | \$ 14,290 | \$ 16,089 | \$ (1,799) | -11.18% | \$ 11,323 | \$ 9,060.39 | \$ 12,977 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|------------------|------------------|------------------|---------------|--------------|------------------|---------------------|------------------|
| Materials-Almonte | | | | | | | | | |
| 68 | 4-541-0001-3100 | Office Supplies | \$ 3,803 | \$ 3,738 | \$ 65 | 1.74% | \$ 3,910 | \$ 2,450.66 | \$ 3,821 |
| 69 | 4-541-0001-3150 | Program Supplies | \$ 2,445 | \$ 2,403 | \$ 42 | 1.75% | \$ 26,584 | \$ 26,601.46 | \$ 5,893 |
| 70 | 4-541-0001-3190 | Compact Discs | \$ - | \$ - | \$ - | | | | \$ - |
| 71 | 4-541-0001-3200 | Periodicals | \$ 2,089 | \$ 2,054 | \$ 36 | 1.73% | \$ 1,860 | \$ 2,662.28 | \$ 2,983 |
| 72 | 4-541-0001-3210 | Books/eresources | \$ 42,158 | \$ 41,441 | \$ 717 | 1.73% | \$ 39,034 | \$ 39,440.01 | \$ 36,037 |
| 73 | 4-541-0001-3220 | DVD's | \$ 5,650 | \$ 5,553 | \$ 96 | 1.73% | \$ 3,551 | \$ 4,167.30 | \$ 4,983 |
| | | Total | \$ 56,145 | \$ 55,189 | \$ 956 | 1.73% | \$ 74,939 | \$ 75,321.71 | \$ 53,717 |
| Materials-Pakenham | | | | | | | | | |
| 74 | 4-541-0002-3100 | Office Supplies | \$ 1,304 | \$ 1,282 | \$ 22 | 1.73% | \$ 1,271 | \$ 590.77 | \$ 504 |
| 75 | 4-541-0002-3150 | Program Supplies | \$ 869 | \$ 854 | \$ 15 | 1.73% | \$ 6,877 | \$ 999.27 | \$ 630 |
| 76 | 4-541-0002-3190 | Compact Discs | \$ - | \$ - | | | | | \$ - |
| 77 | 4-541-0002-3200 | Periodicals | \$ - | \$ - | | | | | \$ - |
| 78 | 4-541-0002-3210 | Books | \$ 18,597 | \$ 18,281 | \$ 316 | 1.73% | \$ 17,585 | \$ 21,224.98 | \$ 14,879 |
| 79 | 4-541-0002-3220 | DVD's | \$ 2,260 | \$ 2,221 | \$ 38 | 1.73% | \$ 5,079 | \$ 1,725.74 | \$ 2,666 |
| | | Total | \$ 23,030 | \$ 22,638 | \$ 392 | 1.73% | \$ 30,812 | \$ 24,540.76 | \$ 18,678 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|------------------------------------|-----------------|------------------------------------|-------------------|-------------------|------------------|--------------|-------------------|---------------------|-------------------|
| Building Operation-Almonte | | | | | | | | | |
| 80 | 4-551-0001-4110 | Hydro | \$ 8,918 | \$ 8,700 | \$ 218 | 2.51% | \$ 7,758 | \$ 8,621.14 | \$ 6,888 |
| 81 | 4-551-0001-4115 | Heating | \$ 6,868 | \$ 6,700 | \$ 168 | 2.51% | \$ 6,357 | \$ 6,653.76 | \$ 5,669 |
| 82 | 4-551-0001-4120 | Water | \$ 1,538 | \$ 1,500 | \$ 38 | 2.53% | \$ 1,146 | \$ 1,455.89 | \$ 903 |
| 83 | 4-551-0001-4140 | Cleaning, Maintenance & Other Supl | \$ 36,979 | \$ 36,077 | \$ 902 | 2.50% | \$ 35,004 | \$ 35,914.36 | \$ 8,677 |
| | | Total | \$ 54,303 | \$ 52,977 | \$ 1,326 | 2.50% | \$ 50,265 | \$ 52,645.15 | \$ 22,137 |
| Building Operation-Pakenham | | | | | | | | | |
| 84 | 4-551-0002-4110 | Hydro | \$ 3,362 | \$ 3,280 | \$ 82 | 2.50% | \$ 3,565 | \$ 2,971.94 | \$ 3,156 |
| 85 | 4-551-0002-4115 | Heating | \$ 3,000 | \$ 2,197 | \$ 803 | 36.55% | \$ 2,087 | \$ 2,025.56 | \$ 1,916 |
| 86 | 4-551-0002-4120 | Water | \$ 105 | \$ 103 | \$ 3 | 2.44% | \$ 176 | \$ 88.09 | \$ 51 |
| 87 | 4-551-0002-4140 | Cleaning, Maintenance & Other Supl | \$ 17,532 | \$ 17,104 | \$ 428 | 2.50% | \$ 18,691 | \$ 17,415.42 | \$ 15,713 |
| 88 | 4-551-0002-6200 | Debt Payments-2017 Expansion | \$ 11,360 | \$ 11,360 | \$ - | 0.00% | \$ 11,360 | \$ 11,563.44 | \$ 11,610 |
| | | Total | \$ 35,359 | \$ 34,044 | \$ 1,315 | 3.86% | \$ 35,880 | \$ 34,064.45 | \$ 32,447 |
| 89 | 4-561-0003-8300 | Non-Resident Reimbursement - CP | \$ 1,000 | \$ 1,000 | \$ - | 0.00% | \$ 405 | \$ 90.00 | \$ 150 |
| | | Subtotal-MM Libraries | \$ 866,736 | \$ 830,280 | \$ 36,456 | 4.39% | \$ 818,636 | \$ 789,166 | \$ 690,560 |
| | | Total Expenditures | \$ 866,736 | \$ 830,280 | \$ 36,456 | 4.39% | \$ 818,636 | \$ 789,166 | \$ 690,560 |
| | | Net Difference | \$ 0 | \$ (0) | \$ (0) | 0.00% | \$ (1) | \$ (13) | |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|---|------------------|----------------------------|---------------------|------------------|---------------------|----------------|---------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | LIBRARY | | | | | | | | | |
| 64 | 2-711-0712-7149 | Display Shelving | \$ 2,000 | | | | | | | | \$ 2,000 |
| 65 | 2-711-0712-7150 | Technology Upgrades | \$ 7,000 | | | | | | | | \$ 7,000 |
| 66 | 2-711-0712-7152 | Amonte Library - Washroom Conversion | \$ 12,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,500 |
| 67 | 2-711-0712-7153 | Almonte Library - Air Handler Replacement | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| 68 | 2-711-0712-7154 | Pakenham Library - HVAC Controls | \$ 13,000 | \$ - | \$ - | \$ 13,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | TOTAL LIBRARY | \$ 74,500 | | | \$ 13,000 | \$ - | \$ - | \$ - | \$ - | \$ 61,500 |

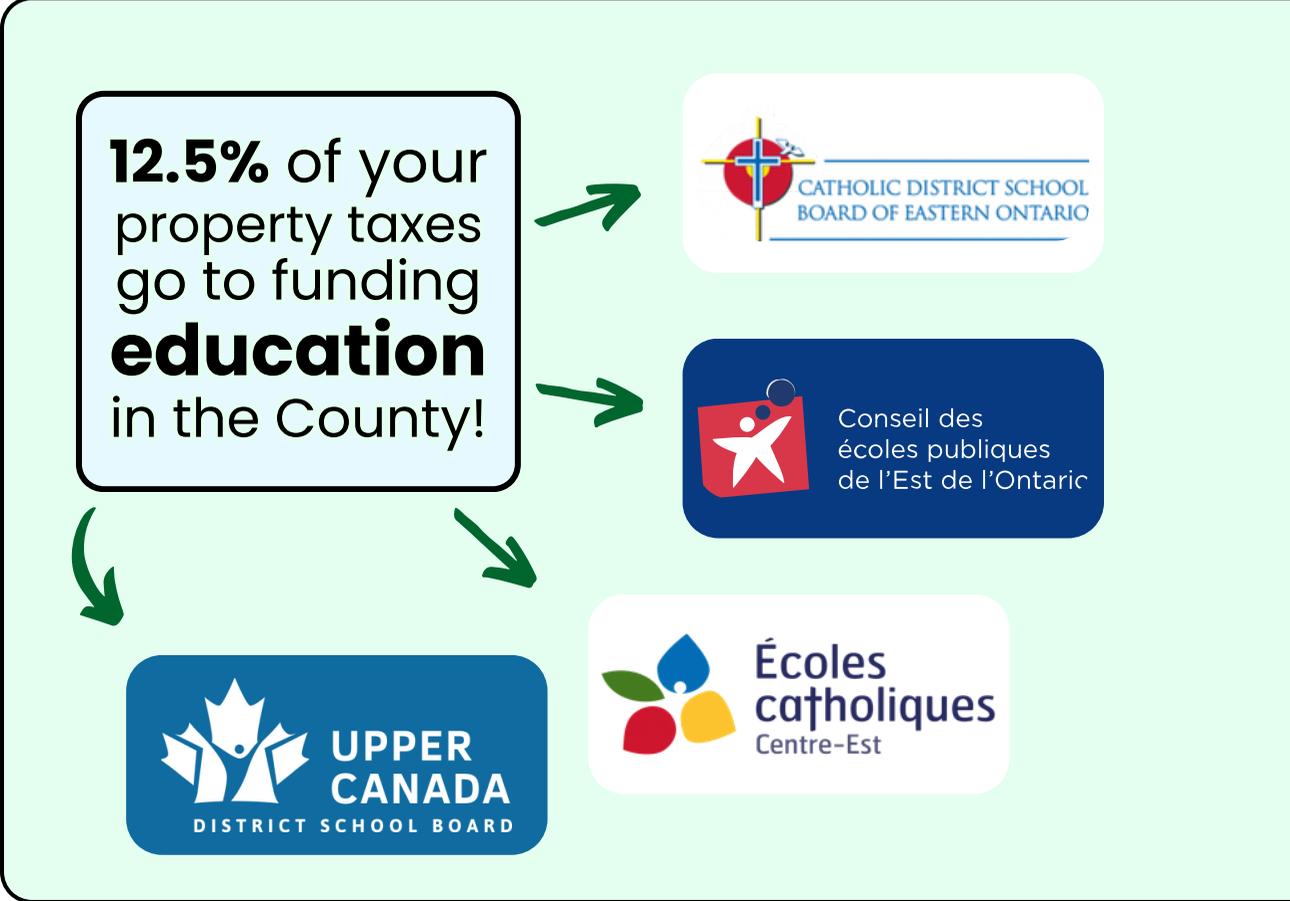


School Boards

Approximately 12.5 per cent of property taxes paid go to the local school boards, including:

- Upper Canada District School Board (UCDSB)
- Catholic District School Board of Eastern Ontario (CDSBEO)
- Conseil Scolaire Catholique Du District Centre/Est (CECCE)
- Conseil des Écoles Publiques de l'Est de l'Ontario (CEPEO)

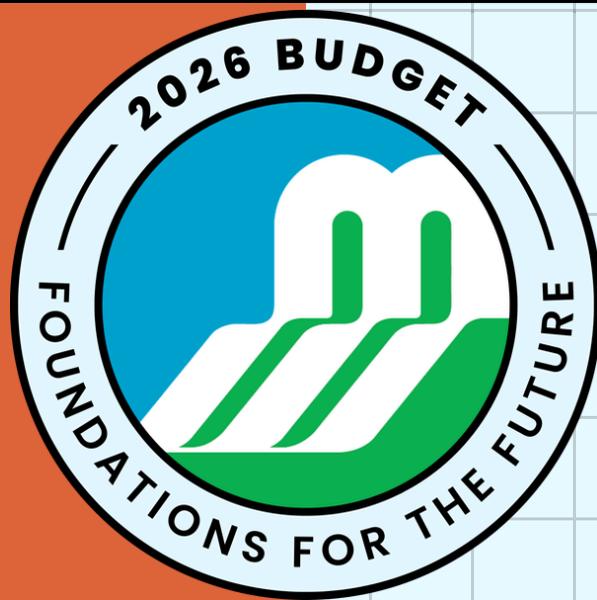
The Municipality has no role in deciding how that funding is used for operations or capital projects.



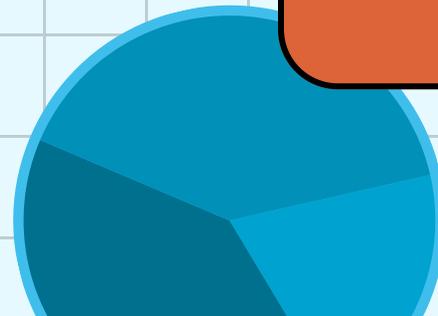
SCHOOL & COUNTY REQUISITIONS
2026 Budget

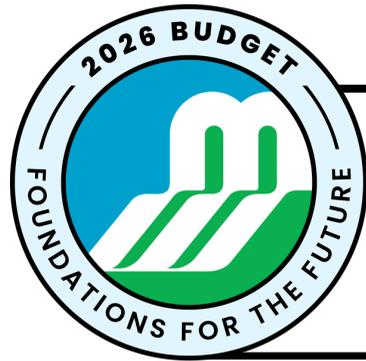
| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|--------------------------------------|----------------------|----------------------|-------------------|--------------|----------------------|----------------------|----------------------|
| 1 | 1-980-9800-0015 | School Requisition-English, Public | \$ 4,269,910 | \$ 4,208,074 | \$ 61,836 | 1.47% | \$ 3,578,547 | \$ 3,505,846 | \$ 3,403,038 |
| 2 | 1-980-9810-0015 | School Requisition-English, Separate | | | \$ - | | \$ 555,963 | \$ 542,836 | \$ 531,659 |
| 3 | 1-980-9820-0015 | County Requisition | \$ 9,886,603 | \$ 9,726,672 | \$ 159,931 | 1.64% | \$ 9,541,736 | \$ 9,169,644 | \$ 8,764,608 |
| 4 | 1-980-9830-0015 | School Requisition-French, Separate | | | \$ - | | \$ 64,314 | \$ 61,302 | \$ 57,030 |
| 5 | 1-980-9840-0015 | School Requisition-French, Public | | | \$ - | | \$ 22,223 | \$ 20,877 | \$ 17,166 |
| 6 | 1-980-9850-0015 | Hospital Funding | | | \$ - | | | | \$ - |
| Total Expenditures | | | \$ 14,156,513 | \$ 13,934,746 | \$ 221,766 | 1.74% | \$ 13,762,782 | \$ 13,300,506 | \$ 12,773,500 |

2026 MUNICIPAL BUDGET



VIBRANT AND PROSPEROUS ECONOMY





Economic Development

Mississippi Mills' Community and Economic Development department works in partnership with the Recreation and Culture to develop and maintain Mississippi Mills as an attractive place for residents to live, work and play.

Community and Economic Development's role is to deliver programs, policies and activities to support the economic well-being of the community. This includes:

- Developing and maintaining community sense of place
- Supporting and planning community events
- Embracing diversity and inclusion
- Promoting tourism
- Supporting community development
- Encouraging sustainability
- Attracting investments
- Business retention initiatives
- Supporting entrepreneurship and job creation

The Municipality provides local businesses and entrepreneurs the opportunity to network and learn through our quarterly Business Breakfasts.

In 2025, Council approved the purchase of 2 Industrial Drive (a former Provincial Land Registry Office listed as surplus). The building will be used as a Community Services Hub and a new location for the OPP Community Safety Office. Currently, key services such as Service Canada (Carleton Place), Ontario Works and Lanark County Social Services (Perth), Career Academy (Carleton Place), Small Business Advisory Centre (Smiths Falls), and the main OPP detachment (Perth) are all located outside the municipality. Providing these services a rotating or part-time office hours in Almonte using this vacant building will bring services closer to where people live. In 2026, work will continue to prepare the building for these services.



2026 Capital Projects

The 2026 budget includes **\$90,000** in capital projects for the Economic Development Department, including projects such as:

- **\$50,000** - lease fit-up, 2 Industrial Drive
- **\$20,000** - Ramp for Gemmill Park Stage (grant)
- **\$15,000** - Service Club Entrance Signs
- **\$5,000** - Event Equipment



Looking to start or expand your business in Mississippi Mills?

The Mississippi Mills Business Park is now in phase three, offering 1+ acre serviced lots starting from \$179,900.

COMMUNITY AND ECONOMIC DEVELOPMENT
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|--|-------------------|-------------------|---------------------|---------------|-------------------|-------------------|-------------------|
| 1 | 1-811-0814-1110 | Salaries & Wages | \$ 173,068 | \$ 169,674 | \$ 3,393 | 2% | \$ 85,175 | \$ 53,421.52 | \$ 30,796 |
| 2 | 1-811-0814-1130 | Salaries & Wages-Student | \$ 30,600 | \$ 30,000 | \$ 600 | 2% | \$ 27,225 | \$ 40,700.42 | \$ 37,537 |
| 3 | 1-811-0814-1150 | Other Honorariums | \$ 2,143 | \$ 2,101 | \$ 42 | 2% | \$ 3,592 | \$ 1,891.25 | \$ 1,039 |
| 4 | 1-811-0814-2100 | CPP | \$ 7,681 | \$ 7,531 | \$ 151 | 2% | \$ 5,099 | \$ 4,020.89 | \$ 3,547 |
| 5 | 1-811-0814-2110 | EI | \$ 3,513 | \$ 3,444 | \$ 69 | 2% | \$ 2,133 | \$ 1,753.71 | \$ 1,507 |
| 6 | 1-811-0814-2120 | OMERS | \$ 12,732 | \$ 12,483 | \$ 250 | 2% | \$ 8,962 | \$ 5,584.03 | \$ 2,968 |
| 7 | 1-811-0814-2130 | Group Insurance | \$ 813 | \$ 793 | \$ 20 | 2% | \$ 676 | \$ 435.96 | \$ 293 |
| 8 | 1-811-0814-2140 | Medical | \$ 3,847 | \$ 3,753 | \$ 94 | 2% | \$ 2,480 | \$ 1,312.20 | \$ 890 |
| 9 | 1-811-0814-2150 | Dental | \$ 1,262 | \$ 1,231 | \$ 31 | 2% | \$ 1,232 | \$ 601.32 | \$ 380 |
| 10 | 1-811-0814-2170 | EHT | \$ 3,295 | \$ 3,231 | \$ 65 | 2% | \$ 2,198 | \$ 1,816.59 | \$ 1,334 |
| 11 | 1-811-0814-2180 | WSIB | \$ 4,216 | \$ 4,134 | \$ 83 | 2% | \$ 3,953 | \$ 1,650.71 | \$ 1,687 |
| 12 | 1-811-0814-3100 | Office Supplies | \$ 326 | \$ 320 | \$ 6 | 2% | \$ 196 | \$ 235.00 | \$ 110 |
| 13 | 1-811-0814-3120 | Publications | \$ 541 | \$ 528 | \$ 13 | 3% | | \$ 199.90 | \$ 346 |
| 14 | 1-811-0814-3140 | Other M & S | \$ 332 | \$ 323 | \$ 8 | 2% | | \$ 180.11 | \$ 717 |
| 15 | 1-811-0814-5100 | Postage & Courier Services | \$ 162 | \$ 158 | \$ 4 | 2% | | \$ 2.76 | \$ 9 |
| 16 | 1-811-0814-5120 | Telephone (Info. Office) | \$ 1,731 | \$ 1,689 | \$ 42 | 2% | \$ 632 | \$ 857.06 | \$ 797 |
| 17 | 1-811-0814-5150 | Other Professional Fees | \$ 1,082 | \$ 1,056 | \$ 26 | 3% | | \$ 206.50 | \$ 137 |
| 18 | 1-811-0814-5160 | Computer Services Expense | \$ 4,573 | | | | | | |
| 19 | 1-811-0814-5161 | Computer Hardware | | | | | | | |
| 20 | 1-811-0814-5180 | Travelling Expense | \$ 1,299 | \$ 1,267 | \$ 32 | 2% | \$ 1,519 | \$ 2,532.67 | \$ 599 |
| 21 | 1-811-0814-5210 | Memberships | \$ 1,623 | \$ 1,584 | \$ 40 | 2% | \$ 440 | \$ - | \$ 1,191 |
| 22 | 1-811-0814-5220 | Association & Convention | \$ 3,246 | \$ 3,167 | \$ 79 | 2% | \$ 3,440 | \$ 2,252.96 | \$ - |
| 23 | 1-811-0814-5290 | Beautification vehicle maint. | \$ - | \$ - | \$ - | | | \$ 11,067.19 | \$ 4,610 |
| 24 | 1-811-0814-5510 | Promotion | \$ 41,257 | \$ 40,250 | \$ 1,006 | 2% | \$ 44,064 | \$ 47,575.26 | \$ 44,171 |
| 25 | 1-811-0814-5520 | Beautification Projects Tourism-Information Office/ | \$ 12,062 | \$ 11,378 | \$ 685 | 6% | \$ 9,764 | \$ 17,129.79 | \$ 23,936 |
| 26 | 1-811-0814-5530 | public washrooms pakenham | \$ 9,542 | \$ 9,000 | \$ 542 | 6% | \$ 4,434 | \$ 3,396.12 | \$ 2,038 |
| 27 | 1-811-0814-6200 | Long Term Debt Repayments | | \$ - | \$ - | | | \$ 1,233,974.70 | \$ 107,747 |
| 28 | 1-811-0814-7200 | Capital Expenditure | \$ - | \$ 10,000 | \$ (10,000) | -100% | \$ 34,912 | \$ 55,528.15 | \$ 17,318 |
| 29 | 1-811-0814-7730 | To Reserves | | \$ 295,000 | \$ (295,000) | -100% | \$ 399,743 | \$ 191,437.00 | \$ 663,200 |
| Total Expenditures | | | \$ 320,948 | \$ 614,096 | \$ (293,148) | -47.7% | \$ 578,708 | \$ 548,778 | \$ 948,905 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|---|-------------------|----------------------------|------------------------|------------------|------------------------|-------------------|------------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | BEAUTIFICATION | | | | | | | | | \$ - |
| 80 | 2-301-0301-0531 | Decorative Street Lighting for Downtown Core | \$ 190,000 | | \$ 190,000 | | | | | | \$ - |
| 81 | 2-301-0301-0532 | Street Lights/Lights Under 5 Span Bridge Pakenham | \$ 60,000 | | | | | | | | \$ 60,000 |
| | | TOTAL BEAUTIFICATION | \$ 250,000 | \$ - | \$ 190,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 60,000 |
| | | MARKETING THE MILLS | | | | | | | | | |
| 82 | 2-811-0814-0892 | Service Club Entrance Signs | \$ 15,000 | | | \$ 15,000 | | | | | \$ - |
| 83 | 2-811-0814-0887 | Event Equipment | \$ 5,000 | | | \$ 5,000 | | | | | \$ - |
| 84 | 2-811-0814-0890 | Ramp for Gemmill Park Stage (grant) | \$ 20,000 | | \$ 20,000 | | | | | | |
| | | TOTAL ECONOMIC DEVELOPMENT | \$ 40,000 | \$ - | \$ 20,000 | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - |

AGRICULTURE & DRAINAGE

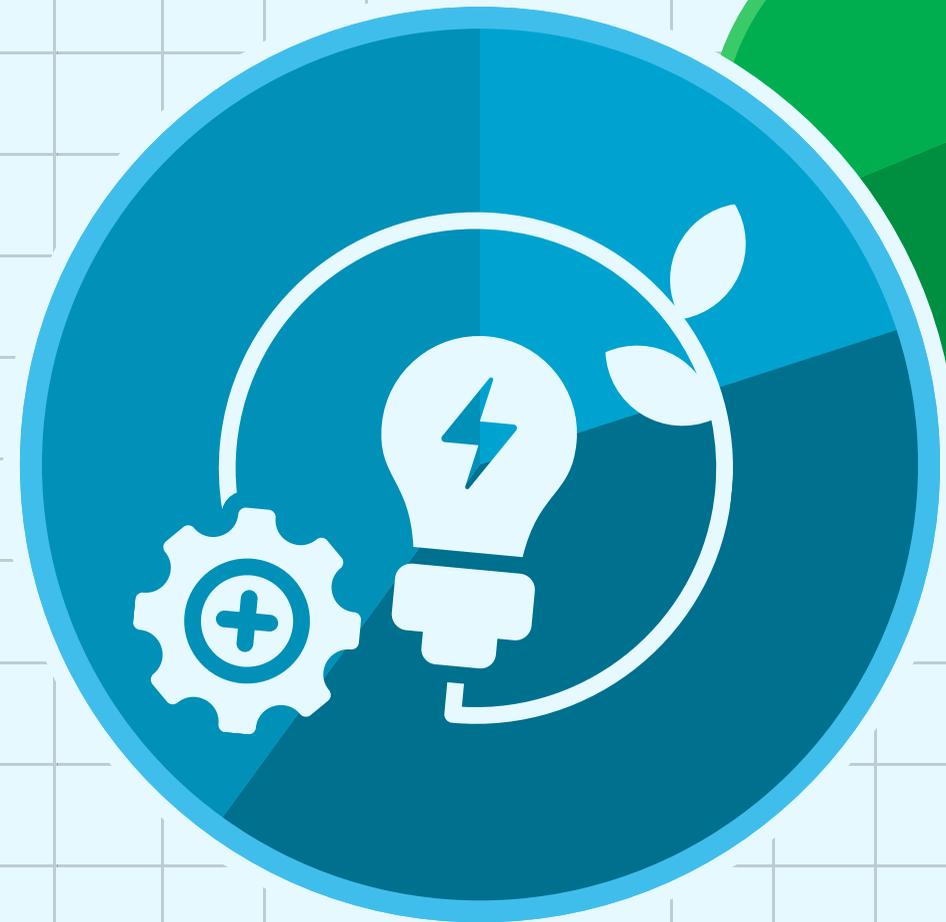
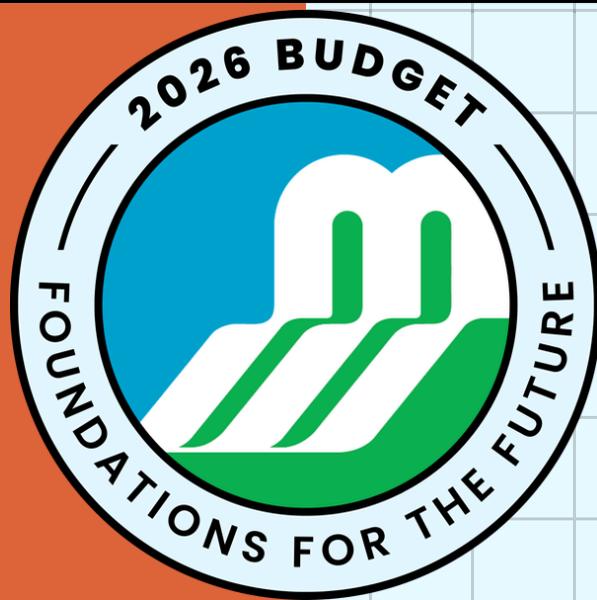
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|--------------------------|------------------|------------------|-----------------|----------------|------------------|------------------|------------------|
| 1 | 1-811-0815-1100 | Remuneration | \$ 35,700 | \$ 35,000 | \$ 700 | 2.00% | \$ 30,404 | \$ 27,255 | \$ 14,637 |
| 2 | 1-811-0815-3000 | Long Term Debt Charges | \$ 5,442 | \$ 5,442 | \$ 0 | 0.00% | \$ 7,459 | \$ 1,630 | \$ 1,630 |
| 3 | 1-811-0815-3100 | Office Supplies | | | \$ - | 0.00% | | | \$ - |
| 4 | 1-811-0815-3140 | Other M&S | | | \$ - | 0.00% | | | \$ - |
| 5 | 1-811-0815-5220 | Association & Convention | | | \$ - | 0.00% | | | \$ - |
| 6 | 1-811-0815-7200 | Capital Expenditure | \$ 25,000 | \$ 20,000 | \$ 5,000 | 25.00% | | | \$ - |
| | | | \$ 66,142 | \$ 60,442 | \$ 5,700 | 123.11% | \$ 37,863 | \$ 28,885 | \$ 16,267 |

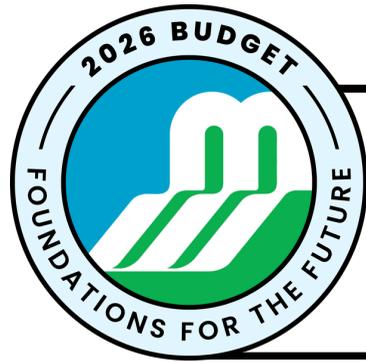
**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-------------|-----------------------------------|------------------|----------------------------|------------------------|-------------|------------------------|-------------------|------------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | AGRICULTURE & DRAINAGE | | | | | | | | | |
| 85 | | Municipal Drain Review | \$ 25,000 | | | | | | | | \$ 25,000 |
| | | TOTAL Agriculture | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 25,000 |

2026 MUNICIPAL BUDGET



MODERN, EFFICIENT,
EFFECTIVE MUNICIPAL OPERATIONS



Corporate Services

The Corporate Services Department is in charge of administering the Corporation of the Municipality of Mississippi Mills, consisting of:

- Mayor and Council
- Administration (Office of the CAO, Clerk's Department, Communications, Elections)
- Facilities
- Finance
- Human Resources
- Information Technology

The finance team within Corporate Services manages tax and water billing, budget and expenditure information, fiscal policies, accounts payable/receivable, payroll, and cashier services.

In 2025, the finance team worked to promote modernization through the push to digitize processes, moving away from paper. Preparations to transition financial software is ongoing, with exciting new features such as Resident Portals for accessing tax bills on the way.

This year marks a busy year for the Clerk's Department, preparing to administer the 2026 Municipal Election. Municipalities across Ontario head to the polls on Monday, October 26, 2026.

Learn more about the municipal election in Mississippi Mills on our website: www.mississippimills.ca/Elections.

CORPORATE SERVICES

2026 Budget

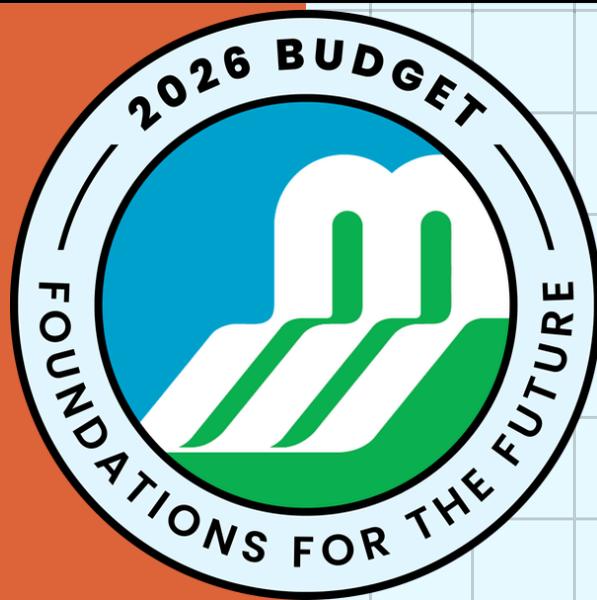
| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|---------------------------------|----------------|----------------|--------------|-------------|----------------|----------------|----------------|
| 1 | 1-111-0121-1100 | Remuneration | 0 | 0 | \$ - | 0.0% | \$ - | \$ - | 375 |
| 2 | 1-111-0121-1110 | Salaries & Wages | \$ 1,440,270 | \$ 1,398,216 | \$ 42,053 | 3.0% | \$ 1,425,152 | \$ 1,281,424 | \$ 849,228 |
| 3 | 1-111-0121-1125 | New Staffing Costs | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ 116,342 |
| 4 | 1-111-0121-1130 | Salaries & Wages-Admin. Student | \$ 9,930 | \$ 19,539 | \$ (9,609) | -49.2% | \$ 19,538 | \$ 23,179 | \$ 12,566 |
| 5 | 1-111-0121-1150 | Other Honorariums | \$ 2,705 | \$ 2,652 | \$ 53 | 2.0% | \$ 1,998 | \$ 2,925 | \$ 2,850 |
| 6 | 1-111-0121-2100 | CPP | \$ 60,576 | \$ 59,388 | \$ 1,188 | 2.0% | \$ 57,619 | \$ 53,199 | \$ 35,636 |
| 7 | 1-111-0121-2110 | EI | \$ 23,478 | \$ 23,018 | \$ 460 | 2.0% | \$ 21,682 | \$ 20,662 | \$ 14,153 |
| 8 | 1-111-0121-2120 | Omers | \$ 159,673 | \$ 156,542 | \$ 3,131 | 2.0% | \$ 150,261 | \$ 143,281 | \$ 82,510 |
| 9 | 1-111-0121-2130 | Group Insurance | \$ 10,617 | \$ 10,358 | \$ 259 | 2.5% | \$ 10,598 | \$ 9,498 | \$ 5,871 |
| 10 | 1-111-0121-2140 | Medical | \$ 72,570 | \$ 70,800 | \$ 1,770 | 2.5% | \$ 29,659 | \$ 24,511 | \$ 17,737 |
| 11 | 1-111-0121-2150 | Dental | \$ 16,413 | \$ 16,012 | \$ 400 | 2.5% | \$ 14,640 | \$ 11,148 | \$ 7,852 |
| 12 | 1-111-0121-2160 | LTD | \$ 189,781 | \$ 185,152 | \$ 4,629 | 2.5% | \$ 215,446 | \$ 87,754 | \$ 84,581 |
| 13 | 1-111-0121-2170 | EHT | \$ 30,416 | \$ 29,820 | \$ 596 | 2.0% | \$ 28,307 | \$ 25,384 | \$ 17,184 |
| 14 | 1-111-0121-2180 | WSIB | \$ 38,188 | \$ 37,439 | \$ 749 | 2.0% | \$ 7,484 | \$ 13,977 | \$ 10,555 |
| 15 | 1-111-0121-2190 | Employee Assistance Program | \$ 4,869 | \$ 4,774 | \$ 95 | 2.0% | \$ 4,052 | \$ 4,052 | \$ 4,052 |
| 16 | 1-111-0121-3100 | Office Supplies | \$ 23,061 | \$ 22,669 | \$ 392 | 1.7% | \$ 25,554 | \$ 20,271 | \$ 38,031 |
| 17 | 1-111-0121-3110 | Office Equipment | \$ 561 | \$ 529 | \$ 32 | 6.0% | \$ - | \$ - | \$ - |
| 18 | 1-111-0121-3120 | Publications | \$ 2,705 | \$ 2,639 | \$ 66 | 2.5% | \$ 439 | \$ 655 | \$ 1,912 |
| 19 | 1-111-0121-3130 | Special Circumstances Expense | \$ 5,411 | \$ 5,279 | \$ 132 | 2.5% | \$ - | \$ 400 | \$ 328 |
| 20 | 1-111-0121-3140 | Other M & S | \$ 14,526 | \$ 14,279 | \$ 247 | 1.7% | \$ 12,242 | \$ 14,789 | \$ 16,256 |
| 21 | 1-111-0121-5100 | Postage & Courier Services | \$ 22,292 | \$ 21,748 | \$ 544 | 2.5% | \$ 25,471 | \$ 22,723 | \$ 13,576 |
| 22 | 1-111-0121-5109 | Fees for Wedding Ceremonies | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 23 | 1-111-0121-5120 | Telephone | \$ 22,725 | \$ 22,171 | \$ 554 | 2.5% | \$ 27,916 | \$ 28,225 | \$ 24,498 |
| 24 | 1-111-0121-5130 | Legal Fees | \$ 162,322 | \$ 158,363 | \$ 3,959 | 2.5% | \$ 214,961 | \$ 97,474 | \$ 120,317 |
| 25 | 1-111-0121-5140 | Audit Fees | \$ 50,507 | \$ 49,275 | \$ 1,232 | 2.5% | \$ 75,277 | \$ 25,549 | \$ 24,422 |
| 26 | 1-111-0121-5150 | Other Professional Fees | \$ 64,929 | \$ 63,345 | \$ 1,584 | 2.5% | \$ 62,254 | \$ 61,440 | \$ 32,915 |
| 27 | 1-111-0121-5160 | Computer Services Expense | \$ 281,564 | \$ 257,263 | \$ 24,301 | 9.4% | \$ 337,753 | \$ 164,360 | \$ 165,139 |
| 28 | 1-111-0121-5161 | Computer Hardware | \$ 15,000 | \$ - | \$ 15,000 | 0.0% | \$ - | \$ - | \$ - |
| 29 | 1-111-0121-5170 | Advertising | \$ 34,837 | \$ 33,987 | \$ 850 | 2.5% | \$ 3,728 | \$ 56,054 | \$ 70,518 |
| 30 | 1-111-0121-5180 | Travelling Expense | \$ 2,705 | \$ 2,639 | \$ 66 | 2.5% | \$ 4,545 | \$ 3,451 | \$ 1,717 |
| 31 | 1-111-0121-5190 | Alarm Monitoring | \$ 1,623 | \$ 1,584 | \$ 40 | 2.5% | \$ 1,407 | \$ 1,401 | \$ 1,404 |
| 32 | 1-111-0121-5200 | Equipment Rentals, Other | \$ 13,527 | \$ 13,197 | \$ 330 | 2.5% | \$ 13,264 | \$ 13,349 | \$ 13,144 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------|------------------------|------------------------------------|---------------------|---------------------|-------------------|---------------|---------------------|---------------------|---------------------|
| 33 | 1-111-0121-5210 | Memberships | \$ 7,791 | \$ 7,601 | \$ 190 | 2.5% | \$ 5,903 | \$ 5,139 | \$ 4,912 |
| 34 | 1-111-0121-5220 | Association & Convention | \$ 2,050 | \$ 2,000 | \$ 50 | 2.5% | \$ 6,141 | \$ 1,859 | \$ - |
| 35 | 1-111-0121-5230 | Seminars/Training | \$ 39,484 | \$ 38,521 | \$ 963 | 2.5% | \$ 24,076 | \$ 32,642 | \$ 5,248 |
| 36 | 1-111-0121-5240 | Insurance | \$ 47,809 | \$ 41,573 | \$ 6,236 | 15.0% | \$ 32,742 | \$ 28,152 | \$ 10,692 |
| 37 | 1-111-0121-5250 | Election | \$ - | \$ - | \$ - | 0.0% | \$ 2,340 | \$ 837 | \$ 60,283 |
| 38 | 1-111-0121-5260 | Other S & R | \$ 2,035 | \$ - | \$ 2,035 | 0.0% | \$ - | \$ - | \$ 123 |
| 39 | 1-111-0121-5900 | Riverwalk | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 40 | 1-111-0121-6100 | Bank Charges | \$ 9,669 | \$ 9,433 | \$ 236 | 2.5% | \$ 17,572 | \$ 13,865 | \$ 9,489 |
| 41 | 1-111-0121-6300 | Admin. Costs allocated to Building | \$ (97,393) | \$ (95,018) | \$ (2,375) | 2.5% | \$ 92,700 | \$ (90,000) | \$ (61,200) |
| 42 | 1-111-0121-6310 | Admin. Costs allocated to W&S | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 43 | 1-111-0121-7200 | Capital Expenditure | \$ 35,000 | \$ 23,830 | \$ 11,170 | 46.9% | \$ - | \$ - | \$ 25,271 |
| 44 | 1-111-0121-7730 | To Reserves | \$ 133,298 | \$ 15,000 | \$ 118,298 | 788.7% | \$ 787,679 | \$ 97,280 | \$ 1,625,828 |
| | | Total Expenditures | \$ 2,957,522 | \$ 2,725,618 | \$ 231,905 | 8.5% | \$ 3,574,998 | \$ 2,300,910 | \$ 3,466,316 |

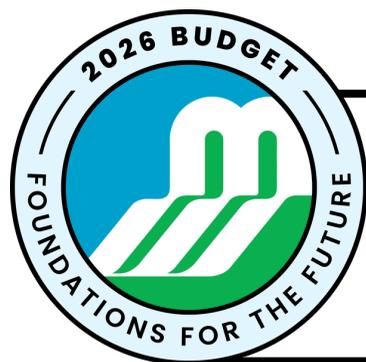
**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|---|-------------------|----------------------------|------------------------|-------------------|------------------------|-------------------|------------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | ADMINISTRATION | | | | | | | | | |
| 1 | 2-111-0121-0158 | Municipal Space Needs Assessment - Phase 2 | \$ 100,000 | \$ - | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 2 | 2-111-0121-0159 | JOHSC Training | \$ 5,000 | | | | | | | | \$ 5,000 |
| 3 | 2-111-0121-0160 | Leadership Development Training | \$ 15,000 | | | | | | | | \$ 15,000 |
| 4 | 2-111-0121-0161 | Information Technology Audit / Cyber Exercise | \$ 15,000 | | | | | | | | \$ 15,000 |
| 5 | 2-111-0121-0162 | Migration of Great Plains to Archive Database | \$ 10,000 | | | \$ 10,000 | | | | | \$ - |
| 6 | 2-111-0121-0164 | Elections | \$ 80,000 | | | \$ 80,000 | | | | | \$ - |
| | | TOTAL ADMINISTRATION | \$ 225,000 | \$ - | \$ - | \$ 190,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 |

2026 MUNICIPAL BUDGET



SUSTAINABLE FINANCIAL STEWARDSHIP



Corporate Services **Municipal Facilities**

Sustainable financial stewardship refers to the responsible and efficient management of financial resources to ensure the long-term viability, environmental friendliness, and social responsibility of public buildings and infrastructure within our municipality. This approach involves balancing economic considerations with environmental and social impacts to create a resilient and thriving community.

Key elements of sustainable financial stewardship for municipal facilities include:

- Lifecycle Cost Analysis
- Energy Efficiency
- Green Building Practices
- Financial Planning and Budgeting
- Community Engagement
- Resilience Planning
- Performance Monitoring and Reporting

In 2026, the department will focused on efforts to repair facilities and ensuring that the new Childcare Centre remains on track for its September 2026 opening.

Facilities – 2026 Projects

In the 2026 budget, capital projects outlined in for municipal facilities include (these projects are also mentioned in their associated department sections within the budget):

- **\$10,500,000** – Mississippi Mills Childcare Centre
- **\$100,000** – Municipal Space Needs Assessment – Phase 2
- **\$55,000** – John Levi Community Centre – Roof
- **\$40,000** – Almonte Library – Air Handler Replacement
- **\$25,000** – Municipal Office – Main Entrance Repairs and Security
- **\$20,000** – Almonte Old Town Hall – Auditorium Air Conditioner
- **\$18,000** – John Levi Community Centre – Railing Safety
- **\$13,000** – Pakenham Library – HVAC Controls
- **\$12,500** – Almonte Library – Washroom Conversion
- **\$10,000** – John Levi Community Centre – Accessibility

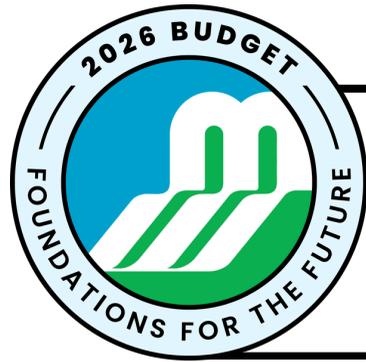
ADMINISTRATION BUILDINGS
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-------------------------|-----------------|----------------------------------|-------------------|-------------------|------------------|--------------|-------------------|-------------------|-------------------|
| Municipal Office | | | | | | | | | |
| 1 | 1-111-0131-1110 | Salaries & Wages | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| 2 | 1-111-0134-2100 | CPP | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| 3 | 1-111-0131-2110 | EI | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| 4 | 1-111-0131-2170 | EHT | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| 5 | 1-111-0131-2180 | WSIB | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| 6 | 1-111-0131-3140 | Other M & S | \$ 2,173 | \$ 2,136 | \$ 37 | 1.7% | \$ 121 | \$ 13 | \$ 1,955 |
| 7 | 1-111-0131-4110 | Hydro | \$ 14,068 | \$ 13,725 | \$ 343 | 2.5% | \$ 11,517 | \$ 13,898 | \$ 12,832 |
| 8 | 1-111-0131-4115 | Heat | \$ 2,164 | \$ 2,112 | \$ 53 | 2.5% | \$ 2,084 | \$ 2,292 | \$ 1,947 |
| 9 | 1-111-0131-4140 | Cleaning, Maint., Other Supplies | \$ 7,838 | \$ 7,647 | \$ 191 | 2.5% | \$ 7,964 | \$ 7,538 | \$ 7,837 |
| 10 | 1-111-0131-5125 | Internet | \$ 14,428 | \$ - | \$ 14,428 | 0.0% | | | |
| 11 | 1-111-0131-5240 | Insurance (Building Etc.) | \$ 37,696 | \$ 32,779 | \$ 4,917 | 15.0% | \$ 25,816 | \$ 15,000 | \$ 13,091 |
| 12 | 1-111-0131-5390 | Rentals & Maintenance | \$ 23,579 | \$ 23,004 | \$ 575 | 2.5% | \$ 23,102 | \$ 23,054 | \$ 21,568 |
| 13 | 1-111-0131-6200 | Long Term Debt Payments | \$ 53,920 | \$ 58,012 | \$ (4,092) | -7.1% | \$ 58,012 | \$ 58,012 | \$ 58,012 |
| 14 | 1-111-0131-7200 | Capital Expenditure | \$ - | \$ - | \$ - | 0.0% | \$ 20,447 | \$ 109,015 | \$ - |
| 15 | 1-111-0131-7730 | To Reserves | \$ - | \$ - | \$ - | 0.0% | | | \$ - |
| Total | | | \$ 155,866 | \$ 139,414 | \$ 16,452 | 11.8% | \$ 149,063 | \$ 228,822 | \$ 117,242 |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|------------------------------|-----------------|-----------------------------------|-------------------|-------------------|-------------------|---------------|-------------------|-------------------|-------------------|
| Almonte Old Town Hall | | | | | | | | | |
| 16 | 1-111-0133-1140 | Labour | \$ 6,960 | \$ 6,824 | \$ 136 | 2.0% | \$ 50,769 | \$ 32,891 | \$ 16,843 |
| 17 | 1-111-0133-3140 | Other M & S | \$ 1,086 | \$ 1,068 | \$ 18 | 1.7% | \$ 4,035 | \$ 1,368 | \$ 414 |
| 18 | 1-111-0133-4110 | Hydro (AOTH & Auditorium) | \$ 13,511 | \$ 13,181 | \$ 330 | 2.5% | \$ 13,669 | \$ 16,305 | \$ 12,105 |
| 19 | 1-111-0133-4115 | Heating | \$ 7,321 | \$ 7,142 | \$ 179 | 2.5% | \$ 8,591 | \$ 7,969 | \$ 6,925 |
| 20 | 1-111-0133-4120 | Water | \$ 2,873 | \$ 2,803 | \$ 70 | 2.5% | \$ 2,096 | \$ 2,359 | \$ 1,694 |
| 21 | 1-111-0133-4140 | Cleaning, Maint., Other Supplies | \$ 6,000 | \$ 1,921 | \$ 4,079 | 212.3% | \$ 2,060 | \$ 938 | \$ 69 |
| 22 | 1-111-0133-5120 | Telephone | \$ 1,299 | \$ 1,267 | \$ 32 | 2.5% | \$ 729 | \$ 1,431 | \$ 615 |
| 23 | 1-111-0133-5125 | Internet | \$ 13,236 | \$ - | \$ 13,236 | 0.0% | \$ - | \$ - | \$ - |
| 24 | 1-111-0133-5240 | Insurance (Building Etc.) | \$ 33,116 | \$ 28,796 | \$ 4,319 | 15.0% | \$ 24,241 | \$ 13,997 | \$ 16,515 |
| 25 | 1-111-0133-5260 | Other S & R | \$ 17,224 | \$ 16,931 | \$ 293 | 1.7% | \$ 23,769 | \$ 7,008 | \$ 19,892 |
| 26 | 1-111-0133-5390 | Rentals & Maintenance | \$ 27,054 | \$ 26,394 | \$ 660 | 2.5% | \$ 18,285 | \$ 26,814 | \$ 29,853 |
| 27 | 1-111-0133-6200 | Long Term Debt Payments-Town Hall | \$ 182,641 | \$ 194,413 | \$ (11,772) | -6.1% | \$ 194,413 | \$ 178,046 | \$ 194,642 |
| 28 | 1-111-0133-7200 | Capital Expenditures | \$ 30,000 | \$ - | \$ 30,000 | 0.0% | \$ 1,430 | \$ - | \$ 11,562 |
| 29 | 1-111-0133-7730 | To Reserves | \$ 5,500 | \$ 5,500 | \$ - | 0.0% | \$ 5,500 | \$ 13,982 | \$ 5,500 |
| | | Total | \$ 347,820 | \$ 306,240 | \$ 41,580 | 13.6% | \$ 349,586 | \$ 303,109 | \$ 316,629 |
| 2 Industrial | | | | | | | | | |
| 30 | 1-111-0134-1110 | Salaries & Wages | \$ 10,000 | \$ - | \$ 10,000 | 100.0% | \$ - | \$ - | \$ - |
| 31 | 1-111-0134-2100 | CPP | \$ 300 | \$ - | \$ 300 | 100.0% | \$ - | \$ - | \$ - |
| 32 | 1-111-0134-2110 | EI | \$ 400 | \$ - | \$ 400 | 100.0% | \$ - | \$ - | \$ - |
| 33 | 1-111-0134-2170 | EHT | \$ 200 | \$ - | \$ 200 | 100.0% | \$ - | \$ - | \$ - |
| 34 | 1-111-0134-2180 | WSIB | \$ 100 | \$ - | \$ 100 | 100.0% | \$ - | \$ - | \$ - |
| 35 | 1-111-0134-3140 | Other M & S | \$ 1,086 | \$ - | \$ 1,086 | 100.0% | \$ - | \$ - | \$ - |
| 36 | 1-111-0134-4110 | Hydro | \$ - | \$ - | \$ - | 100.0% | \$ - | \$ - | \$ - |
| 37 | 1-111-0134-4115 | Heat | \$ - | \$ - | \$ - | 100.0% | \$ - | \$ - | \$ - |
| 38 | 1-111-0134-4140 | Cleaning, Maint., Other Supplies | \$ 3,919 | \$ - | \$ 3,919 | 100.0% | \$ - | \$ - | \$ - |
| 39 | 1-111-0134-5125 | Internet | \$ - | \$ - | \$ - | 100.0% | \$ - | \$ - | \$ - |
| 40 | 1-111-0134-5240 | Insurance (Building Etc.) | \$ 18,848 | \$ - | \$ 18,848 | 100.0% | \$ - | \$ - | \$ - |
| 41 | 1-111-0134-5635 | Lease | \$ 125,000 | \$ - | \$ 125,000 | 100.0% | \$ - | \$ - | \$ - |
| 42 | 1-111-0134-7200 | Capital Expenditure | \$ - | \$ - | \$ - | 100.0% | \$ - | \$ - | \$ - |
| 43 | 1-111-0134-7730 | To Reserves | \$ - | \$ - | \$ - | 100.0% | \$ - | \$ - | \$ - |
| | | Total | \$ 159,854 | \$ - | \$ 159,854 | 100.0% | \$ - | \$ - | \$ - |
| Total Expenditures | | | \$ 663,539 | \$ 445,654 | \$ 217,885 | 48.9% | \$ 498,649 | \$ 531,930 | \$ 433,871 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|--|------------------|----------------------------|---------------------|------------------|---------------------|----------------|-----------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | MUNICIPAL OFFICE | | | | | | | | | |
| 7 | 2-111-0131-0147 | Municipal Office - Main Entrance Repairs & Security | \$ 25,000 | \$ - | \$ - | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | TOTAL MUNICIPAL OFFICE | \$ 25,000 | \$ - | \$ - | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | ALMONTE TOWN HALL | | | | | | | | | |
| 8 | 2-111-0133-0219 | Green room Furniture | \$ 3,000 | | | | | | \$ 3,000 | | \$ - |
| 9 | 2-111-0133-0220 | Painting hallways and doors, first and second floors | \$ 10,000 | | | \$ - | | | | | \$ 10,000 |
| 10 | 2-111-0133-0227 | Auditorium Air Conditioner | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 20,000 |
| | | TOTAL ALMONTE TOWN HALL | \$ 33,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,000 | \$ - | \$ 30,000 |
| | | 2 INDUSTRIAL | | | | | | | | | |
| 11 | 2-111-0134-0100 | lease fit-up | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| | | TOTAL 2 INDUSTRIAL | \$ 50,000 | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - |



Revenues

The Municipality funds its operations and capital projects through a variety of funding sources. In total—including taxation, bank financing and transfers from reserves—revenue sources for 2026 are budgeted at \$55,995,738.

The tables on the following pages provide details related to the Municipality's operating revenue. Property tax include taxes collected on behalf of the County and School Boards. Other revenue sources include licenses and permits, interest income, and other fees and service charges.



REVENUES
2026 Budget

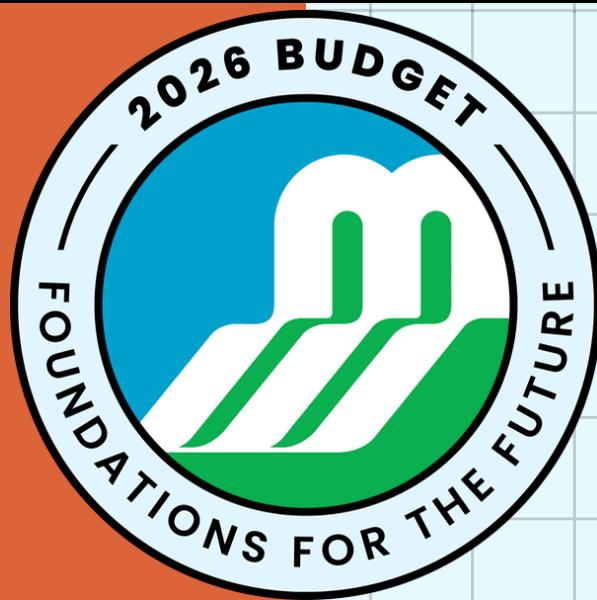
| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------------------------|-----------------|--|--------------------------------|---------------------------------|-----------------------|----------------|---------------------------------|------------------------|------------------------|
| Taxation | | | 8.1% levy rate increase | 5.50% levy rate increase | | | 4.12% levy rate increase | | |
| 1 | 1-100-1001-0411 | Taxes-Town | \$ (15,705,499) | \$ (14,502,660) | \$ (1,202,839) | 8.3% | \$ (13,573,588) | \$ (12,872,014) | \$ (12,063,681) |
| 2 | 1-100-1001-0412 | Taxes-County | \$ (9,886,603) | \$ (9,726,672) | \$ (159,931) | 1.6% | \$ (9,314,393) | \$ (8,874,905) | \$ (8,362,714) |
| 3 | 1-100-1001-0413 | Taxes-Schools | \$ (4,269,910) | \$ (4,208,074) | \$ (61,836) | 1.5% | \$ (931,032) | \$ (858,993) | \$ (835,304) |
| 4 | 1-100-1001-0414 | Taxes-Schools EP | \$ - | \$ - | \$ - | 0.0% | \$ (2,876,728) | \$ (2,820,776) | \$ (2,695,071) |
| 5 | 1-100-1001-0415 | Taxes-Schools ES | \$ - | \$ - | \$ - | 0.0% | \$ (309,950) | \$ (306,267) | \$ (304,471) |
| 6 | 1-100-1001-0416 | Taxes-Schools FP | \$ - | \$ - | \$ - | 0.0% | \$ (10,544) | \$ (9,693) | \$ (9,636) |
| 7 | 1-100-1001-0417 | Taxes-Schools FS | \$ - | \$ - | \$ - | 0.0% | \$ (30,285) | \$ (28,475) | \$ (26,438) |
| 8 | 1-100-1001-0421 | Supplementary Taxes-Town | \$ (372,655) | \$ (310,823) | \$ (61,832) | 19.9% | \$ (274,918) | \$ (423,476) | \$ (481,403) |
| 9 | 1-100-1001-0422 | Supplementary Taxes-County | \$ - | \$ - | \$ - | 0.0% | \$ (188,829) | \$ (292,466) | \$ (334,113) |
| 10 | 1-100-1001-0423 | Supplementary Taxes-School | \$ - | \$ - | \$ - | 0.0% | \$ (27,537) | \$ (82,883) | \$ (13,371) |
| 11 | 1-100-1001-0424 | Supplementary Taxes-EP | \$ - | \$ - | \$ - | 0.0% | \$ (53,494) | \$ (72,737) | \$ (125,752) |
| 12 | 1-100-1001-0425 | Supplementary Taxes-ES | \$ - | \$ - | \$ - | 0.0% | \$ 39 | \$ (535) | \$ (3,681) |
| 13 | 1-100-1001-0426 | Supplementary Taxes-FP | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ 3 | \$ - |
| 14 | 1-100-1001-0427 | Supplementary Taxes-FS | \$ - | \$ - | \$ - | 0.0% | \$ (224) | \$ 39 | \$ - |
| 15 | 1-100-1001-0431 | Write off Taxes-Town | \$ - | \$ - | \$ - | 0.0% | \$ 60,049 | \$ 120,121 | \$ 23,848 |
| 16 | 1-100-1001-0432 | Write off Taxes-County | \$ - | \$ - | \$ - | 0.0% | \$ 33,363 | \$ 66,636 | \$ 2,544 |
| 17 | 1-100-1001-0433 | Write off Taxes-School | \$ - | \$ - | \$ - | 0.0% | \$ 21,051 | \$ 49,496 | \$ 6,862 |
| 18 | 1-100-1001-0442 | Capping Adjustments-Commercial | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 19 | 1-100-1001-0443 | Capping Adjustments-Multi Res | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 20 | 1-100-1001-0444 | Capping Adjustments-Industrial | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| | | Total | \$ (30,234,666) | \$ (28,748,228) | \$ (1,486,438) | 5.4% | \$ (27,477,019) | \$ (26,406,927) | \$ (25,222,380) |
| Federal Grants | | | | | | | | | |
| 21 | 1-105-1054-0550 | Federal Gas Tax Revenue CCBF | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| 22 | 1-105-1054-0551 | Federal Grant - Tourism Growth | \$ - | \$ - | \$ - | 0.0% | \$ (17,258) | \$ - | \$ - |
| 23 | 1-105-1054-0548 | Federal Grants-Students | \$ - | \$ (5,750) | \$ 5,750 | -100.0% | \$ - | \$ (3,812) | \$ - |
| 24 | 1-105-1054-0552 | Federal Grant - Housing | \$ (560,840) | \$ (1,528,436) | \$ 967,596 | -63.3% | \$ (1,000) | \$ - | \$ - |
| | | Total | \$ (560,840) | \$ (1,534,186) | \$ 973,346 | 0.0% | \$ (17,258) | \$ (3,812) | \$ - |
| Provincial Grants | | | | | | | | | |
| 25 | 1-105-1055-0950 | Prov Grant-Administration | \$ - | \$ (46,668) | \$ 46,668 | -100.0% | \$ (46,668) | \$ (46,668) | \$ (46,668) |
| 26 | 1-105-1055-0955 | Prov Grant-OMPF | \$ - | \$ - | \$ - | 0.0% | \$ (990,300) | \$ (941,400) | \$ (914,600) |
| 27 | 1-105-1055-0960 | Prov Grant-Special Circumstances OCIF | \$ - | \$ (435,901) | \$ 435,901 | -100.0% | \$ (18,732) | \$ (29,369) | \$ (324,444) |
| 28 | 1-105-1055-0970 | Prov Grant-Livestock | \$ - | \$ (4,000) | \$ 4,000 | -100.0% | \$ (15,666) | \$ (4,527) | \$ (10,262) |
| 29 | 1-105-1055-0980 | Prov Grant-Drainage Superintendent | \$ - | \$ - | \$ - | 0.0% | \$ - | \$ - | \$ - |
| | | Total | \$ - | \$ (486,569) | \$ 486,569 | 0.0% | \$ (1,071,366) | \$ (1,021,964) | \$ (1,295,974) |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|-----------------------------------|----------------|----------------|--------------|-------------|----------------|----------------|----------------|
| 30 | 1-105-1057-0573 | County Road Maintenance | \$ (27,271) | \$ (28,840) | \$ 1,569 | 0.0% | \$ (26,902) | \$ (25,340) | \$ 29,057 |
| | | Fees & Service Charges | | | | | | | |
| 31 | 1-105-1058-0580 | Photocopy Fees | \$ - | \$ 0 | \$ - | 0.0% | \$ - | | |
| 32 | 1-105-1058-0581 | Tax Certificates, Etc. | \$ (17,707) | \$ (17,275) | \$ (432) | 2.5% | \$ (11,950) | \$ (8,900) | \$ (9,600) |
| 33 | 1-105-1058-0582 | Admin. Fees-NSF | \$ (1,215) | \$ (1,105) | \$ (110) | 10.0% | \$ (2,610) | \$ (1,320) | \$ (990) |
| 34 | 1-105-1058-0583 | Admin. Fees-Other | \$ (24,215) | \$ (22,014) | \$ (2,201) | 10.0% | \$ (3,619) | \$ (16,197) | \$ (44,471) |
| 35 | 1-105-1058-0584 | Fire Fees-Other | \$ (16,865) | \$ (16,453) | \$ (411) | 2.5% | \$ (3,421) | \$ (968) | \$ (15,840) |
| 36 | 1-105-1058-0586 | Roadway Fees | \$ (29,640) | \$ (28,918) | \$ (723) | 2.5% | \$ (53,308) | \$ (106,647) | \$ (3,097) |
| 37 | 1-105-1058-0587 | Other PW fees | \$ (6,243) | \$ (6,091) | \$ (152) | 2.5% | \$ (13,019) | \$ (4,310) | \$ (7,845) |
| 38 | 1-105-1058-0588 | Fire Fees-Training | \$ (102,500) | \$ (100,000) | \$ (2,500) | 2.5% | \$ (84,249) | \$ (102,203) | \$ (32,053) |
| 39 | 1-105-1058-0596 | Planning Fees | \$ (224,678) | \$ (211,920) | \$ (12,758) | 6.0% | \$ (160,226) | \$ (107,528) | \$ (119,051) |
| 40 | 1-105-1058-0598 | Engineering Fees | \$ (86,913) | \$ (150,000) | \$ 63,087 | -42.1% | \$ (63,398) | | |
| 41 | 1-105-1058-0605 | Tile Drainage Fees | \$ (5,578) | \$ (5,442) | \$ (136) | 2.5% | \$ (7,459) | \$ (1,630) | \$ (1,630) |
| 42 | 1-105-1058-0695 | Police-Other | \$ (341) | \$ (310) | \$ (31) | 10.0% | \$ (200) | \$ - | \$ - |
| 43 | 1-105-1058-0700 | Wedding Fees | \$ (660) | \$ (600) | \$ (60) | 10.0% | \$ (650) | \$ (400) | \$ - |
| | | Total | \$ (516,555) | \$ (560,128) | \$ 43,572 | 0.0% | \$ (404,109) | \$ (350,104) | \$ (234,578) |

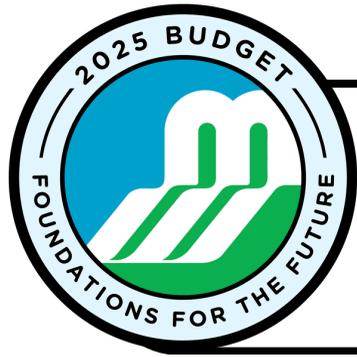
| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|--------|-----------------|-----------------------------|---------------------|---------------------|--------------------|-------------|---------------------|---------------------|---------------------|
| | | Grant in Lieu | | | | | | | |
| 44 | 1-106-0920-0010 | PIL-Post Office, Town | \$ (8,773) | \$ (8,140) | \$ (633) | 7.8% | \$ (8,773) | \$ (8,140) | \$ (8,031) |
| 45 | 1-106-0921-0010 | PIL-Post Office, County | \$ (3,113) | \$ (3,039) | \$ (74) | 2.4% | \$ (3,113) | \$ (3,039) | \$ (2,981) |
| 46 | 1-106-0924-0010 | PIL-Public Works, Schools | \$ (1,896) | \$ (1,896) | \$ - | 0.0% | \$ (1,896) | \$ (1,896) | \$ (1,896) |
| 47 | 1-106-0925-0010 | PIL-Public Works, Town | \$ (7,340) | \$ (7,242) | \$ (98) | 1.4% | \$ (7,340) | \$ (7,242) | \$ (6,960) |
| 48 | 1-106-0926-0010 | PIL-Public Works, County | \$ (4,936) | \$ (4,711) | \$ (225) | 4.8% | \$ (4,936) | \$ (4,711) | \$ (4,726) |
| 49 | 1-106-0927-0010 | PIL-NRC, Town | \$ (70,760) | \$ (69,419) | \$ (1,341) | 1.9% | \$ (70,760) | \$ (69,419) | \$ (68,493) |
| 50 | 1-106-0928-0010 | PIL-NRC, County | \$ (26,547) | \$ (25,915) | \$ (632) | 2.4% | \$ (26,547) | \$ (25,915) | \$ (25,420) |
| 51 | 1-106-0930-0010 | PIL-Registry Office, Town | \$ (4,209) | \$ (4,055) | \$ (154) | 3.8% | \$ (4,209) | \$ (4,055) | \$ (6,714) |
| 52 | 1-106-0931-0010 | PIL-Registry Office, County | \$ (2,888) | \$ (2,846) | \$ (42) | 1.5% | \$ (2,888) | \$ (2,846) | \$ (4,651) |
| 53 | 1-106-0933-0010 | PIL-MTO, Town | \$ (590) | \$ (470) | \$ (120) | 25.4% | \$ (590) | \$ (470) | \$ (872) |
| 54 | 1-106-0934-0010 | PIL-MTO, County | \$ (263) | \$ (157) | \$ (106) | 67.4% | \$ (263) | \$ (157) | \$ (605) |
| 55 | 1-106-0936-0010 | PIL-MNR, Town | \$ (3,274) | \$ (2,052) | \$ (1,222) | 59.5% | \$ (3,274) | \$ (2,052) | \$ (3,827) |
| 56 | 1-106-0937-0010 | PIL-MNR, County | \$ (1,837) | \$ (684) | \$ (1,153) | 168.6% | \$ (1,837) | \$ (684) | \$ (2,621) |
| 57 | 1-106-0938-0010 | PIL-MBS, Town | \$ (4,246) | \$ (2,638) | \$ (1,607) | 60.9% | \$ (4,246) | \$ (2,638) | \$ (3,360) |
| 58 | 1-106-0939-0010 | PIL-MBS, County | \$ (2,820) | \$ (880) | \$ (1,940) | 220.5% | \$ (2,820) | \$ (880) | \$ (2,330) |
| 59 | 1-106-0940-0010 | PIL-AGH, Town | \$ (2,280) | \$ (2,280) | \$ - | 0.0% | \$ (2,280) | \$ (2,280) | \$ (2,280) |
| 60 | 1-106-0941-0010 | PIL-AGH, County | \$ (1,620) | \$ (1,620) | \$ - | 0.0% | \$ (1,620) | \$ (1,620) | \$ (1,620) |
| 61 | 1-106-0950-0010 | PIL-Ont. Hydro, Town | \$ (4,664) | \$ (4,576) | \$ (87) | 1.9% | \$ (4,664) | \$ (4,576) | \$ (4,502) |
| 62 | 1-106-0951-0010 | PIL-Ont. Hydro, County | \$ (2,135) | \$ (2,084) | \$ (51) | 2.4% | \$ (2,135) | \$ (2,084) | \$ (2,044) |
| 63 | 1-106-0952-0010 | PIL-Ont. Hydro, Schools | \$ (136) | \$ (136) | \$ - | 0.0% | \$ (136) | \$ (136) | \$ (136) |
| 64 | 1-106-0953-0010 | PIL-LCBO, Town | \$ (3,516) | \$ (3,171) | \$ (345) | 10.9% | \$ (3,516) | \$ (3,171) | \$ (3,093) |
| 65 | 1-106-0954-0010 | PIL-LCBO, County | \$ (2,239) | \$ (2,186) | \$ (53) | 2.4% | \$ (2,239) | \$ (2,186) | \$ (2,144) |
| 66 | 1-106-0955-0010 | PIL-PUC, Town | \$ (7,522) | \$ (6,845) | \$ (677) | 9.9% | \$ (7,522) | \$ (6,845) | \$ (5,885) |
| 67 | 1-106-0956-0010 | PIL-PUC, County | \$ (2,998) | \$ (2,690) | \$ (308) | 11.4% | \$ (2,998) | \$ (2,690) | \$ (2,272) |
| 68 | 1-106-0957-0010 | PIL-Lagoon, Town | \$ (57,245) | \$ (56,434) | \$ (811) | 1.4% | \$ (57,245) | \$ (56,434) | \$ (55,681) |
| 69 | 1-106-0958-0010 | PIL-Lagoon, County | \$ (19,900) | \$ (21,068) | \$ 1,168 | -5.5% | \$ (19,900) | \$ (21,068) | \$ (20,665) |
| 70 | 1-106-0959-0010 | PIL-Landfill site, Town | \$ (1,895) | \$ (1,651) | \$ (244) | 14.8% | \$ (1,895) | \$ (1,651) | \$ (1,629) |
| 71 | 1-106-0960-0010 | PIL-Landfill site, County | \$ (580) | \$ (616) | \$ 36 | -5.9% | \$ (580) | \$ (616) | \$ (605) |
| | | Total | \$ (250,223) | \$ (239,503) | \$ (10,720) | 0.0% | \$ (250,223) | \$ (239,503) | \$ (246,042) |

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Actual | 2023 Actual | 2022 Actual |
|-----------|------------------------|-----------------------------------|------------------------|------------------------|-----------------------|-------------|------------------------|------------------------|------------------------|
| | | Other Revenue | | | | | | | |
| 72 | 1-107-9400-0010 | Trade Licence | \$ (7,995) | \$ (7,268) | \$ (727) | 10.0% | \$ (8,700) | \$ (8,150) | \$ (5,250) |
| 73 | 1-107-9401-0010 | Dog Tags | \$ (8,531) | \$ (7,755) | \$ (776) | 10.0% | \$ (8,665) | \$ (6,987) | \$ (7,390) |
| 74 | 1-107-9403-0010 | Other Licences & Permits | \$ (27,558) | \$ (25,053) | \$ (2,505) | 10.0% | \$ (21,357) | \$ (27,334) | \$ (29,968) |
| 75 | 1-107-9404-0010 | Rental-Land | \$ (4,503) | \$ (4,393) | \$ (110) | 2.5% | \$ (6,150) | \$ (5,150) | \$ (5,250) |
| 76 | 1-107-9405-0010 | Rental-Buildings | \$ (142,834) | \$ (114,960) | \$ (27,874) | 24.2% | \$ (169,230) | \$ (57,100) | \$ (38,282) |
| 77 | 1-107-9406-0010 | Rental-Other | \$ (3,114) | \$ (3,038) | \$ (76) | 2.5% | \$ (1,254) | \$ (1,294) | |
| 78 | 1-107-9407-0010 | Fines-Parking | \$ (6,036) | \$ (5,889) | \$ (147) | 2.5% | \$ (9,848) | \$ (8,399) | \$ (6,800) |
| 79 | 1-107-9412-0010 | Cash in Lieu-Parking | \$ (4,305) | \$ (4,200) | \$ (105) | 2.5% | \$ - | \$ - | \$ (6,000) |
| 80 | 1-107-9413-0010 | Cash in Lieu of Parkland | \$ (36,259) | \$ (35,375) | \$ (884) | 2.5% | \$ (36,344) | \$ (68,400) | \$ (28,467) |
| 81 | 1-107-9414-0010 | Provincial Offences Revenue | \$ (44,256) | \$ (43,176) | \$ (1,079) | 2.5% | \$ (15,650) | \$ (37,973) | \$ (41,006) |
| 82 | 1-107-9415-0010 | Ticket Surcharge-AOTH | \$ (7,044) | \$ (6,872) | \$ (172) | 2.5% | \$ (14,733) | \$ (8,482) | \$ (10,647) |
| 83 | 1-107-9416-0010 | Fundraising-Veteran's Walkway | \$ - | \$ - | \$ - | 0.0% | \$ - | | |
| 84 | 1-107-9417-0010 | Royalties from films-AOTH | \$ (624) | \$ (609) | \$ (15) | 2.5% | \$ (1,600) | \$ (1,026) | \$ (400) |
| 85 | 1-107-9450-0010 | Penalty & Interest-Current Taxes | \$ (98,337) | \$ (60,552) | \$ (37,785) | 62.4% | \$ (130,788) | \$ (113,600) | \$ 535 |
| 86 | 1-107-9451-0010 | Penalty & Interest-Tax Arrears | \$ (182,220) | \$ (168,190) | \$ (14,031) | 8.3% | \$ (240,004) | \$ (193,785) | \$ (202,584) |
| 87 | 1-107-9454-0010 | Interest on Overdue Accounts-Gen. | \$ (2,557) | \$ (3,409) | \$ 852 | -25.0% | \$ - | \$ (5) | |
| 88 | 1-107-9460-0010 | Interest Income-Bank Account | \$ (109,106) | \$ (116,987) | \$ 7,881 | -6.7% | \$ (163,191) | \$ (109,996) | \$ (201,649) |
| 89 | 1-107-9462-0010 | Interest Income-Investments | \$ (673,712) | \$ (500,000) | \$ (173,712) | 34.7% | \$ (822,901) | \$ (871,947) | \$ (232,157) |
| 90 | 1-107-9465-0025 | Interest Income-MRPC Loan | \$ (34,716) | \$ (34,716) | \$ - | 0.0% | \$ (69,433) | \$ (69,433) | \$ (69,433) |
| 91 | 1-107-9470-0010 | Sale of Land | \$ - | \$ (295,000) | \$ 295,000 | -100.0% | \$ (424,990) | \$ (233,620) | \$ (1,502,859) |
| 92 | 1-107-9471-0010 | Sale of Equipment | \$ - | \$ - | \$ - | 0.0% | \$ (5,575) | | |
| 93 | 1-107-9472-0010 | Sale of Books, Maps | \$ - | \$ - | \$ - | 0.0% | \$ (35) | | |
| 94 | 1-107-9473-0010 | Flower Baskets | \$ (17,425) | \$ (17,000) | \$ (425) | 2.5% | \$ (10,433) | | |
| 95 | 1-107-9480-0010 | Other Revenue (MRPC + ORES) | \$ (224,165) | \$ (172,500) | \$ (51,665) | 30.0% | \$ (558,983) | \$ (126,787) | \$ (98,390) |
| 96 | 1-107-9490-0010 | Transfer from Reserves | \$ (78,430) | \$ - | \$ (78,430) | 0.0% | \$ - | \$ (1,039,535) | \$ - |
| 97 | 1-107-9491-0010 | Transfer from Reserve Fund | \$ (95,870) | \$ (95,870) | \$ - | 0.0% | \$ (95,870) | \$ (70,570) | \$ (95,870) |
| | | Total | \$ (1,809,597) | \$ (1,722,812) | \$ (86,784) | 3.1% | \$ (2,815,731) | \$ (3,059,572) | \$ (2,485,996) |
| | | Total Revenue | \$ (33,399,151) | \$ (33,320,266) | \$ (1,257,657) | 3.9% | \$ (32,062,609) | \$ (31,107,222) | \$ (29,455,913) |

2026 MUNICIPAL BUDGET



ACCOUNTABLE AND TRANSPARENT GOVERNANCE



Council

Council is the governing body of the Municipality of Mississippi Mills and consists of the Mayor and Deputy Mayor (who represent the whole of the municipality) and five Councillors (who represent Mississippi Mills' three wards; Almonte, Ramsay, and Pakenham). Residents elect members of Council for a four-year term of office.

Council members work on a part-time basis, typically meeting bi-weekly. Meetings are open to the public, and the agenda is posted five days prior to the meeting. Council members also perform the important role of representing Mississippi Mills and its residents at conferences and meetings, such as at the Association of Municipalities of Ontario (AMO) Annual Conference and the Rural Ontario Municipal Association (ROMA) Conference.

There are no capital projects outlined for Council in 2026.

Learn more about the the Mayor and Councillors on our website: www.mississippimills.ca/MayorAndCouncil



COUNCIL
2026 Budget

| Line # | Account | Description | 2026 Budget | 2025 Budget | \$ Change | % Change | 2024 Budget | 2023 Actual | 2022 Actual |
|---------------------------|-----------------|---------------------------|-------------------|-------------------|------------------|--------------|-------------------|-------------------|-------------------|
| 1 | 1-111-0111-1100 | Remuneration | \$ 188,655 | \$ 179,671 | \$ 8,984 | 5% | \$ 201,805 | \$ 169,838 | \$ 153,131 |
| 2 | 1-111-0111-1150 | Other Honorariums | \$ 3,787 | \$ 3,713 | \$ 74 | 2% | \$ 2,793 | \$ 16,940 | \$ 2,467 |
| 3 | 1-111-0111-2100 | CPP | \$ 9,198 | \$ 8,760 | \$ 438 | 5% | \$ 5,284 | \$ 4,565 | \$ 3,376 |
| 4 | 1-111-0111-2120 | OMERS | \$ 16,979 | \$ 16,170 | \$ 809 | 5% | \$ 9,110 | \$ 7,851 | \$ 767 |
| 5 | 1-111-0111-2130 | Group Insurance | \$ 4,132 | \$ 3,935 | \$ 197 | 5% | \$ 869 | \$ - | \$ - |
| 6 | 1-111-0111-2140 | Medical | \$ 25,171 | \$ 23,973 | \$ 1,199 | 5% | \$ 12,210 | \$ - | \$ - |
| 7 | 1-111-0111-2150 | Dental | \$ 5,721 | \$ 5,448 | \$ 272 | 5% | \$ 6,480 | \$ - | \$ - |
| 8 | 1-111-0111-2170 | EHT | \$ 3,679 | \$ 3,504 | \$ 175 | 5% | \$ 3,924 | \$ 3,579 | \$ 2,962 |
| 9 | 1-111-0111-3140 | Other M & S | \$ 13,037 | \$ 12,816 | \$ 222 | 2% | \$ 7,243 | \$ 3,402 | \$ 12,339 |
| 10 | 1-111-0111-5120 | Telephone | \$ 9,999 | \$ 9,755 | \$ 244 | 3% | \$ 1,575 | \$ 3,054 | \$ 2,207 |
| 11 | 1-111-0111-5160 | Computer Services Expense | \$ - | \$ 1,000 | \$ (1,000) | -100% | \$ 1,404 | \$ 3,277 | \$ 1,086 |
| 12 | 1-111-0111-5161 | Computer Hardware | \$ 8,400 | \$ - | \$ 8,400 | 0% | | | |
| 13 | 1-111-0111-5180 | Travelling Expense | \$ 4,870 | \$ 4,751 | \$ 119 | 2% | \$ 4,946 | \$ 3,444 | \$ 1,256 |
| 14 | 1-111-0111-5185 | Other Expenses | \$ 22,767 | \$ 22,212 | \$ 555 | 3% | \$ 10,914 | \$ 9,902 | \$ 245 |
| 15 | 1-111-0111-5210 | Association & Convention | \$ 22,725 | \$ 22,171 | \$ 554 | 3% | \$ 8,814 | \$ 9,691 | \$ 13,777 |
| 16 | 1-111-0111-5220 | Memberships | \$ 5,411 | \$ 5,279 | \$ 132 | 2% | \$ - | \$ 4,968 | \$ 5,806 |
| 17 | 1-111-0111-5500 | Receptions | \$ 6,505 | \$ 6,346 | \$ 159 | 2% | \$ 95 | \$ 1,703 | \$ - |
| 18 | 1-111-0111-7200 | Capital Expenditure | \$ - | \$ - | \$ - | 0% | \$ 61 | \$ - | \$ - |
| 19 | 1-111-0111-7730 | To Reserves | \$ - | \$ - | \$ - | 0% | | \$ - | \$ - |
| Total Expenditures | | | \$ 351,035 | \$ 329,503 | \$ 21,532 | 6.53% | \$ 277,526 | \$ 242,215 | \$ 199,417 |

Appendix A - Capital Summary

CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|--|------------|----------------------------|---------------------|------------|---------------------|----------------|---------------|-----------|-------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | COUNCIL | | | | | | | | | |
| | | TOTAL COUNCIL | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | ADMINISTRATION | | | | | | | | | |
| 1 | 2-111-0121-0158 | Municipal Space Needs Assessment - Phase 2 | \$ 100,000 | \$ - | \$ - | \$ 100,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 2 | 2-111-0121-0159 | JOHSC Training | \$ 5,000 | | | | | | | | \$ 5,000 |
| 3 | 2-111-0121-0160 | Leadership Development Training | \$ 15,000 | | | | | | | | \$ 15,000 |
| 4 | 2-111-0121-0161 | Information Technology Audit / Cyber Exercise | \$ 15,000 | | | | | | | | \$ 15,000 |
| 5 | 2-111-0121-0162 | Migration of Great Plains to Archive Database | \$ 10,000 | | | \$ 10,000 | | | | | \$ - |
| 6 | 2-111-0121-0164 | Elections | \$ 80,000 | | | \$ 80,000 | | | | | \$ - |
| | | TOTAL ADMINISTRATION | \$ 225,000 | \$ - | \$ - | \$ 190,000 | \$ - | \$ - | \$ - | \$ - | \$ 35,000 |
| | | MUNICIPAL OFFICE | | | | | | | | | |
| 7 | 2-111-0131-0147 | Municipal Office - Main Entrance Repairs & Security | \$ 25,000 | \$ - | \$ - | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | TOTAL MUNICIPAL OFFICE | \$ 25,000 | \$ - | \$ - | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | ALMONTE TOWN HALL | | | | | | | | | |
| 8 | 2-111-0133-0219 | Green room Furniture | \$ 3,000 | | | | | | \$ 3,000 | | \$ - |
| 9 | 2-111-0133-0220 | Painting hallways and doors, first and second floors | \$ 10,000 | | | \$ - | | | | | \$ 10,000 |
| 10 | 2-111-0133-0227 | Auditorium Air Conditioner | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 20,000 |
| | | TOTAL ALMONTE TOWN HALL | \$ 33,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 3,000 | \$ - | \$ 30,000 |
| | | 2 INDUSTRIAL | | | | | | | | | |
| 11 | 2-111-0134-0100 | lease fit-up | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| | | TOTAL 2 INDUSTRIAL | \$ 50,000 | \$ - | \$ - | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|---|----------------------|----------------------------|---------------------|-------------------|---------------------|---------------------|---------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | FACILITIES | | | | | | | | | |
| | 2-111-0131-0147 | Municipal Office - Main Entrance Repairs & Security | \$ 25,000 | | | \$ 25,000 | | | | | \$ - |
| | 2-711-0711-1902 | Cedar Hill School House - Window Replacements | \$ 2,500 | | | \$ - | | | | | \$ 2,500 |
| | 2-111-0121-0158 | Municipal Space Needs Assessment - Phase 2 | \$ 100,000 | | | \$ 100,000 | | | | | \$ - |
| | 2-711-0711-1903 | John Levi Community Centre - Accessibility | \$ 10,000 | | | | | | | | \$ 10,000 |
| | 2-711-0711-1904 | John Levi Community Centre - Roof | \$ 55,000 | | | \$ 55,000 | | | | | \$ - |
| | 2-711-0711-1905 | John Levi Community Centre - Railing Safety | \$ 18,000 | | | \$ 18,000 | | | | | \$ - |
| | 2-611-0611-0658 | Mississippi Mills Childcare Centre | \$ 10,500,000 | \$ 2,130,705 | | \$ - | \$ 3,973,623 | \$ 4,395,672 | | | \$ - |
| | 2-111-0133-0227 | AOTH - Auditorium Air Conditioner | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 20,000 |
| | 2-711-0712-7152 | Amonte Library - Washroom Conversion | \$ 12,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,500 |
| | 2-711-0712-7153 | Almonte Library - Air Handler Replacement | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| | 2-711-0712-7154 | Pakenham Library - HVAC Controls | \$ 13,000 | \$ - | \$ - | \$ 13,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | TOTAL FACILITIES | \$ 10,796,000 | \$ 2,130,705 | \$ - | \$ 211,000 | \$ 3,973,623 | \$ 4,395,672 | \$ - | \$ - | \$ 85,000 |
| | | PROTECTION-OTHER | | | | | | | | | |
| | | TOTAL PROTECTION-OTHER | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | FIRE DEPARTMENT | | | | | | | | | |
| 12 | 2-210-0211-0303 | SCBA's/Cylinders/Masks | \$ 597,000 | | | | | \$ 597,000 | | | \$ - |
| 13 | 2-210-0211-0304 | SCBA Washer | \$ 60,000 | | | | | \$ - | | | \$ 60,000 |
| 14 | 2-210-0211-0305 | SCBA Air Filling Machine | \$ 80,000 | | | \$ 48,600 | \$ 31,400 | | | | \$ - |
| | | TOTAL FIRE | \$ 737,000 | | | \$ 48,600 | \$ 31,400 | \$ 597,000 | \$ - | \$ - | \$ 60,000 |
| | | BUILDING DEPARTMENT | | | | | | | | | |
| | | TOTAL BUILDING DEPARTMENT | \$ - | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|--|--------------|----------------------------|---------------------|------------|---------------------|----------------|---------------|-----------|-------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | ROADS & PUBLIC WORKS | | | | | | | | | |
| | | ROADS/BRIDGES: | | | | | | | | | |
| 15 | 2-301-0301-0325 | Pavement Management (Patching and Crack Sealing Etc.) | \$ 77,250 | | | \$ 77,250 | | | | | \$ - |
| 16 | 2-301-0301-0338 | Sidewalk Repairs | \$ 281,500 | | | \$ 164,500 | | | | | \$ 117,000 |
| 17 | 2-301-0301-0341 | Gravel - Pakenham | \$ 143,150 | | | | | | | | \$ 143,150 |
| 18 | 2-301-0301-0342 | Gravel - Ramsay | \$ 361,000 | | | | | | | | \$ 361,000 |
| 19 | 2-301-0301-0519 | Guiderail Replacement | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| | | HARDTOPPING PROJECTS (see attached listing) | | | | | | | | | |
| 20 | 2-301-0301-0435 | Hard Surface Renewals | \$ 2,781,000 | \$ 482,736 | \$ 1,449,411 | \$ - | \$ - | \$ 848,853 | \$ - | \$ - | \$ - |
| 21 | 2-301-0301-0520 | Growth Related Project (Old Almonte Road) | \$ 1,906,998 | | \$ 953,500 | \$ 190,700 | \$ 762,798 | | | | -\$ 0 |
| | | BRIDGES | | | | | | | | | |
| 22 | 2-301-0301-0521 | Hugh Graham Bridge Renewal | \$ 825,000 | | | | | \$ 825,000 | | | \$ - |
| | | EQUIPMENT | | | | | | | | | |
| 23 | 2-301-0301-0522 | Replacement Snow Plow | \$ 485,000 | | | | | \$ 485,000 | | | \$ - |
| 24 | 2-301-0301-0523 | Truck frame Maintenance (3 Trucks) Sandblast and Paint Frames | \$ 30,000 | | | | | | | | \$ 30,000 |
| 25 | 2-301-0301-0524 | Survey Equipment (Equipment and licences) | \$ 30,000 | | | | | | | | \$ 30,000 |
| 26 | 2-301-0301-0525 | Sidewalk Plow | \$ 219,600 | | | | \$ 219,600 | | | | \$ - |
| | | FACILITIES | | | | | | | | | |
| 27 | 2-301-0301-0526 | Upgrades to accomodate work stations and Common space improvements in Ramsay and Pakenham Facilities | \$ 15,000 | | | \$ 15,000 | | | | | \$ - |
| | | OTHER | | | | | | | | | |
| 28 | 2-301-0301-0508 | Asset Management Software (Citywide) Phase 2 | \$ 25,000 | | | \$ 25,000 | | | | | \$ - |
| 29 | 2-301-0301-0527 | Engineering Design and Approvals (Various Projects) | \$ 45,000 | | | | | | | | \$ 45,000 |
| 30 | 2-301-0301-0528 | Technology Upgrades to facilitate transition to digital documentation and work orders | \$ 25,000 | | | \$ 25,000 | | | | | \$ - |
| 31 | 2-301-0301-0529 | Intersection Marker Lighting (4 Intersections - only 1 to be completed in 2026) | \$ 20,000 | | | | | | | | \$ 20,000 |
| | | ACTIVE TRANSPORTATION | | | | | | | | | |
| 32 | 2-301-0301-0467 | Traffic Calming | \$ 20,000 | | | \$ 20,000 | | | | | \$ - |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-----------------|-------------------------------|---------------------|----------------------------|------------------------|-------------------|------------------------|---------------------|------------------|-------------|-------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| 33 | 2-301-0301-0530 | Safe and Active School Route | \$ 150,000 | | | \$ 150,000 | | | | | \$ - |
| | | TOTAL PUBLIC WORKS | \$ 7,340,498 | \$ 482,736 | \$ 2,402,911 | \$ 717,450 | \$ 982,398 | \$ 2,158,853 | \$ - | \$ - | \$ 746,150 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|--|---------------------|----------------------------|---------------------|-------------------|---------------------|---------------------|---------------|-------------|-------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | WASTE MANAGEMENT | | | | | | | | | |
| 34 | 2-411-0401-1767 | Landfill Closure Plan | \$ 15,000 | | | | | | | | \$ 15,000 |
| 35 | 2-411-0401-1768 | Soils Dump Upgrades | \$ 25,000 | | | | | | | | \$ 25,000 |
| | | TOTAL WASTE MANAGEMENT | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| | | WATER AND SEWER | | | | | | | | | |
| 36 | 2-501-0531-4469 | Watermain extension from Well 6 to 3rd River Crossing (between Carss and the Brown Lands Subdivision)- Design* | \$ 412,000 | | | \$ 41,200 | \$ 370,800 | | | | \$ - |
| 37 | 2-501-0531-4470 | CR 29 Watermain Construction from Old Almonte to northern urban boundary of Almonte | \$ 600,000 | | | | \$ 300,000 | \$ 300,000 | | | \$ - |
| 38 | 2-501-0531-4318 | Radio Frequency Meter Replacement | \$ 120,000 | | | \$ 120,000 | | | | | \$ - |
| 39 | 2-501-0531-4347 | OCWA Water Treatment Capital LTFP | \$ 221,133 | | | | | | | | \$ 221,133 |
| 40 | 2-501-0531-4348 | OCWA Wastewater Treatment Capital | \$ 169,750 | | | | | | | | \$ 169,750 |
| 41 | 2-501-0531-4374 | OCWA Sanitary Pump Station Capital | \$ 108,000 | | | | | | | | \$ 108,000 |
| 42 | 2-501-0531-4471 | Condition Related Replacement King St | \$ 1,075,000 | | | | | \$ 1,075,000 | | | \$ - |
| 43 | 2-501-0531-4472 | CIPP Lining and Infiltration Program | \$ 431,570 | | | \$ - | | | | | \$ 431,570 |
| 44 | 2-501-0531-4458 | Asset Management Software (Citywide) Phase 2 | \$ 20,000 | | | \$ 20,000 | | | | | \$ - |
| 45 | 2-501-0531-4459 | Attenuation pond Maintenance | \$ 100,000 | | | \$ 100,000 | | | | | \$ - |
| | | TOTAL WATER & SEWER | \$ 3,257,453 | \$ - | \$ - | \$ 281,200 | \$ 670,800 | \$ 1,375,000 | \$ - | \$ - | \$ 930,453 |
| | | SEPTAGE | | | | | | | | | |
| | | TOTAL SEPTAGE | \$ - | | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|--|----------------------|----------------------------|---------------------|-------------------|---------------------|---------------------|------------------|-------------|-------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | CHILDCARE | | | | | | | | | |
| 46 | 2-611-0611-0659 | program supplies and equipment in coordination with construction | \$ 1,286,124 | | \$ 1,286,124 | | | | | | \$ - |
| 47 | 2-611-0611-0658 | Mississippi Mills Childcare Centre | \$ 10,500,000 | \$ 2,130,705 | \$ - | \$ - | \$ 3,973,623 | \$ 4,395,672 | \$ - | \$ - | \$ - |
| | | TOTAL CHILDCARE | \$ 11,786,124 | \$ 2,130,705 | \$ 1,286,124 | \$ - | \$ 3,973,623 | \$ 4,395,672 | \$ - | \$ - | \$ - |
| | | PARKS & RECREATION | | | | | | | | | |
| 48 | 2-711-0711-1891 | Mulch/retaining wall work (Appleton Bay Park) | \$ 20,000 | | | \$ - | | | | | \$ 20,000 |
| 49 | 2-711-0711-1892 | Paving work (John Levi Community Centre) | \$ 30,000 | | | \$ - | | | | | \$ 30,000 |
| 50 | 2-711-0711-1893 | Tractor Pakenham | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| 51 | 2-711-0711-1894 | Booking (online booking system) Hall-Rentals/ice bookings | \$ 50,000 | | | | | | | | \$ 50,000 |
| 52 | 2-711-0711-1895 | Hot Water Tank (John Levi Community Centre) | \$ 17,000 | | | | | | | | \$ 17,000 |
| 53 | 2-711-0711-1896 | Almonte Lawn Bowling Club - lawn bowling green covering | \$ 24,000 | | | \$ - | | | \$ 12,000 | | \$ 12,000 |
| 54 | 2-711-0711-1897 | Floor Autoscrubber- John Levi Community Centre | \$ 15,000 | | | | | | | | \$ 15,000 |
| 55 | 2-711-0711-1898 | Almonte Tennis Courts Rehabilitation | \$ 430,000 | | | | | \$ 430,000 | | | \$ - |
| 56 | 2-711-0711-1899 | Almonte Volleyball courts (Gemmill Park) | \$ 10,000 | | | \$ - | | | \$ 5,000 | | \$ 5,000 |
| 57 | 2-711-0711-1900 | Almonte Dog park upgrades to park | \$ 15,000 | | | \$ - | | | | | \$ 15,000 |
| 58 | 2-711-0711-1901 | Almonte Curling Club Defibrillator | \$ 3,000 | | | | | | | | \$ 3,000 |
| 59 | 2-711-0711-1902 | Cedar Hill School House - Window Replacements | \$ 2,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,500 |
| 60 | 2-711-0711-1903 | John Levi Community Centre - Accessibility | \$ 10,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 10,000 |
| 61 | 2-711-0711-1904 | John Levi Community Centre - Roof | \$ 55,000 | \$ - | \$ - | \$ 55,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 62 | 2-711-0711-1905 | John Levi Community Centre - Railing Safety | \$ 18,000 | \$ - | \$ - | \$ 18,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 63 | 2-711-0711-1906 | 5 Span Park (Pakenham) upgrades | \$ 30,000 | | | \$ 30,000 | | | | | \$ - |
| | | TOTAL P & R | \$ 779,500 | \$ - | \$ - | \$ 153,000 | \$ - | \$ 430,000 | \$ 17,000 | \$ - | \$ 179,500 |
| | | LIBRARY | | | | | | | | | |
| 64 | 2-711-0712-7149 | Display Shelving | \$ 2,000 | | | | | | | | \$ 2,000 |
| 65 | 2-711-0712-7150 | Technology Upgrades | \$ 7,000 | | | | | | | | \$ 7,000 |
| 66 | 2-711-0712-7152 | Almonte Library - Washroom Conversion | \$ 12,500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 12,500 |
| 67 | 2-711-0712-7153 | Almonte Library - Air Handler Replacement | \$ 40,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 40,000 |
| 68 | 2-711-0712-7154 | Pakenham Library - HVAC Controls | \$ 13,000 | \$ - | \$ - | \$ 13,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | TOTAL LIBRARY | \$ 74,500 | | | \$ 13,000 | \$ - | \$ - | \$ - | \$ - | \$ 61,500 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | 25 Budget | |
|--------|-----------------|--|-------------------|----------------------------|---------------------|-------------------|---------------------|----------------|------------------|-------------|------------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | | FUNDRAISING |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | DEVELOPMENT SERVICES & ENGINEERING | | | | | | | | | |
| 69 | 2-811-0811-0833 | Design costs for sidewalk extension of Paterson St - Jack Dalgity St. to 219 Paterson | \$ 50,000 | | | | | | \$ 25,000 | | \$ 25,000 |
| 70 | 2-811-0811-0834 | Heritage Conservation District update with current Ont Heritage Act regs | \$ 10,000 | | \$ 10,000 | | | | | | \$ - |
| 71 | 2-811-0811-0835 | Community Improvement Plan - Rural Vitality | \$ 25,000 | | \$ 25,000 | | | | | | \$ - |
| 72 | 2-811-0811-0836 | Community Improvement Plan Implementation - Affordable Housing | \$ 100,000 | | | \$ 100,000 | | | | | \$ - |
| 73 | 2-811-0811-0837 | Assessment/feasibility of Industrial lands for Almonte - prep for 5 year review of Official Plan | \$ 50,000 | | | \$ 50,000 | | | | | \$ - |
| 74 | 2-811-0811-0838 | Vacant Land Study - Infill for Almonte - prep for 5 year review of Official Plan | \$ 50,000 | | \$ 50,000 | | | | | | \$ - |
| 75 | 2-811-0811-0839 | Engineering Design and Approvals (Various Projects) | \$ 45,000 | | | | | | | | \$ 45,000 |
| 76 | 2-811-0811-0840 | Stormwater Master Plan data collection | \$ 40,000 | | | \$ 28,000 | \$ 12,000 | | | | \$ - |
| 77 | 2-811-0811-0841 | EA for Third River Crossing | \$ 200,000 | | | \$ 100,000 | \$ 100,000 | | | | \$ - |
| 78 | 2-811-0811-0842 | Well Improvement Design Well 7 & 8 | \$ 250,000 | | | | \$ 250,000 | | | | \$ - |
| | | TOTAL PLANNING | \$ 820,000 | \$ - | \$ 85,000 | \$ 278,000 | \$ 362,000 | \$ - | \$ 25,000 | \$ - | \$ 70,000 |
| | | HOUSING AND GROWTH | | | | | | | | | |
| 79 | 2-811-0813-0806 | Bury Drain - 34 Victoria and 111 Menzie | \$ 50,000 | \$ 50,000 | | | | | | | \$ - |
| | | TOTAL HOUSING AND GROWTH | \$ 50,000 | \$ 50,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | BEAUTIFICATION | | | | | | | | | \$ - |
| 80 | 2-301-0301-0531 | Decorative Street Lighting for Downtown Core | \$ 190,000 | | \$ 190,000 | | | | | | \$ - |
| 81 | 2-301-0301-0532 | Street Lights/Lights Under 5 Span Bridge Pakenham | \$ 60,000 | | | | | | | | \$ 60,000 |
| | | TOTAL BEAUTIFICATION | \$ 250,000 | \$ - | \$ 190,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 60,000 |
| | | MARKETING THE MILLS | | | | | | | | | |
| 82 | 2-811-0814-0892 | Service Club Entrance Signs | \$ 15,000 | | | \$ 15,000 | | | | | \$ - |
| 83 | 2-811-0814-0887 | Event Equipment | \$ 5,000 | | | \$ 5,000 | | | | | \$ - |
| 84 | 2-811-0814-0890 | Ramp for Gemmill Park Stage (grant) | \$ 20,000 | | \$ 20,000 | | | | | | |
| | | TOTAL ECONOMIC DEVELOPMENT | \$ 40,000 | \$ - | \$ 20,000 | \$ 20,000 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | | AGRICULTURE & DRAINAGE | | | | | | | | | |
| 85 | | Municipal Drain Review | \$ 25,000 | | | | | | | | \$ 25,000 |

**CAPITAL - NEW PROJECTS
ALL DEPARTMENTS
2026 BUDGET**

| Line # | Account No. | NAME OF PROJECT (BUDGET ITEM) | TOTAL COST | OTHER SOURCES OF FINANCING | | | | | | | 25 Budget |
|--------|-------------|-------------------------------|---------------|----------------------------|------------------------|--------------|------------------------|-------------------|------------------|-------------|--------------|
| | | | | CANADA GRANTS | PROV./COUNTY GRANTS | RESERVES | DEVELOPMENT CHARGES | BANK FINANCING | OTHER REVENUE | FUNDRAISING | |
| | | | | 0055 | 0060 | 0020 | 0030 | 0075 | 0050 | 0065 | 0040 |
| | | TOTAL Agriculture | \$ 25,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 25,000 |
| | | TOTAL | \$ 25,533,075 | \$ 2,663,441 | \$ 3,984,035 | \$ 1,776,250 | \$ 6,020,221 | \$ 8,956,525 | \$ 45,000 | \$ - | \$ 2,237,603 |