



Mississippi  
Mills

# Mississippi Mills 2048

Our Community, Our Future



## What is a Community Services Master Plan?

A *Community Services Master Plan* is a strategic document that will guide the future development and expansion of the Municipality's childcare services and facilities, cultural services and spaces, community services, and recreation facilities. The Master Plan will develop a cohesive vision and strategy for the provision of these services for the community over the next seven years.

Through research and public input, the Master Plan examines:

- » Municipal childcare offered to its residents.
- » Programs, events and activities delivered by the Municipality and the community.
- » Recreation and sport facilities both indoor and outdoor.
- » Operations such as policy development, staffing, communications, etc.
- » Financial and implementation strategies.



[www.mississippimills.ca/MM2048](http://www.mississippimills.ca/MM2048)



# COMMUNITY SERVICES MASTER PLAN





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## Project Objectives

The Master Plan objectives are as follows:

- » Identify needs based on changing demographics and participation trends.
- » Establish an overall vision for Mississippi Mills in the areas of childcare, culture, community services, and recreation.
- » Develop strategies to meet current and identified future needs.
- » Align municipal efforts, operations, and budgets through priority-setting.
- » Utilize feedback from public engagement previously conducted by the Municipality to establish the recommendations of the Master Plan.







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## What is the purpose of today's open house?

We want you to help us with:

- » Reviewing the draft Strategic Directions and preliminary recommendations for the Master Plan.

We want your perspective on:

- » Any gaps or elements not addressed.
- » The general direction of the Master Plan.

## How will your feedback be used?

Your feedback will help us gather information about how the Master Plan will provide for the community needs and where additional recommendations should be provided. This information will shape strategies in terms of childcare, culture, community services and recreation. Public feedback will be balanced with other decision-making criteria, such as existing data compiled, current legislation, funding, capital and operational costs.

## Other Ways To Get Involved



### SOCIAL MEDIA:

Follow our accounts:  
Instagram: @mississippimills  
Facebook: @MississippiMills



### TELEPHONE:

Call 613-256-2064 to share your thoughts and opinions, or to learn more about the Plan!



### EMAIL / WEBSITE:

Email us to share your thoughts and opinions:  
[MMillsStrategicPlan@stantec.com](mailto:MMillsStrategicPlan@stantec.com)  
[cmurphy@mississippimills.ca](mailto:cmurphy@mississippimills.ca)





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## PHASE 1

### *Collection of Information*

- » Review of background documents.
- » Review results from public consultation completed in 2023 by the Municipality.
- » Analysis of trends, best practices, existing conditions and public comments.

## PHASE 2

### *Creation of Implementation Plan*

- » Needs assessment and comparator analysis.
- » Assessment of fees and charges compared to other municipalities.
- » Develop strategic direction to guide future development and management.
- » Establish Action Plan for implementation.
- » Draft Master Plan.

## PHASE 3

### *Final Master Plan*

» Community input

**TODAY**

- » Finalization of Master Plan document

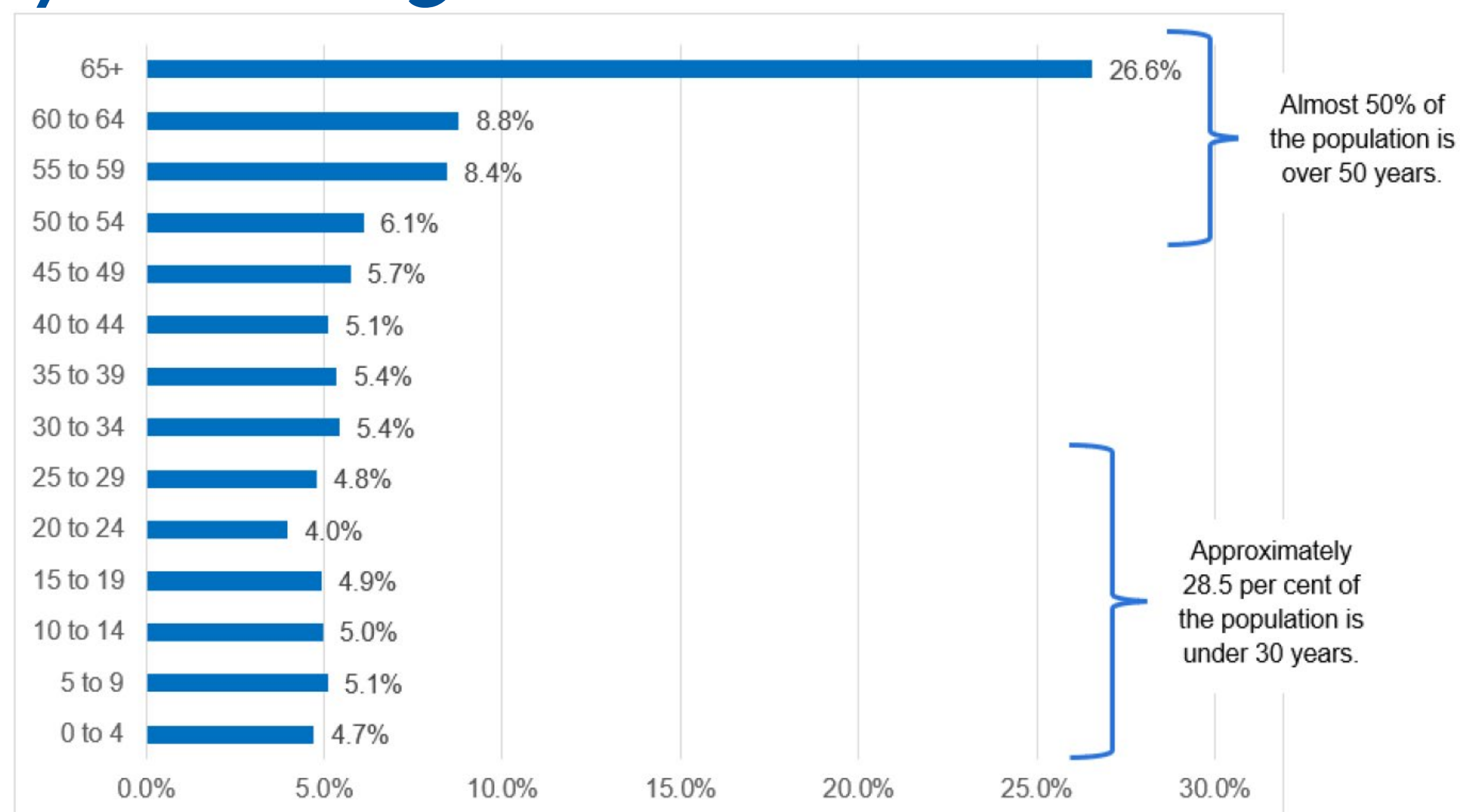




## Community Profile and Growth

Mississippi Mills has seen a gradual and steady increase in population since its 2006 population of 11,734. Mississippi Mills' population in 2046 is expected to grow to 24,400, with the majority of growth being in Almonte. Like Ontario and Canada more broadly, population growth in Mississippi Mills will likely be driven by older adults. This is evidenced by the increase in the median age of residents which increased from 42.6 years in 2006 to 50 years in 2021. As well, the share of adults over the age of 65 grew from 14.7% in 2006 to 26.6% in 2021, whereas age cohorts from 0 to 4 years to 20 to 24 years recorded modest decreases in population share.

### Population Age Distribution - 2021



### Population Statistics

Population 2016:  
13,163

Population 2021:  
14,740

Population Change:  
+12%

Median Age in 2021:  
50 (+7.4 from 2006)

Project Population in 2031:  
18,604 (26% increase)







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# EVENTS AND RECREATION AMENITIES IN MISSISSIPPI MILLS

## *Municipal Events*

Arbour Week  
Canada Day Celebrations  
Community Awards  
Community Group Luncheons  
Craft Beer Fest  
Community Registration Nights  
Holiday Night Parade  
Light Up the Night!  
Movie and Skate  
Santa Claus Parade Day  
St. Patrick's Day Dance  
Canadian Multi-Cultural Day  
September 30 T&R  
Movies in the Park  
National Indigenous Peoples Day  
55+ Expo  
Volunteer Appreciation Event

## *Outdoor Amenities* Municipally-owned

Athletic Track - 1  
Baseball Fields - 3  
Basketball Courts - 4  
Boat Launches (small) - 2  
Boat Launches (vehicular) - 4  
BMX Track - 1

Community Garden - 1  
Disc Golf - 1  
Dog Park - 1  
Lawn Bowling - 1  
Playgrounds - 9  
Rinks - 3

Shade Structures - 8  
Sledding Hill - 1  
Soccer Fields - 7  
Splashpad - 1  
Tennis Courts - 3  
Washrooms - 4

## *Indoor Amenities* Municipally-owned

Arena Pads - 2  
Curling sheets - 4  
Pickleball Courts (seasonal) - 4  
Community Halls - 3

## *Recreation Statistics* Municipally-owned

70.6 hectares of municipal parkland  
21 parks in Almonte  
3 parks in Appleton  
3 parks in Pakenham  
2 Municipal Beaches







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# BENEFITS OF CHILDCARE, CULTURE, COMMUNITY SERVICES AND RECREATION



## *Health*

- » Personal development and growth for people of all ages and abilities.
- » Enhance activity, quality of life, well-being, and extend individual life expectancy.
- » Lower levels of obesity and chronic disease, and decrease stress levels, which can translate to reduced health care costs.
- » Improve physical and mental health.
- » Strengthen the growth, self-esteem, self image, creativity, and productivity of children and youth.
- » Enhance the productivity, self-esteem, self image, and life satisfaction of adults.
- » Build social and physical well-being.



## *Social*

- » Strengthen family connectedness, adaptability, and resilience.
- » Help residents (family, friends, acquaintances, and strangers) connect with one another, leading to more cohesive, caring, and engaged communities.
- » Build sense of place and community pride.
- » Enhance understanding and appreciation of cultural differences.
- » Reduce anti-social behaviors, crime and associated justice costs.
- » Make communities more attractive places to live, learn, work, play, and visit.



## *Environmental*

- » Enhance citizens understanding and connection with nature; growing the next culture of conservation through environmental awareness and stewardship.
- » Protect sensitive habitats and biodiversity, enabling the flow of ecosystem services to continue.
- » Improve air and water quality.
- » Reduce carbon footprint through active transportation.
- » Protect and celebrate our cultural places, activities and built heritage.
- » Interactions with nature support physical and mental health.



## *Economical*

- » Attract and retain skilled labour and business investment.
- » Diversify and strengthen local economies through tourism.
- » Create and sustain local employment opportunities through creative industries, entrepreneurs, facilities, and programs.
- » Enhance land and home values near recreation areas.
- » Protect green infrastructure which reduces the costs to develop and maintain municipal infrastructure. Such as water filtration and storm water retention and mitigates against natural disasters such as floods.





# TRENDS IN CHILDCARE, CULTURE, COMMUNITY SERVICES AND RECREATION SPACES



## *Demographics*

- » Retiring, affluent “baby boomers”.
- » The widening income gap between “Haves” and the “Have Nots”.
- » Increasing diversity
- » Aging population.



## *Infrastructure*

- » Aging infrastructure, declining conditions and decreased funding to maintain/replace facilities.
- » Desire to shift from stand-alone facilities to multi-use and multi-generational facilities.
- » Partnerships with civic facilities such as: public health partners, libraries and community services.
- » Designing for sustainability.



## *Behavioural*

- » Toward informal, spontaneous and condensed activities to accommodate increasingly busy schedules.
- » Shift to activities that have an experiential nature and offer challenges such as: cultural learning and ecotourism.
- » Significant drop in volunteerism with episodic or short-term volunteering seeing greater success than longer term commitments.
- » Growing awareness of health benefits of physical activity and healthy eating.
- » Obesity rates in children and youth have tripled over the last 15 years with an increasing concern for long-term health implications.



## *Environmental & Ecological*

- » A growing sense of stewardship for and learning about: water, air quality, and the preservation of natural areas.
- » Increased expectations that parks and recreation departments will demonstrate high levels of stewardship and environmental sensitivity.



## *Service Delivery*

- » Funding & Cost Recovery
- » Partnerships & Service Delivery
- » Tourism & Traveler Demands





## Summary of Community Engagement

Community engagement is key in the development of a Community Services Master Plan for the Municipality of Mississippi Mills.

The Municipality previously began the development of this project in 2023, for which meaningful engagement was done. The results of this engagement as well as other Municipal engagement is being used to inform the development of the Master Plan on topics related to childcare, culture, community services and recreation.

The Municipality completed in 2022-2023 the following engagement activities in preparation for the development of a Community Services Master Plan:

- » Public Consultation to Guide Recreation and Culture Services - Residents Oriented
- » Sports and Facility Users Questionnaire
- » Community Services Master Plan Survey - Sports and Facility Program Providers
- » Almonte Old Town Hall (AOTH) - Performance Based Rental Groups Survey
- » Focus Groups with Community Organizations
- » Childcare Focus Groups

110

Childcare Survey  
Respondents

325

Public Survey  
Respondents

71

Organization  
Responses

21

Stakeholder Survey  
Respondents







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# SUMMARY OF ENGAGEMENT

The most-visited facilities in Mississippi Mills were the John Levi Community Centre and the Mill of Kintail Conservation Area, with 83% and 82% of respondents reporting they visited these respectively.

Respondents reported attending festivals and events for the following reasons:

- » Entertainment quality (91%);
- » Convenience of location (50%);
- » Youth / children friendliness of the event (45%);
- » Variety of programs / events offered (33%);
- » Education (21%);
- » Ease of finding information on event (21%);
- » Older adult friendliness of event (17%);
- » Ease of registering to visit the events (14%).

Respondents had the following suggestions related to the types of cultural and recreation facilities:

- » Swimming pool complex (most frequently mentioned);
- » Pickleball facility (frequently mentioned);
- » Dog parks;
- » More art galleries, theatres, music hall;
- » Dedicated location for seniors to exercise;
- » More fitness facilities (e.g. yoga);
- » More options for children/youth (e.g. museums);
- » Outdoor skating rinks; and
- » More softball diamonds/soccer fields/tennis courts/basketball courts.

86%

were satisfied with festivals  
and events

88%

were satisfied with parks,  
playgrounds, and trails

76%

were satisfied with culture  
and recreation facilities

When asked if there was enough youth-centered spaces in Mississippi Mills, respondents indicated:

- » “There are some spaces for me, but there could be more” (62.2%)
- » “There are very few spaces for me” (17.8%)
- » “Yes, there are a lot of spaces for me” (15.6%)
- » “No, there are no spaces for me” (5.4%)

Residents suggested the following festivals and events:

- » Arts and music festivals (i.e., small with local musicians);
- » Winter festivals, ice skating events, races;
- » Events geared toward children and families;
- » Educational/cultural events (lecture series, skills training workshops, historic visits to buildings, etc.);
- » Food related events/festivals;
- » Activities focusing on keeping people active; and
- » Multicultural events (i.e., Truth and Reconciliation Events).

The aspects of childcare that parents are most satisfied with include:

- » Convenience of location (96%);
- » Helpfulness of staff (92%);
- » Cleanliness and maintenance of facilities (92%);
- » Variety of programs and activities offered (90%).

Key strengths in cultural and recreation facilities were found to be the John Levi Community Centre and the splash pads in the municipality.





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# SOURCES OF FUNDS FOR NEW MUNICIPAL PROJECTS

## *Cash in Lieu of Parkland*

When a new development is proposed, the Municipality sometimes can accept a cash contribution instead of taking land for the development project. This Cash In Lieu of Parkland must be used for the acquisition of new parkland or the improvement of existing parks and recreational facilities.

## *Development Charges*

Development charges can be levied against development land to pay for increased capital costs required to construct because of increased needs for services arising from development. They can be used for capital costs related to services such as libraries, parks and recreation (excluding land acquisition), and childcare, and other types of infrastructure. The charges cannot be used for operational costs or maintenance expenses. The Municipality can collect Development Charges to enlarge a service it already offers to accommodate a growing population, but it is not allowed to use DCs to create new types of parks and recreation services.

## *Canada Community-Building Fund*

Formerly known as the Gas Tax Fund. These funds are used for a variety of purposes, including Community Development projects such as recreational facilities, cultural centers, and libraries.

## *Grant From Other Governments*

From time to time, the Government of Canada and the Province of Ontario announce specific programs for investment in municipal infrastructure. These grants sometimes come through organizations such as the Federation of Canadian Municipalities or the Trillium Foundation who act on behalf of the government. These are not typically on-going programs, and they cannot be counted on to provide a predictable stream of funding to the Municipality. However, when these programs do come up, the Municipality can make applications for grants for projects, and this does help pay for improvements.

## *User Fees*

The Municipality is permitted to charge user fees under the Municipal Act. User fees are intended to defray the costs of providing a service or running a facility and charged to the users of the recreational or cultural facility.

## *Municipal Property Taxes*

Whenever a municipality chooses to do a capital works project that is not covered by another source of funding, the only remaining source of funds is the property tax. The Municipality passes an annual capital budget that includes improvements to municipal infrastructure, and projects are prioritized Council on the recommendation of Municipal staff.





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# STRATEGIC DIRECTIONS AND GENERAL VISION

1

## *Childcare*

Provide high quality learning through accessible, inclusive, and equitable care that supports positive and responsive interactions among children, parents and staff and fosters children's exploration, play and inquiry.

4

## *Indoor Recreation*

Build a sense of community and offer a wide range of indoor recreation opportunities for all ages and abilities to encourage social interactions that support physical and mental health.

2

## *Culture and Events*

Use arts and culture to foster a strong sense of place, express community values, and enhance the landscape of Mississippi Mills. Arts, culture programming and features contribute to the local economy and to the general quality of life of the community.

5

## *Programs and Services Delivery*

Offer and promote a wide range of programs for all ages and abilities. Programs should provide opportunities for participation, skills development, volunteering and social interactions, cultural, economic, and environmental developments.

3

## *Outdoor Recreation*

Enhance community well-being and individual health for people of all ages and abilities through opportunities for outdoor recreation and social interaction.

6

## *Projects, Staff and Finances*

Deliver successful childcare, cultural, community, and recreation initiatives in a sustainable, effective, and efficient manner while maintaining qualified staff and resources.

## *Framework for Recreation in Canada*

### **Active Living**

Foster active living through physical recreation.

### **Inclusion and Access**

Increase inclusion and access to recreation for populations that face constraints to participation.

### **Connecting People and Nature**

Help people connect to nature through recreation.

### **Supportive Environments**

Ensure the provision of supportive physical and social environments that encourage participation in recreation and help to build strong, caring communities.

### **Recreation Capacity**

Ensure the continued growth and sustainability of the recreation field.





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# RECOMMENDATIONS PLANNING & POLICIES

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## PARTNERSHIP & SPONSORSHIP POLICY

Consider the development of a Partnership and Sponsorship Policy to seek alternate revenue sources to enhance programs and services provided by the Municipality and offset the cost to provide culture and recreation opportunities such as community festivals and events.

## FACILITY USE POLICY

The Municipality should develop a municipal Facility Use Policy to establish clear guidelines for the use and rental of municipal indoor and outdoor facilities by user groups and members of the public.

## PUBLIC LANDS ACQUISITION POLICY

Develop and adopt a Public Lands Acquisition Policy to guide staff and Council on the acquisition of new lands through purchase, donation, or co-ownership. The Public Lands Acquisition Policy should also set minimum standard parcel criteria for parks when accepting the conveyance of land as parkland.

## NEW RECREATION AMENITIES APPLICATION

Create a formalized application and approval process for new recreation activities and / or amenities proposed by residents and community groups. The application process should consider needs, trends, and costs for the proposed opportunity; the Municipality would make the final decision.

## PUBLIC ART POLICY

Acknowledging the importance of public arts for the community, the Municipality should consider formalizing a Public Art Policy outlining the process for new art installations and murals, defining the responsibilities of the Municipality and artists and establishing the maintenance requirements of art installations and murals.

## VACANT BUILDING ACQUISITION

Consider the acquisition or shared acquisition of vacant buildings or buildings that are for sale, as potential additional recreation spaces to accommodate community growth. The focus should be on acquiring sites at centralized locations offering multi-use possibilities for the Municipality.

Please use post-its and comment sheets to provide us more comments.





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# RECOMMENDATIONS PARTNERSHIPS AND FUNDING

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## PARTNERSHIP AGREEMENTS FOR MUSEUMS

A Partnership Agreements for Museums should be developed to define, at a minimum, responsibilities of the Municipality and each Museum, space and staff allocation, and funding allocation. Municipal funding would be provided based on financial requirements to a set limit.

## INDOOR RECREATION CAPITAL RESTORATION FUND

This new fund would be included in enrollment costs for all indoor municipal programming and would help offset the maintenance, renovation, and restoration costs required by indoor recreation facilities. This fund would be a portion of the total municipal programming fees.

## MUSEUM FUNDING OPPORTUNITIES

Work with the Boards of local Museums to explore the feasibility of a variety of funding opportunities through

- a. User fees
- b. Municipal funding
- c. External funding programs

## RENTAL RESTORATION FUND

This new fund would be included in booking costs for the rental of municipal spaces and would help offset the maintenance, renovation, and restoration cost of rental spaces in the municipality. This fund would be a portion of the rental cost but shown separately from the rental fees.

## STANDARDIZED FACILITY AGREEMENTS

Facility agreements should be implemented to set guidelines for the provision of fair and equitable access to facilities by all organizations and community groups. This includes:

- a. Standardized Lease Agreements
- b. Facility Allocation Policies
- c. Community Partnership Framework Policy

## CLUB RESTORATION FUND

This new fund would be included as part of the use agreements with recreation clubs to help offset the maintenance, renovation, and restoration costs of spaces and amenities reserved for the use of specific recreation clubs only. This fund would be a portion of the use agreement but shown separately from the agreement fees.

Please use post-its and comment sheets to provide us more comments.





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# RECOMMENDATIONS CHILDCARE

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## CHILDCARE SPACES

Given the historical population growth of the 0-4 year age cohort and current waitlist of more than 425 childcare spaces, the Municipality should add a minimum of 82 new childcare spaces by 2032.

## INCLUSIVE & EQUITABLE SPACES

Childcare spaces should be inclusive and equitable to enable the delivery of care to children of various abilities in the community. Inclusive spaces include both indoor and outdoor environments; all spaces should meet accessibility and be inclusive to the various needs of children, to allow children to fully participate. Inclusivity should also be framed to meet provincial standards.

## RELOCATION OF MAIN CHILDCARE CENTRE

To meet accessibility and program requirements, with the objective to provide more childcare spaces in a central location, the current main childcare centre located at 208 State Street will be relocated and expanded to a new location in Almonte.

## MULTI-GENERATIONAL SERVICES

Co-location of multi-generational services should be considered when possible. For example, childcare facilities should explore the possibility of integrating seniors or adults cultural and recreation facilities to create inter-generational connections.

## OUTDOOR CLASSROOMS

Each municipal childcare facility should consider the outdoor spaces as “classrooms”. Outdoor classrooms should focus on outdoor and nature experiences and provide a diversity of challenging play opportunities for all children.

## PROMOTION IN THE COMMUNITY

The Municipality should connect with college students enrolled in Early Childhood Educators (ECE) programs to present and promote opportunities in childcare in the community.

Please use post-its and comment sheets to provide us more comments.





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# RECOMMENDATIONS CULTURE AND EVENTS

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## CULTURAL EVENT SPACE AND PROGRAMS

It is important that the Municipality continue to support the provision of spaces for events and programs in the community. Cultural production, programming, and events are organized and hosted by Mississippi Mills and other organizations such as not-for-profit groups and private providers.

## INVENTORY GUIDE FOR VENUES

The Municipality should establish an inventory guide of venues available for community uses. The inventory guide would identify equipment available, capacity of the spaces, and be updated as improvements are made to support planning of maintenance works required.

## SUPPORT FOR LOCAL ARTISTS

The Municipality should continue to support and nurture local artists and organizations to increase their capacity, stability, and sustainability. This support will enhance the Municipality's long-term strategy to retain professional artists in the community, thereby diversifying social, cultural, and economic opportunities.

## VISUAL & PERFORMING ARTS

The Municipality should explore various options, venues, and spaces to accommodate, encourage, and promote visual arts and performing arts, including hallways, lobby areas, community halls, street corners, parking lots, pocket parks, partnered private studios, etc.

## COMMUNITY GRANTS

The Municipality should continue to support arts and cultural events through community grants, ensuring that these are allocated fairly and equitably to provide a variety of arts and cultural events.

## HERITAGE PROTECTION PROGRAMS

The Municipality should continue to encourage programs for heritage protection and interpretation and continue to integrate opportunities for the Municipality and expand the ways that heritage is recognized, protected, and promoted, and integrating new technologies and techniques into heritage promotion and programs.

Please use post-its and comment sheets to provide us more comments.





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# RECOMMENDATIONS OUTDOOR RECREATION

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## UNIQUE RECREATION AMENITIES

The Municipality should continue to deliver unique recreation amenities such as the Lawn Bowling Facility and the golf disc amenity in Gemmill Park.

## ADDITIONAL PARK AMENITIES & PROGRAMS

The Municipality should consider adding missing outdoor recreation amenities to provide opportunities and access for all ages and abilities including:

- a. Additional splashpad
- b. Pickleball courts
- c. Volleyball courts
- d. Waterfront programs including canoe / kayak

## RECREATION FOR YOUTH

The Municipality should offer youth recreation opportunities in multiple locations in the community:

- a. Maintain the 2 skateboard parks
- b. Maintain the 4 basketball courts
- c. Consider fitness hubs and obstacle courses
- d. Consider multi-sports pad for all season sports
- e. Consider adding a pump track or BMX track

## ACCESSIBILITY, INCLUSIVITY & EQUITABILITY

Improve accessibility, inclusivity, and equitability in parks, trails, and open spaces. Accessibility in outdoor spaces should address, as a minimum, bench types and locations, shade shelters, waste receptable access, pathway surfacing, playground surfacing, play structures, access to play areas, etc.

## INTRODUCTION DAYS FOR CLUB SPORTS

The Municipality should consider Introduction Days at recreation facilities for non-members to experience club sports such as tennis and lawn bowling. Currently, the tennis courts and lawn bowling are owned and maintained by the Municipality but require a membership to clubs for residents to use. Introduction Days could occur monthly or bi-monthly.

## OFFICIALIZE SNEDDEN-CASEY AS A DOG PARK

Following the success of the pilot project to convert the ball diamond at Snedden-Casey Ball Park into a dog park, the Municipality should officialise the dog park and rename the park "Snedden-Casey Park" to eliminate the confusion created with the mention of "ball park" in its name.

Please use post-its and comment sheets to provide us more comments.





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# RECOMMENDATIONS INDOOR RECREATION

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## CONTINUED SERVICE LEVEL

The Municipality should continue to provide the current service levels for indoor recreational facilities:

- a. 2 arena pads
- b. 4 curling sheets
- c. 4 community halls
- d. 4 indoor pickleball courts (over curling sheets)

## PROACTIVE INFRASTRUCTURE UPGRADES

The Municipality should continue to be proactive with infrastructure upgrades to ensure the mechanical systems are efficient and kept in good conditions; maintenance and improvements should be reviewed and completed regularly and as needed.

## LAWN BOWLING BUILDING

The Lawn Bowling Building should be revitalized to meet club requirements and to be added as a community space.

## ACCESSIBILITY REQUIREMENTS

The Municipality should continue to monitor and address accessibility needs in all indoor recreation facilities. The Municipality should also be proactive about the exterior accessibility including parking lots, ramps, stairs, and walkways to entrances and exits.

## ADDITIONAL GYMNASIUMS

The Municipality should assess the need for gymnasiums as the community continues to grow; in particular, the need and feasibility for gymnasiums that can be used as multi-purpose spaces for indoor recreation and sports as well as cultural activities and events.

## POOL FACILITY

The Municipality should undertake an indoor aquatics feasibility study and explore options:

- a. Shared-use agreements with other municipalities
- b. Continue the reimbursements of aquatic fees
- c. Building a new aquatic facility in Mississippi Mills

Please use post-its and comment sheets to provide us more comments.





# RECOMMENDATIONS PROGRAMS & SERVICES DELIVERY

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## ONLINE BOOKING PLATFORM

The Municipality should invest in an online Booking Platform for both facility bookings and program registration. A Booking Platform would remove the need for in-person or call-in registration, enabling online payment and automatically updating the registration offerings and calendars when a booking is approved by the Municipality.

## ACTIVE LIVING PROGRAMMING

Continue providing municipal programming that promotes opportunities for active living in partnership with community groups and in alignment with community feedback, needs, and trends; such as fitness classes, gaming nights, art classes, seniors / teen programming, and programming that does not involve or require team-style play.

## ASSESSMENT OF PROGRAMMING NEEDS

With the objective to offer a wide range of programming for all age groups, the Municipality should complete a detailed review and assessment of all programming needs and requirements including facility allocation, space availability, costs, etc.

## DIVERSITY OF DIFFICULTY IN PROGRAMS

Recreation and cultural programs should offer a diversity of difficulty and opportunities for beginners, intermediates, and advanced learners. By offering a range of complexity within each program or class, there are opportunities for all residents to learn new things, advance at their own rhythm and stay healthy.

## EXPAND PAYMENT CATEGORIES

The Municipality should expand the variety of payment categories (i.e., youth, adult, seniors) and options for scheduled classes and programs (i.e. by class, multi-class, or an all-inclusive membership to all facilities and programs).

## SUMMER CAMPS

Continue to offer municipal summer camp programming.

Please use post-its and comment sheets to provide us more comments.





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# RECOMMENDATIONS SUSTAINABLE COMMUNITY

Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you LIKE the recommendation

Indicates you DISLIKE the recommendation



## CONNECTIONS WITH NATURE

To encourage community well-being, the Municipality should promote connections with nature. The Municipality should review all municipal waterfront land, assess their conditions and develop a Waterfront Access Strategic Plan to provide more public access to water and emphasize the importance of water as a resource and important natural feature for the community.

## TREE CANOPY CONSERVATION

Promote the Municipality's Guidelines for Tree Conservation and Planting to encourage the preservation of the existing forests and the planting of more trees. This can be leveraged to aim for a specific canopy cover for parks and new developments, which can offer shaded resting areas.

## CLIMATE CHANGE & MAINTENANCE STANDARDS

Consider climate change in determining design and maintenance standards for outdoor facilities (including parks, sports fields, trails, and open spaces). Climate change leads to longer outdoor sport seasons, which causes excessive wear down of outdoor sports facilities and amenities, along with the need for more shade structures, tree canopy coverage and drinking fountains.

## RENEWAL FOR LONG-TERM SUSTAINABILITY

Increase the sustainability and renewal of facilities and infrastructure systems to ensure their long-term sustainability, utilizing thoughtful design to ensure services are provided in a safe, reliable and affordable way.

## CLIMATE-CONSCIOUS DESIGN

Promote a climate-conscious approach when developing new or renovating existing indoor and outdoor recreational facilities and amenities.

Please use post-its and comment sheets to provide us more comments.





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# RECOMMENDATIONS MONITORING



Tell us what you think! Please use provided stickers to identify your preferred recommendations:  
Indicates you **LIKE** the recommendation



## REFURBISHMENT OF AGING AMENITIES

With long term maintenance in mind, the Municipality should identify opportunities for refurbishment of aging amenities. This assessment will enable appropriate servicing for the growing community. One facility within the Municipality currently in need of renewal is the tennis court surfacing.

## ANNUAL INFRASTRUCTURE ASSESSMENTS

Every year, as part of regular maintenance, assess municipal parks and facilities to identify any deficiencies and opportunities for upgrades.

## ANNUAL EVALUATION OF PROGRAMS

For Municipally lead programs, annually evaluate the usage, participation, satisfaction, and rates per program. This could be done through online satisfaction surveys and through the recommended online booking system. Community feedback will also provide input on trends and current gaps in programming not provided by private entities.

## SATISFACTION SURVEYS EVERY 3 YEARS

Every three years, undertake a Satisfaction Survey to cultural and recreation users and residents to understand community needs, satisfaction with currently provided services, and to identify gaps in service. Feedback should be sought on programs and their strengths and weaknesses, as well as on cultural programming as a whole.

Please use post-its and comment sheets to provide us more comments.





Mississippi  
Mills

# Mississippi Mills 2048

*Our Community, Our Future*



## Next Steps

- » Incorporating comments received tonight into the Master Plan.
- » Adoption of Master Plan by Council to begin implementation.

Comment sheets are available for your feedback.

For more information contact:

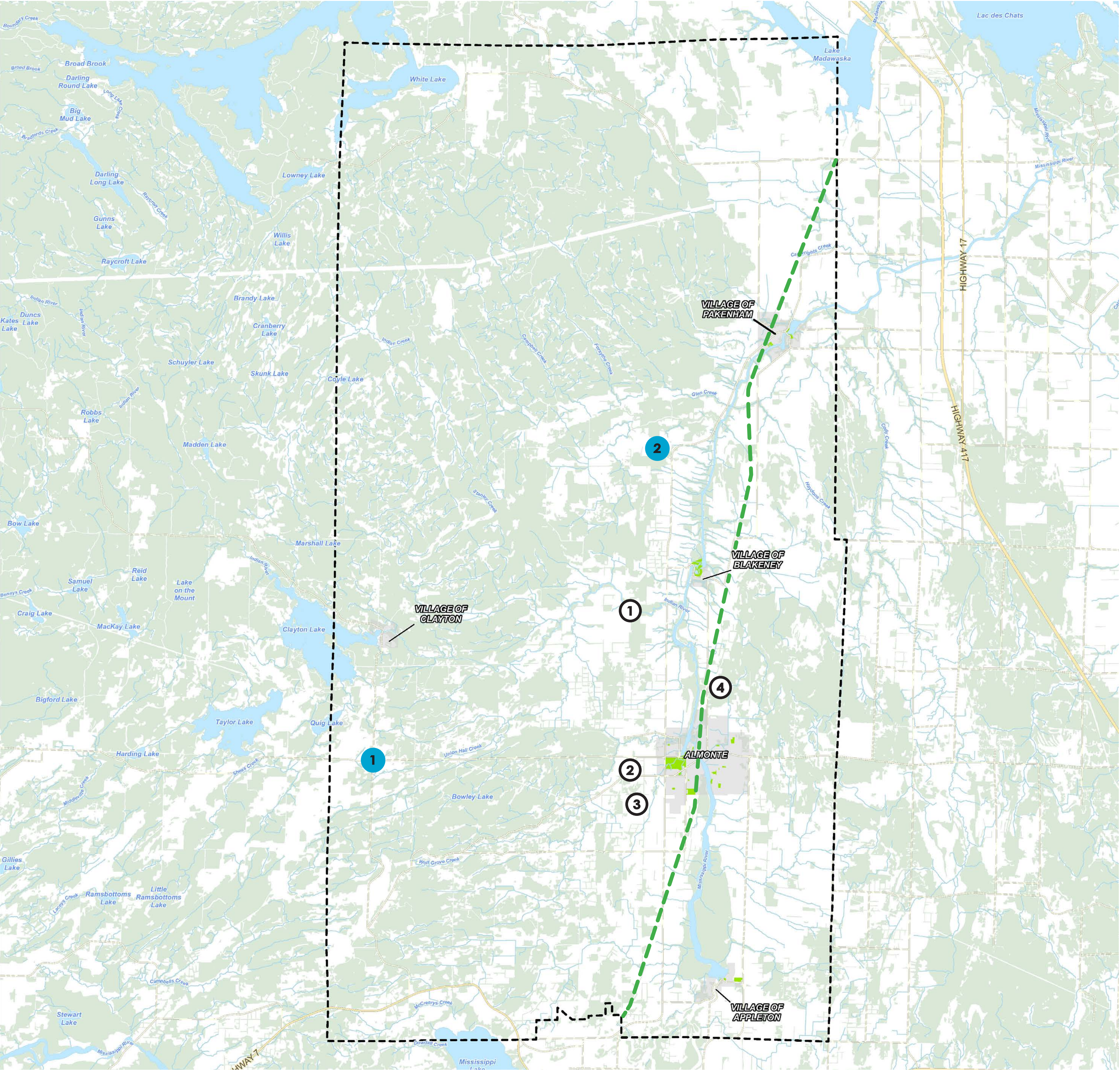
Consultant Project Manager  
Isabelle Lalonde  
613-724-4369  
[MMillsStrategicPlan@stantec.com](mailto:MMillsStrategicPlan@stantec.com)

Municipality Project Lead  
Calvin Murphy  
613-256-2064  
[cmurphy@mississippimills.ca](mailto:cmurphy@mississippimills.ca)



[www.mississippimills.ca/MM2048](http://www.mississippimills.ca/MM2048)





# COMMUNITY SERVICES MASTER PLAN

## Strategic Plan for Childcare, Culture, Community Services and Recreation

### MUNICIPALITY OVERVIEW

#### FACILITIES

- 1 UNION HALL
- 2 CEDAR HILL SCHOOL HOUSE

#### PARKS & OPEN SPACES

- 1 MILL OF KINTAIL CONSERVATION AREA
- 2 R.W. MACGREGOR MEMORIAL PARK
- 3 MUNRO MEADOWS PARK
- 4 WHITETAIL RIDGE PARK

### TRAILS & PATHWAYS

- OTTAWA VALLEY RECREATIONAL TRAIL (OVRT)

### LEGEND

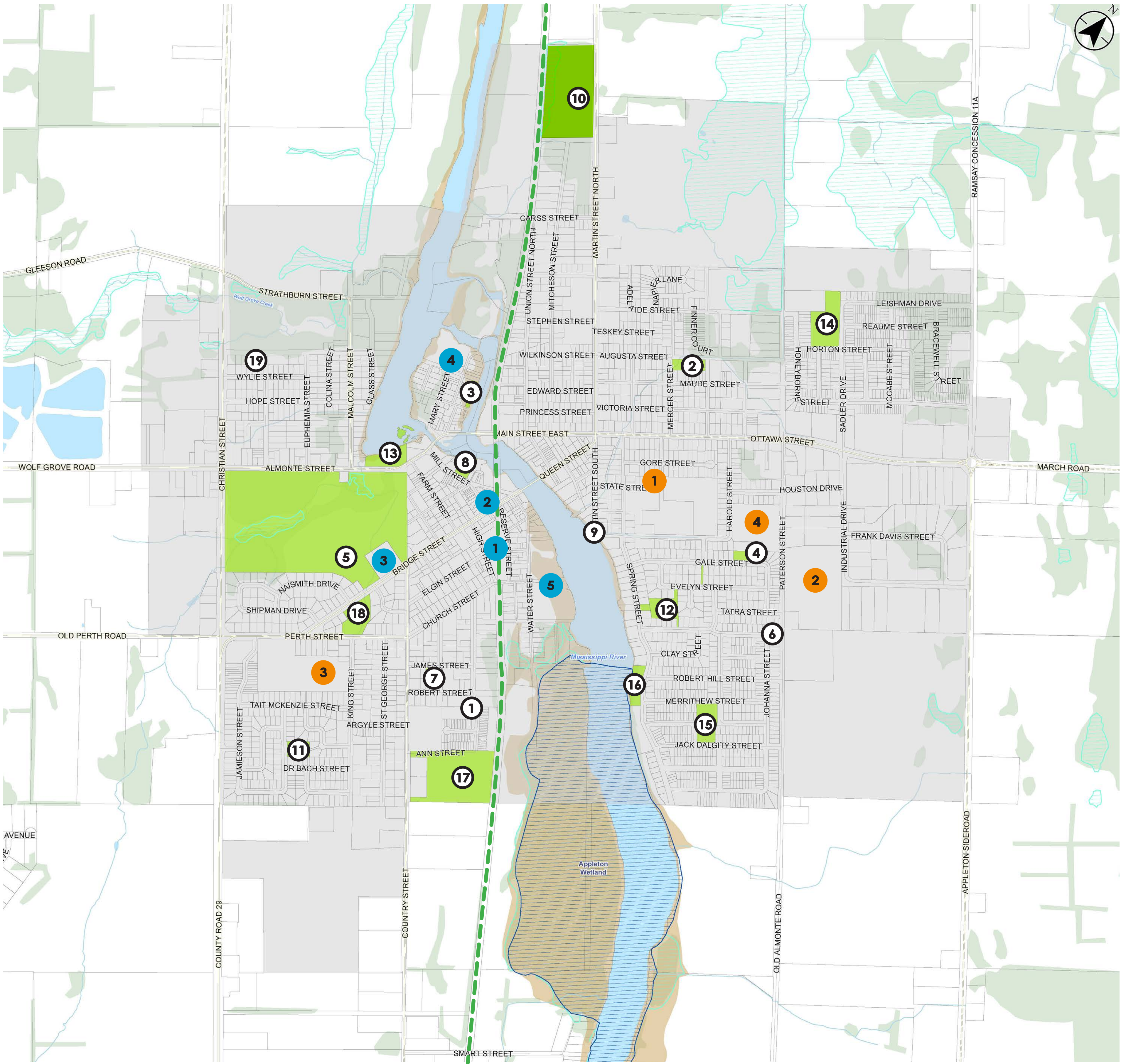
- Town of Mississippi Mills Boundary
- Village Boundary
- Expressway / Highway
- Major Road
- Watercourse
- Parks and Open Space
- Waterbody
- Wooded Area

0 2.5 5 km

Notes  
1. Coordinate System: NAD 1983 UTM Zone 18N  
2. Contains information licensed under the Open Government Licence – Ontario, and the Open Government Licence - Canada, accessed 2025.  
3. Town of Mississippi Mills Official Plan mapping provided by the Town of Mississippi Mills.







# COMMUNITY SERVICES MASTER PLAN

## Strategic Plan for Childcare, Culture, Community Services and Recreation

### TOWN OF ALMONTE

#### FACILITIES

##### MUNICIPALLY-OWNED

- 1 ALMONTE LIBRARY
- 2 ALMONTE OLD TOWN HALL
- 3 JOHN LEVI COMMUNITY CENTRE

##### OWNED BY OTHERS

- 4 MISSISSIPPI VALLEY TEXTILE MUSEUM
- 5 NORTH LANARK FAIR GROUNDS

#### PARKS & OPEN SPACES

- 1 ALMONTE LAWN BOWLING
- 2 AUGUSTA STREET PARK
- 3 COLEMAN ISLAND PARK
- 4 DON MAYNARD PARK
- 5 GEMMILL PARK
- 6 HOUCHIAMI PARK
- 7 JAMES STREET PARK
- 8 KIRKLAND PARK
- 9 MARK'S LOOKOUT
- 10 MARTIN STREET NORTH PARK
- 11 MCINTOSH PARK
- 12 MEADOWGLEN PARK
- 13 METCALF GEOHERITAGE PARK
- 14 MILL RUN PARK
- 15 RIVERFRONT ESTATES CENTRAL PARK
- 16 RIVERFRONT ESTATES WATERFRONT
- 17 SNEDDEN-CASEY PARK
- 18 VETERAN'S WALKWAY PARK
- 19 WYLIE STREET PARK

#### MUNICIPAL CHILDCARE

- 1 MISSISSIPPI MILLS CHILDCARE CENTRE
- 2 R.TAIT MCKENZIE PUBLIC SCHOOL
- 3 NAISMITH MEMORIAL PUBLIC SCHOOL
- 4 HOLY NAME OF MARY CATHOLIC SCHOOL

#### TRAILS & PATHWAYS

- OTTAWA VALLEY RECREATIONAL TRAIL (OVRT)

#### LEGEND

- Village Boundary
- Major Road
- Minor Road
- Watercourse
- Floodplain Overlay
- Parcel Boundary
- Parks and Open Space
- Wetland - Evaluated (Provincial)
- Wetland - Not evaluated per Ontario
- Wooded Area

0 250 500 m

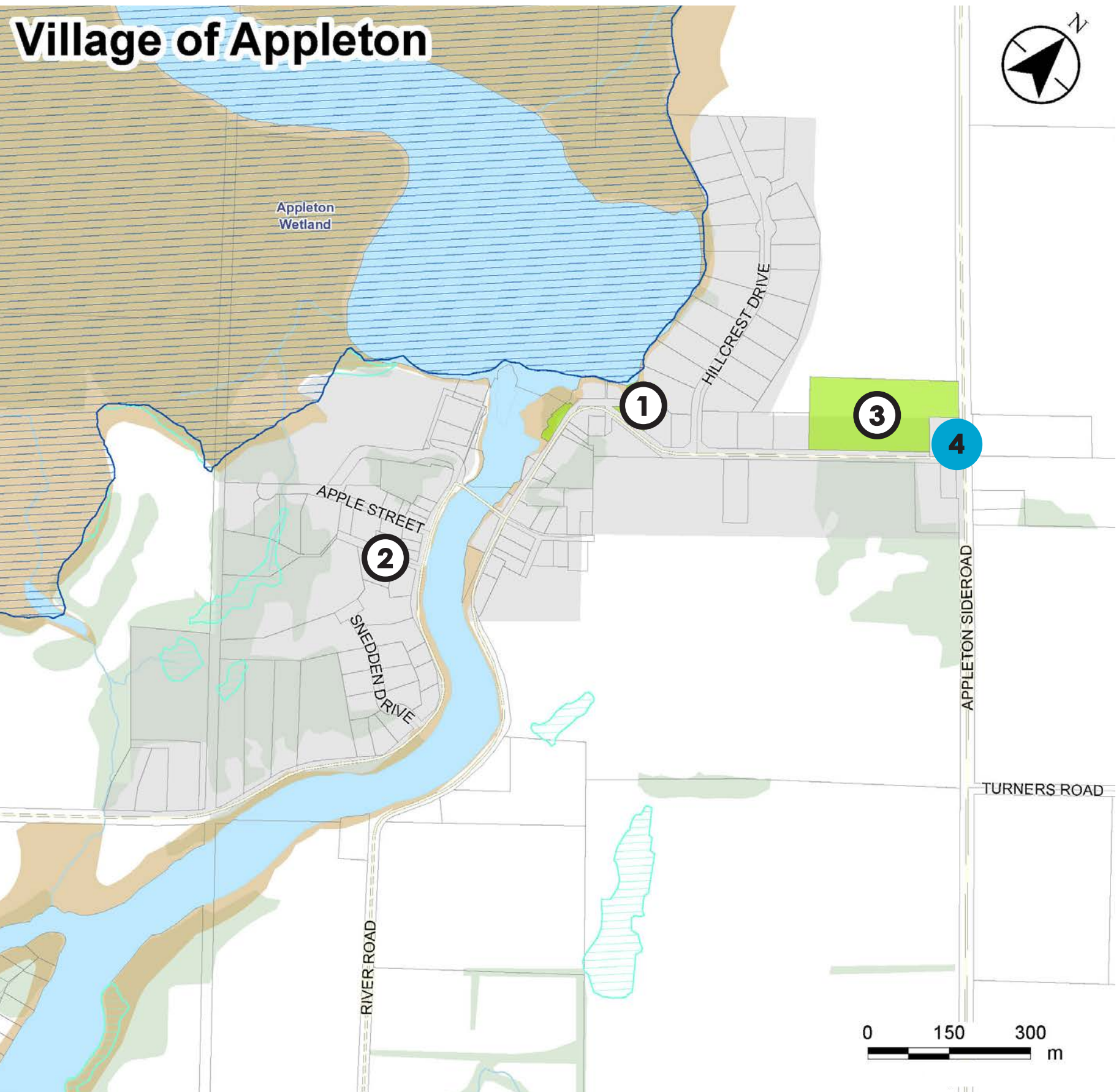
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Mississippi  
Mills



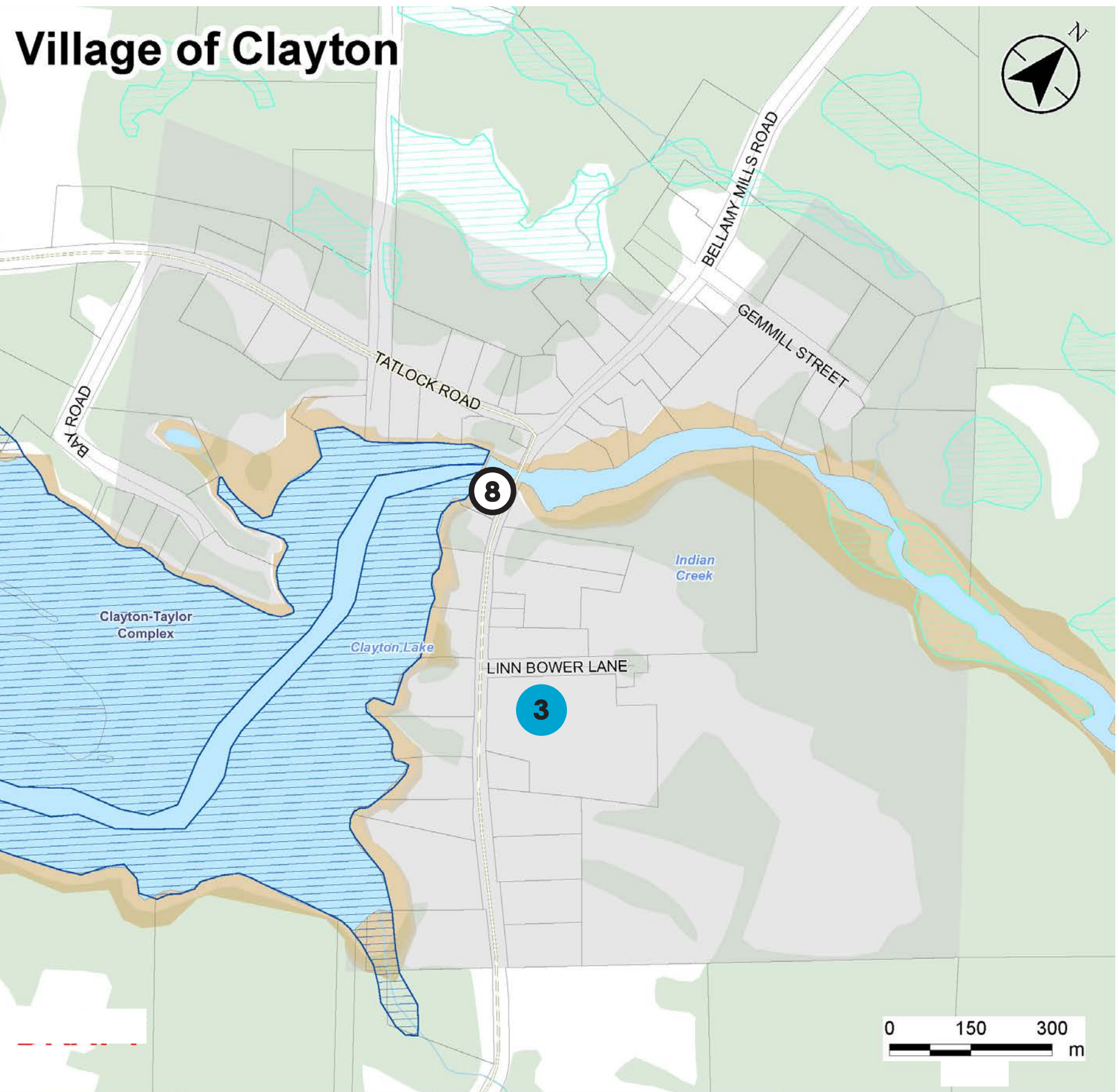
## Village of Appleton



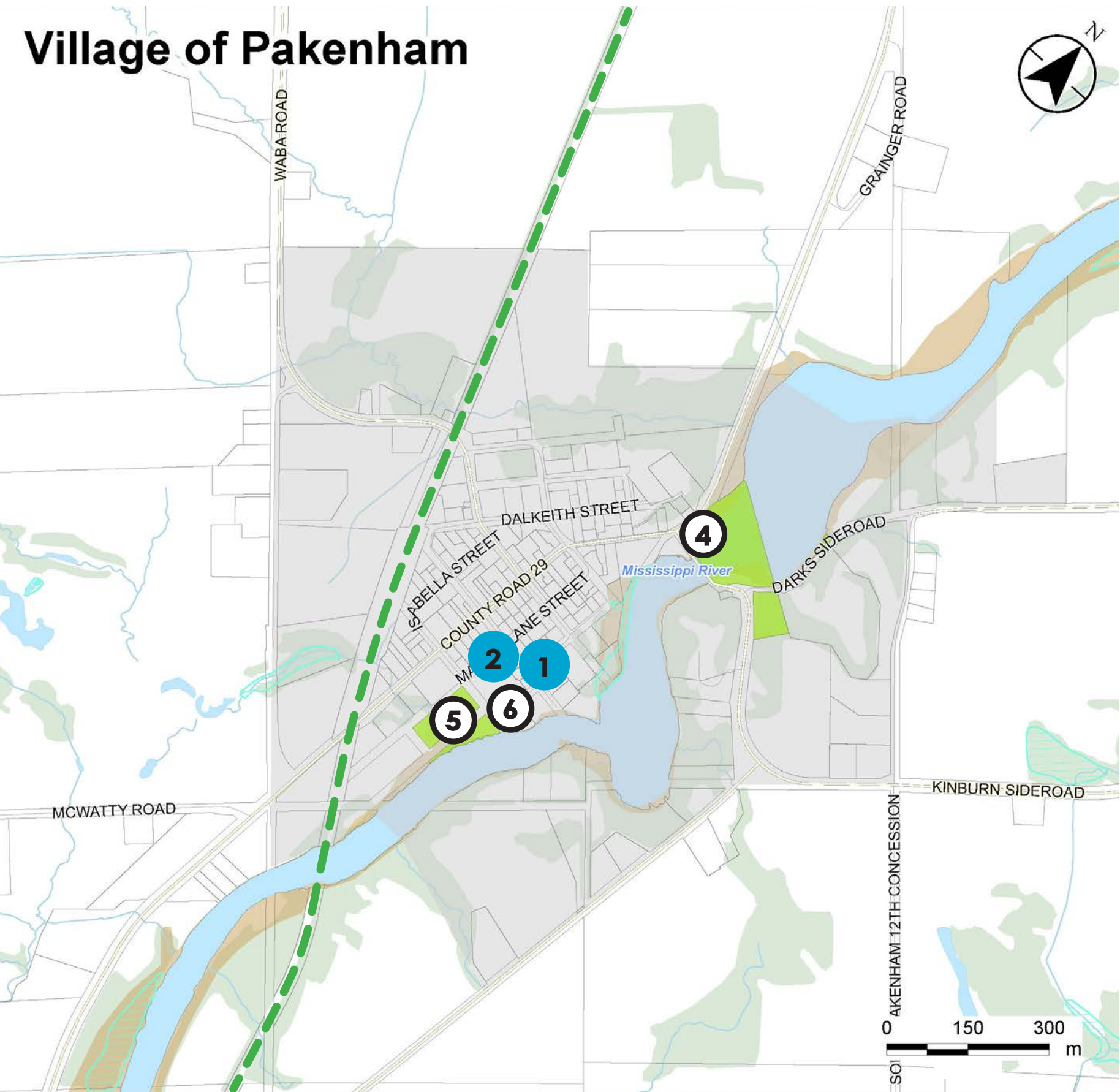
## Village of Blakeney



## Village of Clayton



## Village of Pakenham



# COMMUNITY SERVICES MASTER PLAN

## Strategic Plan for Childcare, Culture, Community Services and Recreation

### VILLAGES OF APPLETON, BLAKENEY, CLAYTON, AND PAKENHAM

#### FACILITIES

##### MUNICIPALLY-OWNED

- 1 PAKENHAM LIBRARY
- 2 STEWART COMMUNITY CENTRE

##### OWNED BY OTHERS

- 3 CLAYTON COMMUNITY CENTRE
- 4 NORTH LANARK REGIONAL MUSEUM

#### PARKS & OPEN SPACES

##### MUNICIPALLY-OWNED

- 1 APPLETON BAY PARK
- 2 ELEANOR WRIGHT PARK
- 3 JAKE LUBBER'S FIELD
- 4 FIVE-SPAN BRIDGE PARK
- 5 FRED MILLAR FIELD
- 6 PAKENHAM COMMUNITY PARK / BEACH

##### OWNED BY OTHERS

- 7 BLAKENEY PARK
- 8 CLAYTON TAYLOR PARK

#### TRAILS & PATHWAYS

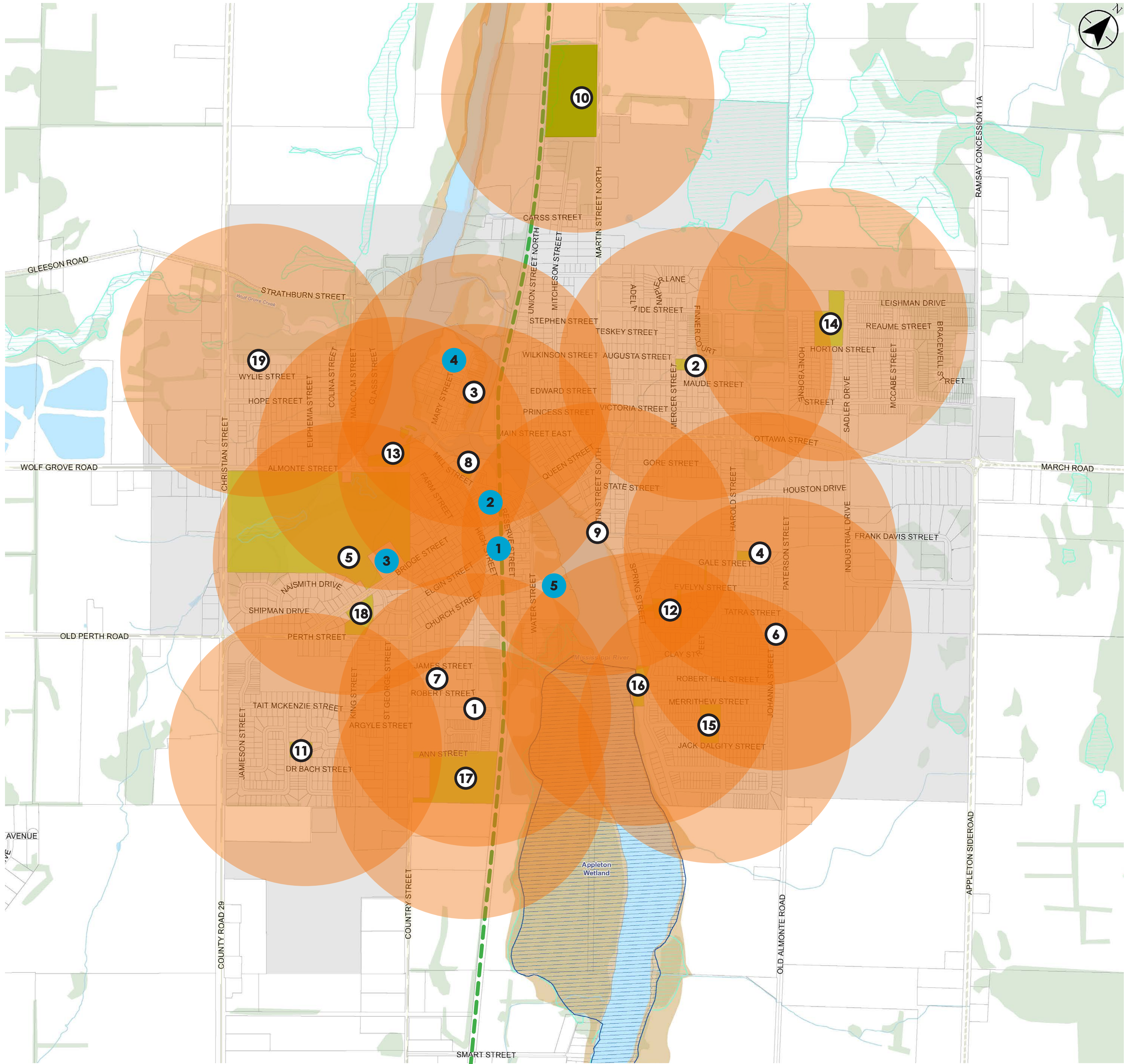
- OTTAWA VALLEY RECREATIONAL TRAIL (OVRT)

#### LEGEND

- Village Boundary
- Major Road
- Minor Road
- Watercourse
- Floodplain Overlay
- Parcel Boundary
- Parks and Open Space
- Wetland - Evaluated (Provincial)
- Wetland - Not evaluated per Ontario
- Wooded Area

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# COMMUNITY SERVICES MASTER PLAN

## Strategic Plan for Childcare, Culture, Community Services and Recreation

### TOWN OF ALMONTE DISTRIBUTION OF PARKS AND OPEN SPACES

FACILITIES	PARKS & OPEN SPACES
<b>MUNICIPALLY-OWNED</b>	<b>1</b> ALMONTE LAWN BOWLING
<b>1</b> ALMONTE LIBRARY	<b>2</b> AUGUSTA STREET PARK
<b>2</b> ALMONTE OLD TOWN HALL	<b>3</b> COLEMAN ISLAND PARK
<b>3</b> JOHN LEVI COMMUNITY CENTRE	<b>4</b> DON MAYNARD PARK
<b>OWNED BY OTHERS</b>	<b>5</b> GEMMILL PARK
<b>4</b> MISSISSIPPI VALLEY TEXTILE MUSEUM	<b>6</b> HOUCHIAMI PARK
<b>5</b> NORTH LANARK FAIR GROUNDS	<b>7</b> JAMES STREET PARK
	<b>8</b> KIRKLAND PARK
	<b>9</b> MARK'S LOOKOUT
	<b>10</b> MARTIN STREET NORTH PARK
	<b>11</b> MCINTOSH PARK
	<b>12</b> MEADOWGLEN PARK
	<b>13</b> METCALF GEOHERITAGE PARK
	<b>14</b> MILL RUN PARK
	<b>15</b> RIVERFRONT ESTATES CENTRAL PARK
	<b>16</b> RIVERFRONT ESTATES WATERFRONT
	<b>17</b> SNEDDEN-CASEY PARK
	<b>18</b> VETERAN'S WALKWAY PARK
	<b>19</b> WYLIE STREET PARK

### TRAILS & PATHWAYS

OTTAWA VALLEY RECREATIONAL TRAIL (OVRT)

#### LEGEND

Village Boundary

500m Service Radius

Major Road

Minor Road

Watercourse

Floodplain Overlay

Parcel Boundary

Parks and Open Space

Wetland - Evaluated (Provincial)

Wetland - Not evaluated per Ontario

Wooded Area

0250500

m

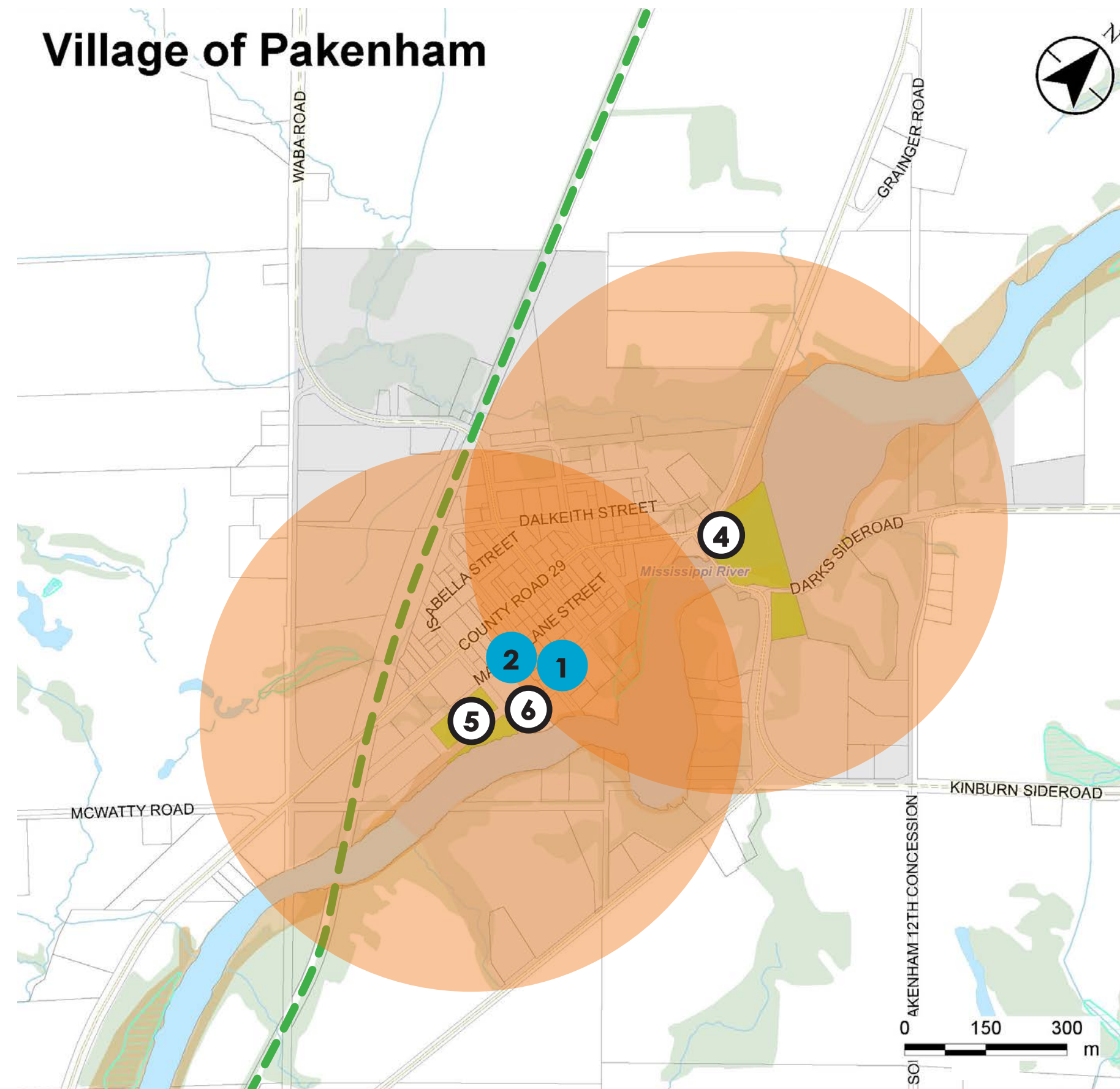
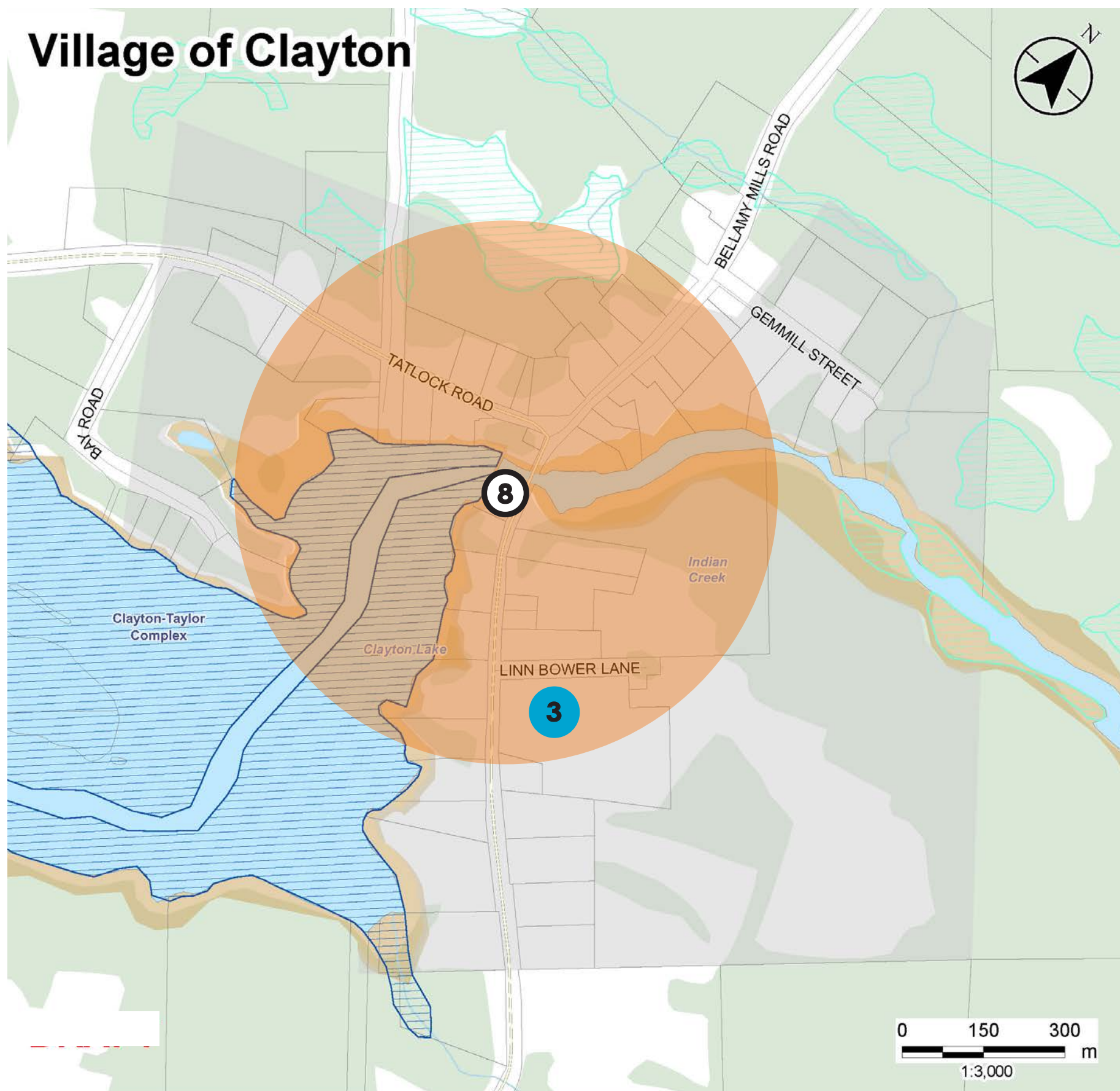
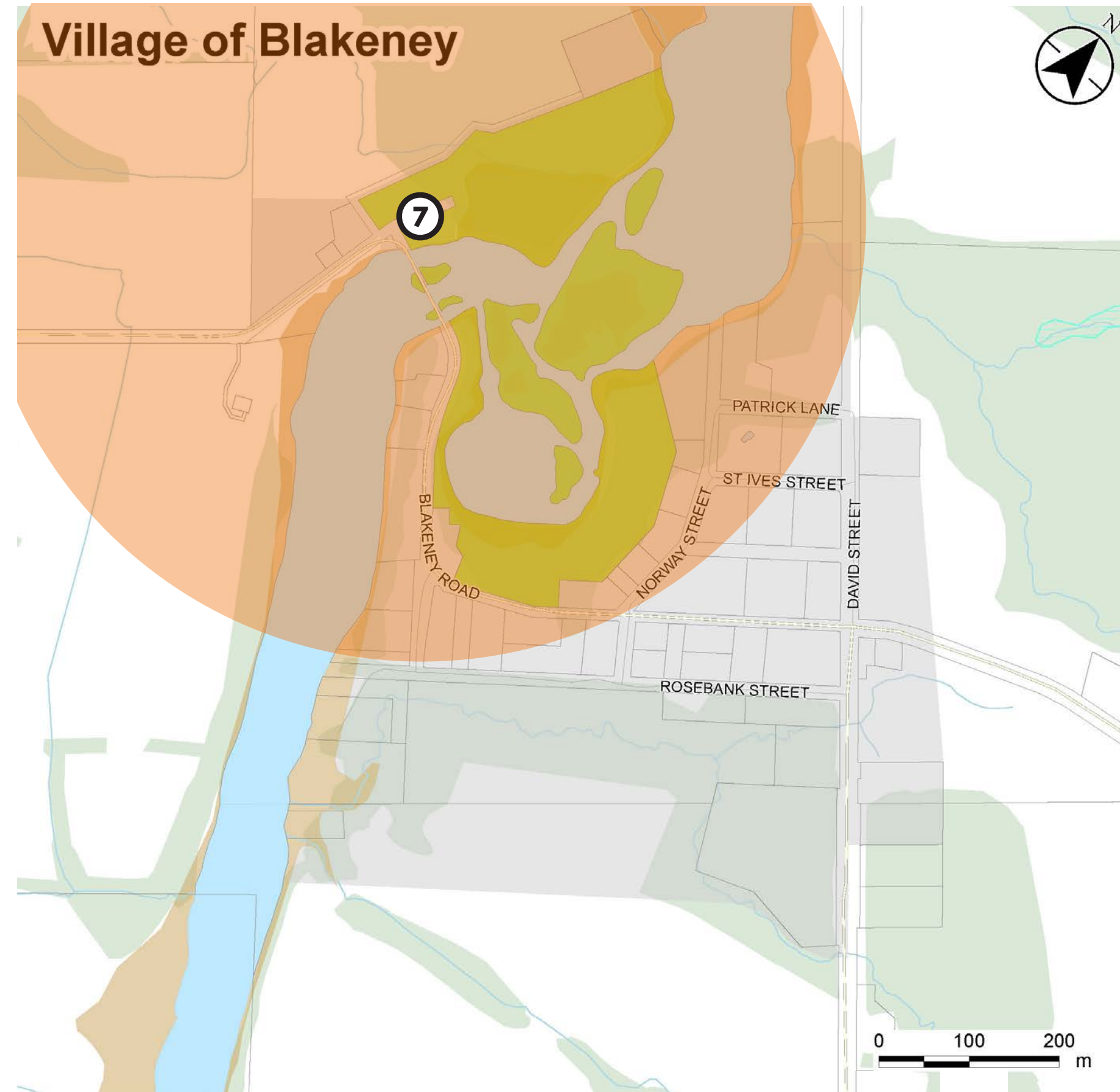
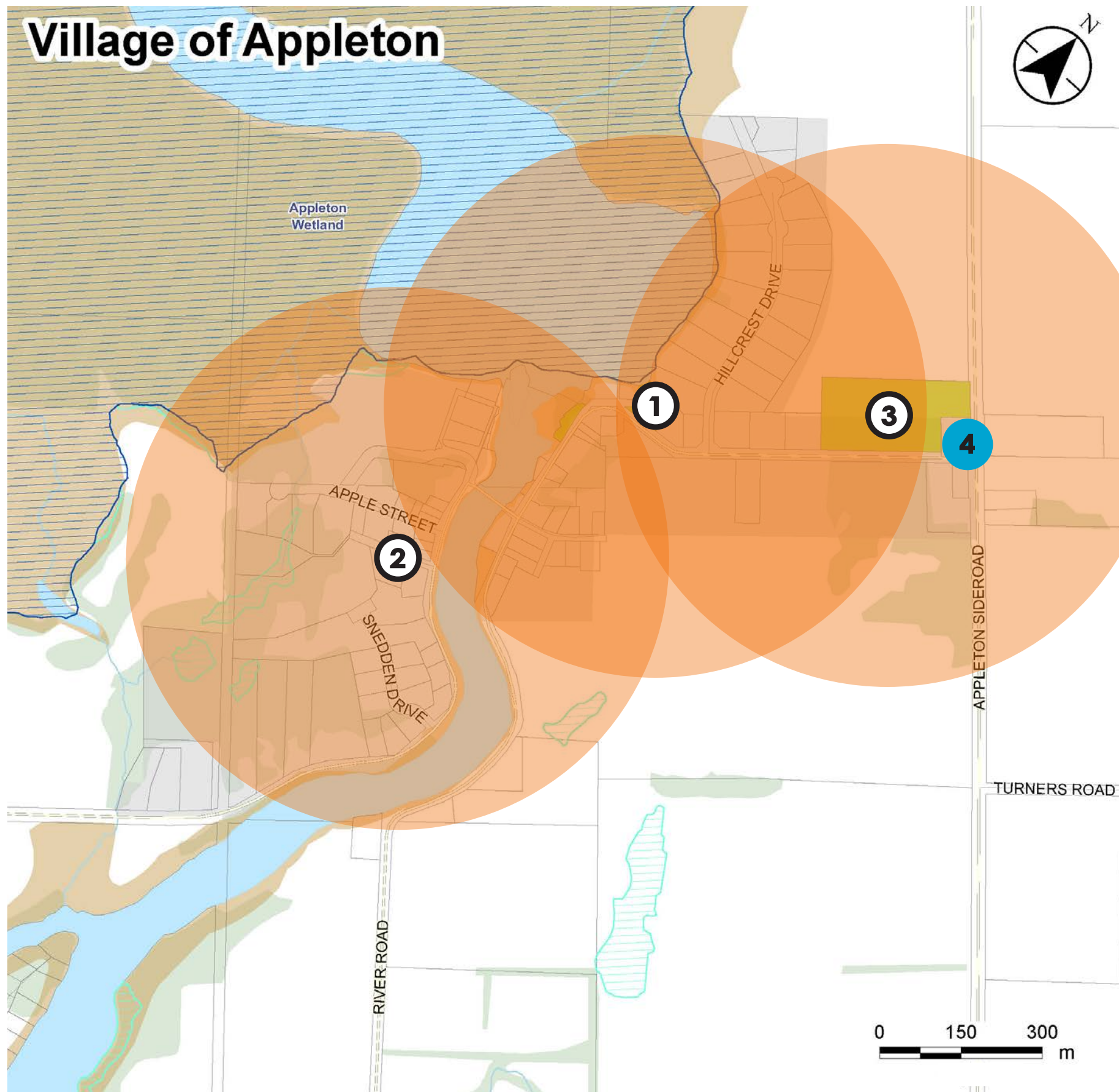
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# COMMUNITY SERVICES MASTER PLAN

## Strategic Plan for Childcare, Culture, Community Services and Recreation

### VILLAGES OF APPLETON, BLAKENEY, CLAYTON, AND PAKENHAM DISTRIBUTION OF PARKS AND OPEN SPACES

FACILITIES	PARKS & OPEN SPACES
<b>MUNICIPALLY-OWNED</b>	<b>MUNICIPALLY-OWNED</b>
① PAKENHAM LIBRARY	① APPLETON BAY PARK
② STEWART COMMUNITY CENTRE	② ELEANOR WRIGHT PARK
<b>OWNED BY OTHERS</b>	③ JAKE LUBBER'S FIELD
③ CLAYTON COMMUNITY CENTRE	④ FIVE-SPAN BRIDGE PARK
④ NORTH LANARK REGIONAL MUSEUM	⑤ FRED MILLAR FIELD
	⑥ PAKENHAM COMMUNITY PARK / BEACH
	<b>OWNED BY OTHERS</b>
	⑦ BLAKENEY PARK
	⑧ CLAYTON TAYLOR PARK

### TRAILS & PATHWAYS

— OTTAWA VALLEY RECREATIONAL TRAIL (OVRT)

### LEGEND

Village Boundary	500m Service Radius
Major Road	
Minor Road	
Watercourse	
Floodplain Overlay	
Parcel Boundary	
Parks and Open Space	
Wetland - Evaluated (Provincial)	
Wetland - Not evaluated per Ontario	
Wooded Area	