



Municipality of Mississippi Mills

**SPECIAL COMMITTEE OF THE WHOLE
AGENDA**

**Thursday, January 9, 2020
10:00 a.m.**

Board Room, Mississippi Valley Conservation Authority

- A. CALL TO ORDER**
- B. ATTENDANCE**
- C. APPROVAL OF AGENDA**
- D. DISCLOSURE OF PECUNIARY INTEREST OR GENERAL NATURE THEREOF**
- E. OTHER/NEW BUSINESS**
 - 1. CAO Ken Kelly
Re: Strategic Planning Session 2
- F. ADJOURNMENT**

Pages 2-4

Output from Strategic Planning Session 1
December 6, 2019

Infrastructure

- Sidewalks Accessible, Repair New Schedule
- More ditching of roads in rural areas
- Broadband, cell services to rural areas
- Economic Climate
- Plan Review
- Inventory
- Complete Downtown Revitalization
- Better brushing of roads in rural especially at stop signs
- Update merge master and active transportation plans
- Transportation Plan review – explore methods to assist rural residents get to appointments etc...
- Maintenance (Who/ What)
- Road Conditions vs Need (Gravel, T Chip, Asphalt)
- Climate Change

Services

- Technology Upgrade
- Review and Implement Communications Strategy
- Two tier cooperation
- Integration of Facilities
- Integrate communications and process
- Tier – Upper and Lower
- Contract for Police / Bylaw
- Review Police Services Contract

Economic Development

- Diversity economy
- Promotion Plan
- Action Plan
- Tourism Strategy include Support/Encouragement of accommodations ie. Stratford
- Encourage local employment – millennials, entrepreneurs, digital economy, knowledge economy

- Small / light industry
- Support expanding farmers market local grown food
- Encourage examine – BIA, Chamber, other business groups, relationships/responsibilities
- IT strategy

Governance

- Teamwork
- Upper Tier / Lower Tier
- Modernization
- Review Committees – Terms of Reference, etc..
- Method of easily displaying progress or projects, finances etc on web ie. Dashboard
- Community engagement

Quality of Life

- Implement Vision Zero – Transportation Plan
- Environment
- Indoor / Outdoor
- Communication between municipal and residents
- Residences want to see personal value for the taxes they pay
- Review property standards
- Affordability plus affordable housing
- Build a culture of one community and celebrate individuality also.
- Safe community – community policing
- Police service consistency

Financial Management

- Update long term financial plan
- Debt Reduction Strategy
- Review Asset Management Plan
- Revenue – charges for services, ads etc...
- More revenue tools
- Grant Strategy

Development

- How much is too much?
- Review asset investment

- Evaluate cost/efficiency of development potential
- Where do we want housing to occur
- More rental walkable to main services (grocery, pharmacy)
- Local economy analysis
- Where, When, How much
- Encourage Young Families, young professionals to stay or move here
- Maintain sense of community and sense of place

Organization

- HR Plan – need the right people and enough people
- MRPC review relationship, maximize dividend, maximize opportunity for revenue generation
- Succession Plan
- Communications Plan Review
- Review opportunity for efficiencies inhouse and neighbouring municipalities.
- IT Plan
- Recognize need for involvement from rural areas
- Staffing and facilities plan for growth
- Integration – Cross Training
- Volunteer Strategy / Plan

Environment

- Undertake / Support Climate Action Plan
- Support renewable energy (water)
- Plastics – review recycling and garbage

Parking Lot /Other

- None