

**Deputy Mayor: Personal Statement of Qualifications - March 14, 2019**  
**David Hinks - Apt B, 137 Bridge St, Mississippi Mills (Almonte) ON K0A 1A0**

- I believe that the position of Deputy Mayor is a critically important one for Mississippi Mills that requires a full-time commitment. The Deputy first and foremost needs to have a strong positive working relationship with the mayor and with all councillors.
- The Deputy must do everything in their power to ensure there is a strong professional staff and that the relationship with council is harmonious.
- The Deputy needs to have an open attitude to new ideas and new people; to be able to listen to all interests and work to avoid divisiveness in Mississippi Mills.

**My Qualifications**

- **Raised on a dairy farm**, picked tobacco and apples for university tuition and remain connected with the agricultural community in Carp and Mississippi Mills
- Earned two degrees in Economics and had a 35-year career as a **professional economist and senior policy advisor**
- Led large policy teams both here in Canada and internationally to find innovative ways to resolve legal and regulatory challenges such as creating a new Crown Corporation to operate large federally-owned bridges.
- Extensive negotiations with Seaway users and U.S. partners to create a private-public partnership to operate the St. Lawrence Seaway. Reviews of staffing, salaries and operations to reduce costs to ensure a strong financial position.
- Review and approval of an annual \$30 million Capital Budget on a quarterly and annual basis to ensure an up-to-date safe infrastructure delivered economically
- Successfully negotiated resolution of legal suit by indigenous groups
- Year-long study of finding marine transportation efficiencies in China
- Served in executive positions in national not-for-profit organizations; developed and implemented up-dated governance regimes.
- In my eight years in Mississippi Mills I have served on town committees and attended Council meetings ; am very knowledgeable of town processes and issues
- My **hands-on community building** in Mississippi Mills and Lanark County - I'm a leader of initiatives that bring people together like the Men's Shed movement, citizen science projects, Food Bank projects, the Great Veggie Grow-off and community garden projects.
- I believe we need to help all members of the community by working with people. I've put people first when volunteering with the Lanark County Food Bank. As vice-chair I led the implementation of a new service model to empower clients.
- As a Master Gardener I share knowledge to strengthen community, whether mentoring youth at various youth centres, leading local workshops and lectures or writing a regular column in our local media, the Millstone and the Humm.
- I like to get my hands dirty; whether literally by building garden boxes in front of the youth centre, planting potatoes for the food bank or planting a reconciliation garden with our indigenous neighbours; or figuratively in a lengthy committee meeting hammering out a new bylaw or terms of reference for a committee.